

FINANCIAL TIMES

Poland
A nation divided
Page 15

World Business Newspaper

Mandela calls on Shell to exert more pressure on Nigeria

South African president Nelson Mandela told executives of Shell South Africa that the oil group was not doing enough to exert economic pressure on the Nigerian regime. Mr Mandela also called for a regional summit to discuss measures against Nigeria's military leaders, in the wake of the execution of nine minority rights activists this month. Page 16: Observer, Page 16; South Africa survey, separate section

Balkan peace talks drag on Efforts to end the war in Bosnia ran into unexpected difficulties as haggling over territory dragged on beyond the deadline set by the US organisers of peace talks. The delay cast doubt over the viability of an elaborately crafted Bosnian peace process. Page 16; No-nonsense diplomacy in Dayton, Page 3

Poll boosts Spain's Popular party The hopes of Spain's conservative Popular party for an absolute majority in next March's general election were boosted by its performance in Sunday's Catalonian regional poll. It raised its representation in the 125-member legislature from seven to 17. Page 2; Polls punish a powerbroker, Page 14

Greek premier is rushed to hospital

Greek prime minister Andreas Papandreou was diagnosed as suffering from pneumonia after being rushed to hospital. His condition was said to be "satisfactory". News of his illness triggered a wave of selling on the Athens stock exchange and put the drachma under pressure against the D-Mark. Mr Papandreou, 76, made a strong recovery after undergoing open-heart surgery in 1988, but has grown increasingly frail since leading the Panhellenic Socialist Movement back to power at a general election two years ago. Page 3

Italy ahead in Hungary sale A consortium led by Italian gas company, Italgas, emerged ahead of several other leading European energy companies as the top first-round bidder for Hungary's regional gas distribution companies. Page 17

Go-ahead for Russian elections Russia's constitutional court cleared the way for parliamentary elections to take place on December 17. It refused requests to tackle alleged flaws in the country's electoral law. Page 2

EU set to back pact with US European Union foreign ministers were set to endorse an ambitious co-operation pact with the US aimed at forging closer links, including the creation of a barrier-free transatlantic trade regime. Page 4

Kashmiri rebels offer deal on hostages Separatist guerrillas holding four Westerners hostage in Kashmir offered to free two sick captives in exchange for a jailed militant.

End seen for US strikes Two big US strikes at aircraft manufacturer Boeing and heavy equipment maker Caterpillar looked to be heading for a peaceful resolution. Page 5

Mitsubishi Chemical Japan's largest chemicals company, is buying off its plastics business into a Y17.6bn (\$1.7bn) venture with Toyo Chemical subsidiary of oil refiner Tonen. Page 17; Lex, Page 16

Three killed as aircraft hits building Three people were killed after a small private aircraft crashed into an apartment building in heavy fog in the Los Angeles suburb of Fullerton.

Former Nazi extradited Former Nazi officer Erich Priebke, 82, was extradited from Argentina to Italy to face trial for his alleged role in the massacre of 335 men and boys outside Rome in 1944.

Diana programme nets \$1.5m for BBC Payments to the BBC for the right to broadcast last night's television interview with the Princess of Wales outside the US are thought to have exceeded \$1m (\$1.5m). Page 16; Editorial Comment, Page 15

Charity buys former Beatle's home Former Beatle Paul McCartney's childhood home was bought by the McCartney Trust, a charity better known for preserving the stately homes of Britain. The announcement came as the Beatles launched their first album in 25 years.

New print site for FT The Financial Times today adds Madrid to its list of worldwide print sites. The presses of Lagar, the Madrid printer, join print centres in Frankfurt, Jönköping, Leeds, Roubaix, and Tokyo, London, New Jersey, and Tokyo.

STOCK MARKET INDICES

New York	London	Paris	Frankfurt	Tokyo
Dow Jones Ind. 5,001.15 (+11.20)	FTSE 100 3,932.02 (+23.65)	Paris CAC 40 3,882.5	Frankfurt DAX 2,181.40 (+17.02)	Tokyo Nikkei 2,218.30 (+19.8)
NASDAQ Composite 1,044.93 (+4.10)	DM 1,020.00	Paris CAC 40 3,882.5	Frankfurt DAX 2,181.40 (+17.02)	Tokyo Nikkei 2,218.30 (+19.8)
Europe and Far East	DM 1,020.00	Paris CAC 40 3,882.5	Frankfurt DAX 2,181.40 (+17.02)	Tokyo Nikkei 2,218.30 (+19.8)
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US LENDING RATES

Federal Funds 5.1%	London 10 yr 105.1	Paris 10 yr 105.1	Frankfurt 10 yr 105.1	Tokyo 10 yr 101.15
3-Mth T-Bill 5.5%	London 10 yr 105.1	Paris 10 yr 105.1	Frankfurt 10 yr 105.1	Tokyo 10 yr 101.15
Long Bond 10.2%	London 10 yr 105.1	Paris 10 yr 105.1	Frankfurt 10 yr 105.1	Tokyo 10 yr 101.15
T-Bond 6.22%	London 10 yr 105.1	Paris 10 yr 105.1	Frankfurt 10 yr 105.1	Tokyo 10 yr 101.15

OTHER RATES

UK 3-mth interbank 6.1%	London 10 yr 105.1	Paris 10 yr 105.1	Frankfurt 10 yr 105.1	Tokyo 10 yr 101.15
US 3-mth interbank 6.1%	London 10 yr 105.1	Paris 10 yr 105.1	Frankfurt 10 yr 105.1	Tokyo 10 yr 101.15
US 10 yr Gilt 105.1	London 10 yr 105.1	Paris 10 yr 105.1	Frankfurt 10 yr 105.1	Tokyo 10 yr 101.15
France 10 yr Gilt 105.1	London 10 yr 105.1	Paris 10 yr 105.1	Frankfurt 10 yr 105.1	Tokyo 10 yr 101.15
Germany 10 yr Bund 101.05	London 10 yr 105.1	Paris 10 yr 105.1	Frankfurt 10 yr 105.1	Tokyo 10 yr 101.15
Japan 10 yr JGB 112.94	London 10 yr 105.1	Paris 10 yr 105.1	Frankfurt 10 yr 105.1	Tokyo 10 yr 101.15

MONTH SEA. OIL (Argus)

Brent 15-day Mean \$18.22 (+16.9)	Tokyo close Y 192.75
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Lessons for Europeans
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Big step forward for the right
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France raps EU partners for N-test 'hypocrisy'

Paris fears rift is threat to a common defence policy

By Lionel Barber in Brussels

France yesterday accused European Union partners of hypocrisy for failing to support its nuclear testing programme, escalating a row which has polarised the EU.

The French charge reflects alarm in Paris that anti-nuclear opposition is creating division inside the EU which will jettison France's hopes of building a common European foreign and defence policy.

France fears grew last week after EU members such as Italy and Belgium joined more pacifist countries led by the Scandinavians and Austria in supporting a UN motion deplored the French tests in the South Pacific.

Mr de Charette, French foreign minister, said in Brussels yesterday that France regretted the lack of solidarity between EU member states. "France has no intention of bailing on issues it considers of national importance," he said.

Britain, Spain and Greece voted against the UN motion, while Germany abstained. President Jacques Chirac of France reacted last Friday by cancelling meetings with the leaders of Belgium and Italy - a rare censure at next year's inter-governmental conference would not be easily resolved.

Asked about the decision by Mr Alain Juppé, France's prime minister, to cancel a meeting with Mr Paavo Lipponen, the Finnish prime minister, over Helsinki's opposition in the UN vote, Mr de Charette said: "It is difficult to get together to exchange smiles with a friend and say everything is OK when you have just been dealt a low blow."

Mr de Charette said that days before the UN assembly vote EU partners had signed a text in Madrid which declared that British and French nuclear forces contributed to European peace. "You've got to be very hypocritical to say 'white' one day and 'black' the following day," Mr de Charette did not raise the UN vote inside the meeting of EU foreign ministers. Aside from his verbal barrage, he tried to

contain the row over nuclear testing. "There is no crisis in the Union and there will be no crisis," he said.

EU member states which lined up against France in the UN vote declined to react to Mr de Charette's charges of hypocrisy, though several pointed out their stances reflected parliamentary sentiment in their own countries.

Mr Niels Helveg Petersen, Danish foreign minister, who is often outspoken in his anti-nuclear remarks, noted France's intention to sign and ratify an international treaty banning nuclear tests next summer.

But senior French officials said their government was drawing broader conclusions about the future of European defence co-operation as a result of the cleavage inside the EU over nuclear tests.

One diplomat complained that the union was no longer working as a unit of 15, and was encouraging the major powers such as Britain, France and Germany to pursue diplomacy outside EU forums - as had occurred during the most recent stages of the Bosnia conflict.

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Daiwa to halve its foreign-held assets

By Gerard Baker in Tokyo

Daiwa Bank, under instructions by authorities in Japan and the US to curb its overseas operations, said yesterday it would cut its international assets by half within a year.

The plan, prepared at the behest of Japan's Finance Ministry, commits Daiwa, one of the country's largest banks, to implement drastic reductions in its lending, securities holdings and financial trading operations.

The ministry required Daiwa to submit the plan after US authorities had ordered it earlier this month to shut its US operations by February 2 for the alleged concealment of \$1.1bn in bond trading losses at its New York branch.

Officials said the ministry was satisfied with the proposals. "We examined the measures and considered them to be drastic enough, so we accepted them," said one. The ministry had rejected an earlier plan by Daiwa as insufficiently draconian.

Daiwa also faces a 24-count criminal indictment in a New York court for alleged fraud. The indictment is based on charges that executives of the bank were told of the bond trading losses in New York in late July but failed to report them to US authorities until September. Daiwa has said it will fight the indictment.

The bank, which must also submit a management reform plan to the Finance Ministry by January 15, has already said it will cut more than 2,000 staff, 25 per cent of its total, from its domestic and overseas operations.

Daiwa's presence in international markets has not been as significant as many of its Japanese rivals, and the

company's loan balance would fall by 30.5 per cent, while securities holdings would drop by 50.2 per cent. The bank added that it

would also cut market-related business, such as bond dealing, at its offices abroad.

The reduction in assets was equivalent to 11.7 per cent of Daiwa's total assets of Y18,000bn (US\$15bn) as of the end of March.

The bank did not say how many of them would be sold, but at least some of them are expected to be bought by other Japanese banks such as Sumitomo Bank, which has said it will assist Daiwa in withdrawing from the US.

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NEWS: EUROPE

Catalan poll aids right's national ambitions

By Tom Burns in Madrid

The hopes of Spain's conservative Popular party for an absolute majority in next March's general election have been boosted by its performance in Catalonia's regional polls on Sunday.

"Now, without a doubt, Jose Maria Aznar (the PP leader) is the future prime minister of Spain," said Mr Aleix Vidal-Quadras, party leader in Catalonia.

The party, which had styled the Catalan poll as a test of opinion ahead of the general election, raised its representation in the 135-member regional legislature from seven to 17.

The surprise surge for the PP in what has traditionally been an area hostile to Madrid-based conservatives came at the expense of Mr Jordi Pujol, president of Catalonia's autonomous government since 1980. His moderate nationalist coalition Convergencia i Unio (CIU) saw its overall majority disappear when it lost 10 seats to return 60 members to the Barcelona-based parliament.

Mr Pujol said he would form a minority government at least until the March general election.

He blamed the CIU's poor results on the support which his party, until last month, had given to the minority Socialist government in Madrid of Mr Felipe Gonzalez, the prime minister. "This has been the first stage in the clarification of Spain's political landscape," the Catalan leader said, "and the second stage will come with the general elections."

The Gonzalez government, which has been in power since 1982, has been increasingly discredited by judicial inquiries into charges that range from widespread embezzlement to allegations that it sanctioned a "dirty" war against members of the Basque terrorist organisation, Eta, in the 1980s.

Last month Mr Gonzalez's draft budget for next year was defeated in parliament after the CIU joined the PP and other opposition groups to vote against it.

The Socialist party itself drew some comfort from the fact that its support in Catalonia fell less than expected. The party lost six seats to return 34, consolidating its position as the main political group in the Catalan parliament after the CIU. Opinion polls indicate that support for Mr Gonzalez has waned considerably and that the PP holds a 10-point lead nationwide.

A non-binding parliamentary motion today will call on Mr Gonzalez to call an immediate general election, but Mr Pujol said yesterday that the CIU would vote with the Socialists to defeat the motion because he had already been assured that Mr Gonzalez would dissolve parliament when Spain's presidency of the European Union ends next month.

Extremist landslide feared in December 17 poll

Russian judges give election go-ahead

By John Thornhill in Moscow

Russia's constitutional court yesterday cleared the way for parliamentary elections to take place as scheduled on December 17. It refused requests to tackle alleged flaws in the country's electoral law, a decision some moderate politicians fear may open the door for an extremist landslide in the polls for the 450-seat parliament.

The run-up to Russia's parliamentary elections has already been marked by a series of scandals.

These prompted a Supreme Court request for the Constitutional Court to review the validity of the country's electoral laws. But after a closed session of 19 judges yesterday, the court said it would not consider the law's constitutionality. It gave no explanation for its decision.

The elections - only the third freely contested parliamentary poll in Russia this

century - are seen as a critical test of Russia's nascent democracy.

But some moderate politicians and business leaders fear the electoral system will help communists and hardline nationalists, who are doing well in the polls and are expected to form the majority in the next parliament.

That could lead to a renewed clash between the executive and legislative branches of power, as occurred in 1993 when Mr Boris Yeltsin sent in armed forces to disband the Supreme Soviet.

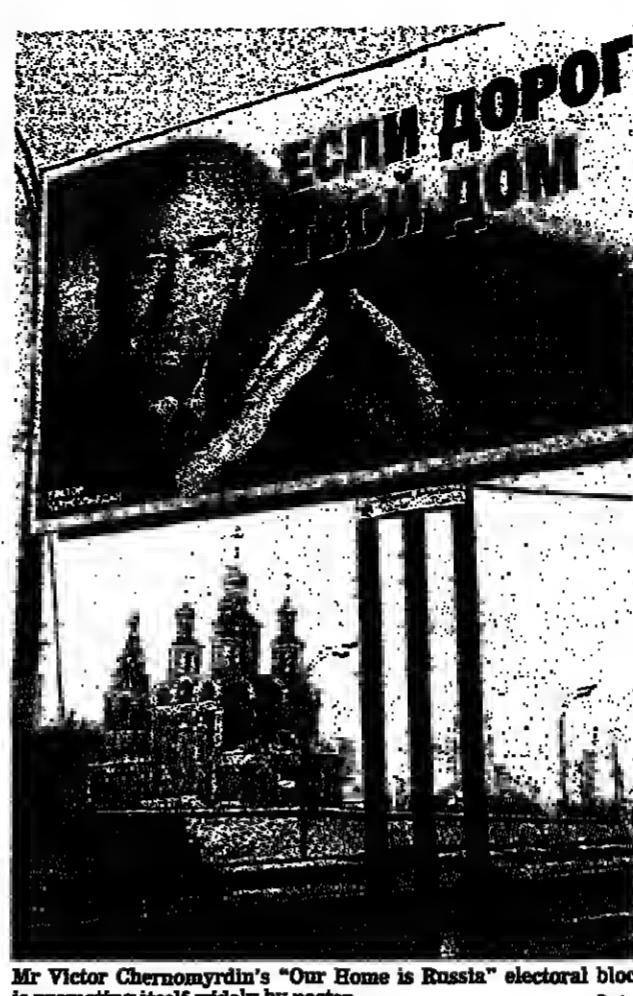
Half the seats in the Russian parliament are allocated by proportional representation, and a party must gain 5 per cent of the votes before it can win any seats. Mr Ivan Rybkin, speaker of the lower house of parliament, and leaders of several of the smaller electoral blocs had asked the Constitutional Court to remove this threshold.

They claimed the barrier's removal would allow wider representation of parties in parliament and thus dilute the extremists' influence.

Some politicians argued that uncertainty over the constitutionality of Russia's electoral law might undermine the incoming parliament's credibility. They fear that legal ambiguity could allow the president to dissolve parliament for technical reasons after elections.

Mr Nursultan Nazarbayev, president of neighbouring Kazakhstan, disbanded the local parliament earlier this year after the validity of the electoral law was questioned.

In the Chechen republic, elections for a new head of state, also scheduled for December 17, have been called into question as violence escalates. Chechen resistance fighters yesterday tried unsuccessfully to assassinate Mr Doku Zaqayev, the Moscow-appointed head of the region.



Mr Victor Chernomyrdin's "Our Home is Russia" electoral bloc is promoting itself widely by poster

EUROPEAN NEWS DIGEST

Bonn plans cash laundering curbs

Mr Manfred Kanther, German minister for home affairs, yesterday submitted detailed proposals to strengthen the law against money laundering and organised crime. New legislation is planned for early next year, after discussion by parties in Bonn's centre-right coalition government.

The proposals include stronger co-operation between banks and public prosecutors in cases of suspected money laundering; action to prevent insurance policies being used as vehicles for money laundering; and supervision of *bureaux de changes* by Germany's banking regulators. The ministry wants greater powers to tap the telephones of suspected money launderers and to provide immunity for banks and individuals involved in "sting" operations.

The ministry has also proposed expanding the catalogues of offences recognised as lending to money laundering. These would include credit fraud, blackmail, illegal gambling, dealing in stolen goods, illegal trade in radioactive products and trafficking in human beings. The offences were typically linked to organised crime.

Peter Norman, Bonn

Nato arms 'used in abuses'

Human Rights Watch (HRW), the US-based pressure group, says that Turkey's security forces are using arms and equipment supplied by its Nato allies to commit serious and widespread human rights violations in their 12-year war against guerrillas of the Kurdistan Workers' party (PKK) in the mainly Kurdish south-east.

In a report published today, HRW details 29 cases in which Turkish troops used equipment ranging from US F-16 fighter bombers to British-made Shorland armoured cars to attack civilian targets. In one attack, it says, Turkish air force F-16s killed 23 civilians when it bombed a village.

The HRW demands that Turkey's Nato arms suppliers increase pressure on the security forces to respect human rights. It says the US alone supplies about 80 per cent of Turkey's weapons imports and that Turkey is the third largest recipient of US foreign assistance. Washington should halt all military supplies to Turkey "until it no longer engages in gross human rights violations". John Barham, Ankara

Loan for Bulgarian railway

Bulgaria's run-down state-owned railway system has received a Ecus32.5m (\$42m) rehabilitation loan from the European Bank for Reconstruction and Development (EBRD). It is part of an overall Ecus231m project co-financed by the World Bank, various export credit agencies and the European Union's phare II programme. The loan will finance high-priority track repairs and new rolling stock, signalling and management information systems.

It is the first loan under the EBRD export credit loan arrangement programme (Eclat), under which part of the credit will be used to co-finance some of the railway's investment programme with export credit agencies. Eclat aims to mobilise additional funding from the agencies and facilitate future export-related financing.

Anthony Robinson, London

Belgians jail GIA suspect

Mr Ahmed Zaoui, who Belgian authorities believe is second in command in the fundamentalist Algerian Armed Islamic Group (GIA), was yesterday jailed for four years by a Brussels appeal court.

But the court said he had served enough time, clearing the way for his extradition.

The court, overturning the Algerian's acquittal in a trial in September, jailed the 34-year-old former professor, already condemned to death in his own country, for his role in a criminal network set up in Belgium. Mr Zaoui and seven other North Africans stood trial on charges which included illegal possession and transport of arms and explosives. They all denied belonging to GIA. The group wants France to end support for the Algerian authorities, who cancelled a 1992 election which Moslem fundamentalists were poised to win. GIA has been blamed for bomb attacks in France which have killed seven people.

Reuter, Brussels

EU foreign policy reform call

European Union foreign policy actions should be decided under normal Community procedures, with the Commission having sole right of initiative and with majority voting in the Council of Ministers where appropriate, according to a paper published yesterday by the Federal Trust, a pro-European British pressure group.

The paper is one of a series produced by a panel chaired by Lord Jenkins of Hillhead, a former president of the European Commission, in advance of next year's intergovernmental conference to revise the Maastricht treaty. It was drafted by Mr Simon Nuttal, a former director in "DG 1", the department of the Commission dealing with external policy.

The Maastricht treaty set up a special procedure for deciding the EU's "common foreign and security policy" (CFSP), which kept the initiative mainly in the hands of national governments and allowed joint actions to be decided by qualified majority only after a "common position" had been decided unanimously. In fact there have been few common actions so far.

The paper attributes this to a "Gresham's law of CFSP, in which the worse (or less binding) procedure drove out the better".

It therefore proposes that the "common positions" category should be abolished. Instead, the Council would decide "orientations" by consensus under the CFSP procedure, but joint actions - such as recognition of a foreign state, election monitoring or civilian peacekeeping - would be subject to the rules and practices of the Community. The European Court of Justice, which at present has no jurisdiction in foreign policy, would be allowed to rule on procedural matters, though not on substance.

Security of the Union (Federal Trust Paper 4), available from REBC (tel +44 1202 715555, fax 715555), price £7.95.

ECONOMIC WATCH

Third cut in Finnish rates

Finland

Interest rates, %

6.0
5.5
5.0
4.5

Oct Nov

Sources: Datstream

The Bank of Finland yesterday cut its main short-term interest rate for the third time in two months, in a further sign of its confidence that strong economic growth is not endangering low inflation. The cut reduces the bank's tender rate from 5.0 per cent to 4.75 per cent, for a fall of 1.25 percentage points since September. Finland enjoys an inflation rate of less than 1 per cent, even though the economy will grow by about 5 per cent in 1995. Lower food prices after the country's entry into the EU and the next year has been helped by a two-year national wage accord and a promised cut in employers' unemployment insurance contributions. The central bank expects underlying inflation to peak at about 2 per cent in the second half of 1996, before easing in 1997.

Christopher Brown-Humes, Stockholm

■ Danish consumer prices rose 0.1 per cent in October from 2.1 per cent last month.

■ Italy's industrial producer price index rose 0.1 per cent in September from August, and 3.7 per cent over the same month last year.

Strikes and marches will test Juppé administration's reform resolve

Week of protests in France

By John Riddick and Andrew Jack in Paris

French students will demonstrate in cities across the country today in the first of a series of protests over the coming week against government policy and plans for important changes in the national welfare system.

The strikes and protests, spearheaded by public sector and transport unions, will show the strength of opposition to plans by Mr Alain Juppé, the prime minister, to cut the public sector deficit and reform the social security system.

Heralding a "black week" for the centre-right Gaullist government, French newspapers yesterday described the protests as a test of the Juppé administration's resolve following its announcement last week of plans to eliminate the FF160bn (£12bn) welfare deficit by 1997.

In the first protest today, students plan to take to the streets in a sign of frustra-

tion over the slow pace and inadequate resources of reforms promised by Mr Francois Bayrou, education minister.

More serious protests are expected on Friday when unions representing the country's 5m public sector workers strike against planned welfare changes, including proposals to raise the period of their pensions contributions from 37 years to 40 years. The strike is expected to disrupt rail and metro transport and to affect state-owned companies such as Electricité de France. The Communist-led CGT union has called for a general strike on the same day, while Force Ouvrière, another of France's main unions, has called for a further stoppage on November 23.

Unions representing SNCF railway workers yesterday called for "a massive strike" on Friday and possibly beyond to demonstrate opposition to productivity and cost-cutting proposals presently under discussion.

But France's unions have been divided

by the government's reforms. The CGT and Force Ouvrière were unable to agree a joint day of action. More significantly, the moderate CFDT, one of the biggest unions, has stopped short of calling for a strike.

"The CFDT is united behind the need to counter the populism and demagoguery of FO and the CGT," said Ms Nicole Notat, the union's leader.

Mr Juppé claims the proposed welfare changes are "fair and necessary", arguing that the disadvantages will not be affected by his deficit reduction measures and that 5m people will be exempted from a planned 0.5 per cent income tax to repay accumulated social security debts of FF250bn.

Separately yesterday, in a further element of the government's wide-ranging reform pledges, Mr Jean Arthurius, economy and finance minister, said he was considering removal of the 20 per cent exemption from income tax which applies to almost 20m taxpayers.

Emu timetable worries banks

By Andrew Jack in Paris

France's leading banks fear the proposed timetable for European monetary union will be too short unless the deadline for deciding which countries will be eligible to join the single currency is advanced.

The French association of credit establishments, which includes all the country's commercial banks, is lobbying the European Commission to ensure that there is a clear indication by 1997 of which countries will be able to join.

They say they need at least two years' notice to make the necessary changes ahead of monetary union in 1999 - as currently planned.

Their fears have been intensified by last week's draft proposals from the Frankfurt-based European Monetary Institute (forerunner of the

European central bank) which say that the eligibility of countries will not be until 1998.

Mr Pierre Simon, a director of Paribas and chairman of the EU Banking Federation representing European banks, said the EMU report left open several important questions which need to be resolved swiftly.

The larger European banks would need to spend at least FF1bn (£205m) each in new computer systems, staff training and other changes, he said. "It's not right if we take the

risk in our accounts for nothing."

The European banking association has written to Brussels arguing that members need two or three years to adapt their systems for monetary union. Its counterpart in France argues that it needs a serious commitment before 1998 on which countries will be in the system.

The French banks are pressuring governments within the system to do their utmost to ensure that all currency exchange transactions are

quoted in the single currency from 1999, without any complex transition period. They also want all government bond issues quoted solely in the new single currency unit from the beginning of the period.

They stress further that the legal status of the single currency needs to be more clearly established over the coming months.

● The EMU will tomorrow present its report on the extent to which countries are meeting the convergence criteria for EMU, writes Andrew Fisher in Frankfurt. Under the Maastricht treaty, the institute is charged with monitoring countries' progress under the debt budget deficit, inflation and other criteria. It is expected to conclude that Germany is continuing to meet these, but that others have difficulties on the debt and budget side.

He said the government was planning to use remaining assets to capitalise pension funds, return property to former owners and pay compensation to pensioners and state employees who had suffered income cuts in 1991 and 1992 which were later declared illegal by the courts.

Tomorrow will see the start of the sale, for a nominal fee of 20 days, of shares in 15 investment funds which have been given 414 state sector companies to manage under a long delayed mass privatisation scheme which is Poland's version of coupon privatisation.

The referendum on privatisation will be followed by another to approve a new constitution currently being worked out in parliament. The Catholic church has said it is unhappy with provisions in the draft which open the way to liberalising Poland's strict anti-abortion laws. Solidarity insists that clauses safeguarding "Christian values" should be included.

The referendum gives the hitherto divided opposition a chance to regain the political initiative and build an organisation capable of winning parliamentary elections scheduled for 1997.

Restructuring and Bankruptcy in Central and Eastern Europe. Available from Deloitte Touche Tohmatsu International (tel 44-171-936-3000, fax 44-171-936-3000).

30/11/95

NEWS: EUROPE

Greek premier in hospital with pneumonia Papandreu illness unsettles markets

By Kerin Hope in Athens

Mr Andreas Papandreu, Greece's prime minister, was yesterday rushed to hospital with breathing problems after suffering a bout of influenza. News of his illness triggered a wave of selling on the Athens stock exchange and put the drachma under pressure against the D-Mark.

Several hours after he was admitted to the Onassis Cardiac Hospital and put in intensive care, the hospital said Mr Papandreu had pneumonia, his condition was "satisfactory" and that "some improvement could be expected". The statement's delay prompted speculation that his condition was serious.

Mr Papandreu, 75, made a strong recovery after undergoing open-heart surgery in 1988, but has grown increasingly frail since leading the Panhellenic Socialist Movement back to power at a general election two years ago.

Yesterday he was due to chair a meeting of Pasok deputies, at which party rebels were expected to repeat their

demand that he start procedures for choosing a successor.

Prices on the Athens stock exchange fell almost 8 per cent as Greek and foreign institutional investors unloaded shares on the news of the prime minister's illness, but finished the session only 2 per cent lower. Brokers said political uncertainty was driving the market down.

The central bank spent an estimated DM400m (G18m) to support the drachma against the D-Mark. The intervention proved successful - with the Greek currency closing at Dr165.51 compared with Dr165.67 on Friday - but dealers said pressure would resume unless Pasok quickly resolved the leadership issue.

Despite his fragile health, Mr Papandreu has resisted pressure to appoint a deputy prime minister, governing with the assistance of an informal "kitchen" cabinet which includes his wife Dimitra, who runs his private office.

Earlier this year the prime minister quietly issued a decree appointing Mr Antonis Livanis, minister without port-

folio, as his replacement if he were unable to govern. But analysts say that Mr Livanis, an elderly Socialist who started his political career as a legal adviser to Mr Papandreu, would be unable to keep the unruly cabinet under control.

There are pressing economic policy problems to be settled, with the 1996 budget due to be finalised over the next two weeks. Without Mr Papandreu's support, Mr Yannos Papantoniou, the economy minister, will find it harder to face down populists in the cabinet who are calling for wage restraints to be lifted.

The succession procedure is clouded by controversy. Populist contenders to succeed Mr Papandreu, who are backed by grassroots party organisations, argue that the central committee should elect a new party leader who would take over as prime minister.

The pro-European faction wants Pasok's 170-member parliamentary group to vote for a new prime minister, who would then be confirmed at a special party congress.

Dayton, Ohio, the no-nonsense smokestack city of 500,000 which has played host to the Bosnian peace talks, is an eloquent symbol of the two things which have helped the US re-establish itself as the dominant power in the Balkans: air power and cash.

As the Balkan war lords made their way through the dull, misty landscape to the Hope Hotel conference centre - whose name honours the comedian Bob - rather than any spirit of optimism - they never had to look far to spot the rows of F-16s, Starfighters and other fighting machines of the US air force.

The hotel and other buildings at the Wright-Patterson Air Force Base have provided, to quote the local newspaper, a "masonry-walled, plain-vanilla meeting place" which lacks the "warm lobby character" which the city's finer hotels could have offered.

But the sheer size of the base, known as Wright-Patt, which sprawls over three counties, must surely have been a sobering reminder of the US military power which lay behind September's bombing campaign in Bosnia and helped bring the parties to the table.

Daytonians pride themselves that almost every innovation



Croatian President Franjo Tudjman (left) with Warren Christopher, US secretary of state, after Mr Tudjman's return to the Bosnian peace talks at Wright-Patterson Air Force Base

in aviation history, particularly military flying, has been produced or refined in their city - from parashutes to wind tunnels, to the supersonic fighter, never mass-produced, of which a couple of prototypes can be spotted at Wright-Patt.

Nor is the city's flair for the practical and mechanical con-

fined to aviation: the cash register, invented by a small tradesman who thought his employees were cheating, is Dayton's other contribution to humankind.

The seclusion and homespun atmosphere have helped prevent the parties from indulging in the televised histrionics

all about" - was a reminder of how little dramatic news footage there has been in the first 19 days of talks.

Mr Sacirbey, who grew up in the US and plays a mean game of American football, is one of the few delegates for whom the steakhouses and neon lights of Dayton are a familiar sight.

To make the others feel at home a few adventurous restaurateurs have put out notices reading: "Bosnians served free".

But however remote Dayton feels from Bosnia, the end of the cold war - a decisive factor in Yugoslavia's bloody dismemberment - can also be felt in the city.

Thousands of Daytonians, particularly in the field of defence electronics, are facing lay-offs as the US defence establishment is cut; locals say this could create a new class of "poor whites" whose already tense relations with the black community are likely to worsen.

For the moment, all that is just a small cloud on the horizon.

If the blandness and apparent contentment of Dayton could be transported in small measure to the Balkans, the region would become a quieter but infinitely less interesting place.

EU's ministers finally in tune on broadcasting

By Emma Tucker in Brussels

Months of bitter argument over whether to impose EU-wide quotas for locally made television programming ended yesterday when ministers agreed to prolong the life of existing European Union broadcasting rules.

A decision to revert to the *status quo* terminated French ambitions to tighten quotas dictating the content of European broadcasts, but also frustrated German and British plans to scrap quotas altogether.

Channels broadcasting in the EU will continue to have to screen at least 51 per cent European-made programmes, but only "where practicable" - a loophole that allows many broadcasters to ignore the rules.

"All delegations made considerable efforts in order to overcome different positions and points of view," said Ms Carmen Alborch, the Spanish culture minister, who led yesterday's discussions in Brussels.

The decision is a blow to France's desire to limit US-made programmes on European screens. A majority of other member states felt obligatory quotas to be unworkable, particularly as new technology favours the development of "theme" channels.

Lord Inglewood, the junior British culture minister, said: "At the outset the proponents of quotas were riding high, but as the process has gone along the tide has ebbed."

The scrapping of quotas will be an option when the EU's broadcasting regime - designed to allow broadcasters to transmit material wherever they like in the single market - is reviewed again, five years after the implementation of the latest revisions.

Aside from the issue of quotas, the only significant changes agreed yesterday

Mr Karel Van Miert, EU competition commissioner, has agreed "in principle" with Lufthansa and Scandinavian Airline Systems on the terms of their alliance, an EU official said yesterday. The chairman of both companies and Mr Van Miert agreed on most of their airline slot allocation problems during a meeting on November 10, but some key issues remained, officials said.

These included the choice of competing airlines to be given slots in Frankfurt, Dusseldorf, Stockholm, Oslo and...

Copenhagen during the morning and evening rush hours. The EU Commission official said EU experts would meet company officials to work out a formal proposal, which should be voted on by the Commission in late December.

include an extension of broadcasting rules to tele-shopping. A liberal regime will apply to channels devoted entirely to tele-sales, but on other channels it will be restricted to three hours a day.

The revisions also clarify which countries have jurisdiction over the content of broadcasts. Ambiguities had led to clashes between member states.

Under the new rules a three-fold test will be applied to establish which member state has authority over a channel's content: where the company's headquarters are located; where the main managerial decisions on programming are taken; and where the bulk of the workforce is located.

Ministers said they hoped these revisions could be adopted before the end of the year.

However, the European parliament has yet to give its opinion. It is due to do so next month.

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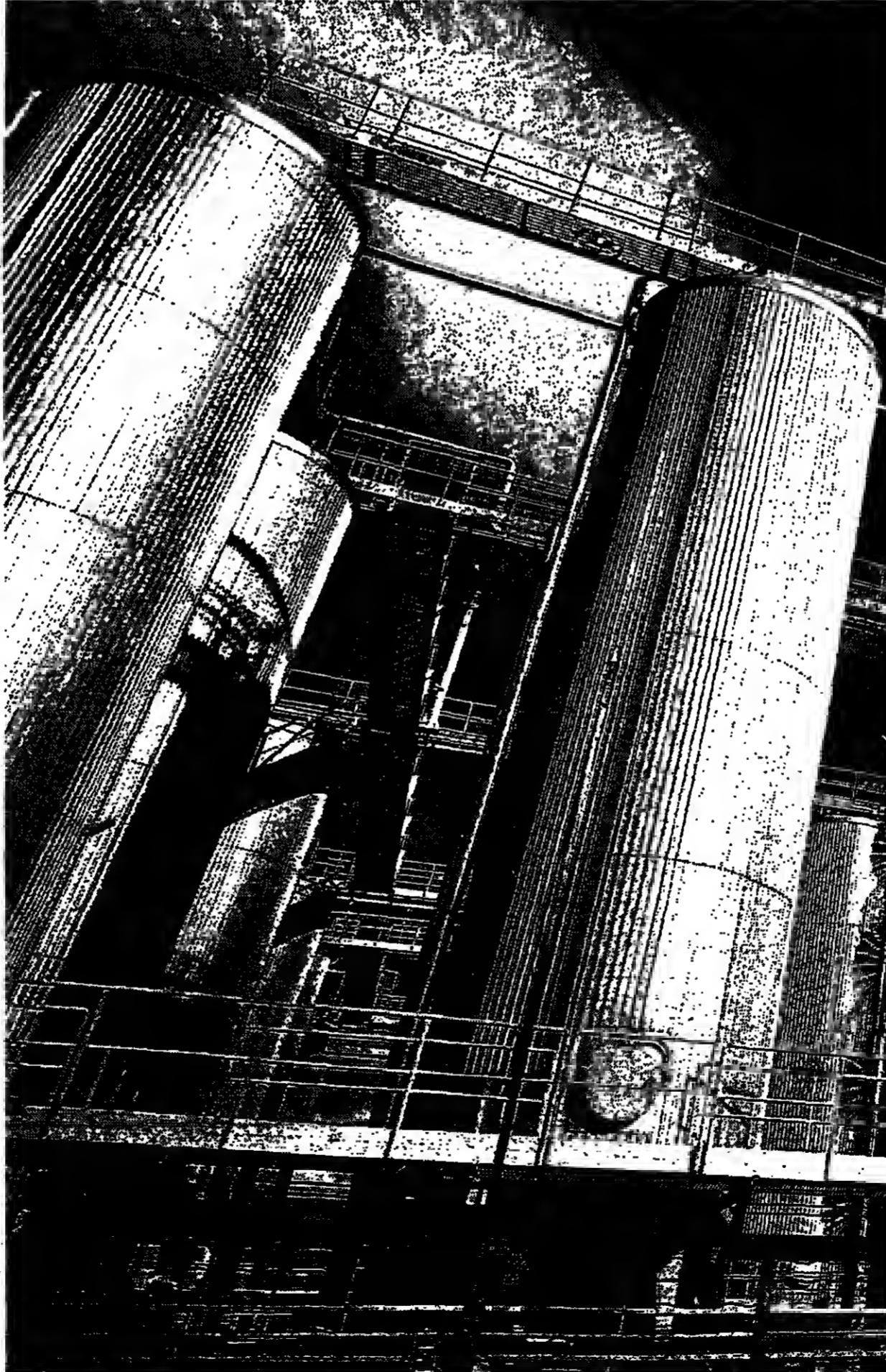
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NEWS: WORLD TRADE

EU ministers set to endorse closer US links

By Caroline Southee in Brussels

European Union foreign ministers were last night set to endorse an ambitious co-operation pact with the US aimed at forging closer political and economic links, including the creation of a barrier-free transatlantic trade regime.

Yesterday's debate followed intense lobbying by the EU Commission and the Spanish presidency before the accord approved before next month's EU-US summit in Madrid, where it is due to

be initiated by US president Bill Clinton.

Some member states, notably France, previously blocked the pact because of its strong commitments to trade liberalisation.

However, the accord was expected to win approval after adjustments had been made to soften the language on commitments to a free trade area.

The central plank of the blueprint is a commitment from both sides to create a "transatlantic marketplace" by steadily reducing or eliminating

trade barriers to goods, services and capital.

But the draft text shows that there were still some concerns about the phrase "transatlantic marketplace," indicating that member states had not been able to agree an umbrella title for future trade relations.

The draft contained no reference to a free trade area, but committed both sides to a joint study on ways to facilitate trade in goods and services and further reducing or eliminating tariff and non-tariff barriers.

The pact makes clear that both sides remain committed to their multilateral obligations under the World Trade Organisation.

The joint EU-US plan commits both sides to a wide-ranging set of practical measures.

"We will co-operate both jointly and multilaterally to resolve tensions, support civil societies and promote market reforms," the pact says.

On the economic front, the plan includes co-operating on the accession of new members to the WTO,

notably China and Russia, and completing multilateral accords on goods and services, telecommunications, maritime services and financial services.

It identifies a number of other "priority" areas, such as trade and the environment, investment and competition.

On labour standards the accord says the two sides will join efforts to "dissolve various misunderstandings" about the issue.

There is also a commitment to agreeing a customs agreement by

the end of 1996 aimed at simplifying procedures and increasing investigative co-operation and a pledge to agree mutual recognition of certification and testing procedures as soon as possible.

The political aspects of the pact include co-operating in the reconstruction of former Yugoslavia, supporting democracy and market economies in the former communist bloc, strengthening joint efforts in preventive diplomacy and acting jointly in humanitarian projects.

Peugeot to launch 309 model in India

By Shiraz Sidhu in New Delhi

Peugeot of France launches its 309 model in India next month in the hope of securing a slice of the country's large and growing car market.

Peugeot, which is in collaboration with India's Premier Automobiles, has invested \$2m in the \$177.7m project to make the passenger car in India.

Premier has invested an equal amount in the project, with the remainder reserved for financial institutions and the public.

"PAL-Peugeot hopes to produce 60,000 cars each year by 1997 and capture 15 per cent of the market share," according to Mr Maitreye Dasgupta, PAL managing director.

The loan is to finance the British content of a deal signed by KHD Humboldt Wedag, a subsidiary of Germany's Klockner Humboldt Deutz, for a 4,000-ton per day clinker cement plant at Tam Diep, in Ninh Binh province. The total cost of the plant is \$149m.

ECGD would back 46 per cent of the project cost, said Mr James Neal, a director at Deutsche Morgan Grenfell. A separate loan worth \$11.8m (£74m) for a Japanese component of the project to be undertaken by Nipponmori Corp has been guaranteed by the Export-Import Bank of Japan, the Japanese Ministry of Trade and Industry and financing from Sanwa Bank and other Japanese institutions.

With East German integration, the two still lies with Hanoi to ensure it attracts significant German interest.

"They have to improve the legal structure," said the senior official at the German industrial group. "You need to take a lot of deep breaths to do business here."

Earlier this month, South Korea's Hyundai said it was finalising plans to make a medium-sized car of between 1,600cc and 1,800cc in India.

Volkswagen and Eicher, the Indian commercial and farm vehicle group, are also looking to introduce the Golf to India. Peugeot loan, see ICN

WORLD TRADE NEWS DIGEST

EU and Israel sign trade deal

The European Union and Israel yesterday signed a trade and co-operation accord within the EU programme to stabilise and bolster stability and trade in the Euro-Mediterranean region. Mr Shimon Peres, the acting Israeli prime minister, signed the deal which replaces a pact dating from 1975. The accord was negotiated in July after EU foreign ministers negotiated their way around Spanish worries over imports of oranges, Austrian fears about apple juice imports, French difficulties with *foie gras* and maize and an agreement allowing Israel to sit on EU research and development committees.

Israel, which will be contributing to the EU research and development fund, has won a seat on the various committees but will not be allowed to vote. Israel will be among 12 non-EU Mediterranean countries taking part in a meeting with the EU's 15 nations in Barcelona on November 27 and 28 to set out a strategy for a zone of stability in the region and eventually a Euro-Mediterranean free trade area.

Foreign Staff

WTO eyes competition policy
Mr Renato Ruggiero, director general of the World Trade Organisation, said yesterday there was an urgent need to examine the links between trade and competition policy with a view to setting multilateral competition rules within the WTO. In a speech in Rome, he said the globalisation of the world economy had increased the international impact of differences in competition policy norms and enforcement. Successive trade rounds had curtailed governments' ability to restrict or distort international competition, directing attention to private sector measures which had a similar effect but were not subject to global rules.

"If the international community seeks to negotiate rules that require countries to give rights to foreign companies, it is almost inevitable that the issue of international co-operation to deal with possible abuses of those rights will also arise," he said. Examples included export cartels and the use of competition policies to favour domestic firms. The WTO is already discussing competition rules in telecommunications services. However, Mr Ruggiero said there was a need for a more general look at how trade policy and competition policy could be made mutually supportive. *Frances Williams, Geneva*

Vietnam bans used imports

Vietnam has banned a wide range of second hand imports including equipment for the oil and gas, power, cement and food processing industries, the official daily Vietnamese News reported yesterday. No reason was given for the decision, which took effect on November 1, but industry experts said the measure had been expected and was aimed at stopping foreign investors from using Vietnam as a dumping ground for second-hand technology. The Vietnamese media frequently criticises investors from Hong Kong, Taiwan, Japan and South Korea for using second-hand equipment in joint ventures as a way of reducing their capital contribution.

The report said equipment other than that listed in a decree issued by the Ministry for Science, Education and the Environment could be imported if the time lapse from the date of production to that of import did not exceed 10 years for equipment made in G7 countries and eight years for non-G7 countries. However, some industry experts said the move was too far-reaching and did not take account of equipment that, although second-hand, might still contain some modern technology.

Jeremy Grant, Hanoi

Contracts and ventures

■ Electrical engineering group Asea Brown Boveri has formed a joint venture to manufacture control and monitoring systems for Ukrainian power and industrial utilities. The company, ABB Monolit, is 51 per cent owned by ABB through its subsidiary Combustion Engineering Inc. of the US and 49 per cent by Monolit, the leading manufacturer of missile control systems in the former Soviet Union. ABB Monolit will receive a grant from the US government under the Nunn-Lugar programme for the conversion of defence industries to civilian use. ABB now has four companies in the Ukraine employing 1,500 people.

Foreign Staff, London

■ Royal Dutch/Shell, the Anglo-Dutch oil giant, has formed a joint venture with three Romanian gas and petroleum distributors under which Shell will invest \$42m in a liquefied petroleum gas project over the next three years. Shell Gas Romania, a joint venture between Butagaz International, a Shell subsidiary, and three regional companies, will extend the three companies' existing filling plants and improve distribution and other services. The three companies will contribute existing facilities in return for \$10m equity in the new company. Shell will contribute \$12m in cash and expects to invest a further \$30m by 1999. *Virginia March, Budapest*

■ Two Canadian telecommunications companies, Teleglobe and SaskTel have won a \$600,000 contract from the Philippines to design an all digital national cable and microwave transmission network. They will also plan project financing and system management. The system, due to begin in 1997, will link existing regional networks. *Robert Gibbons, Montreal*

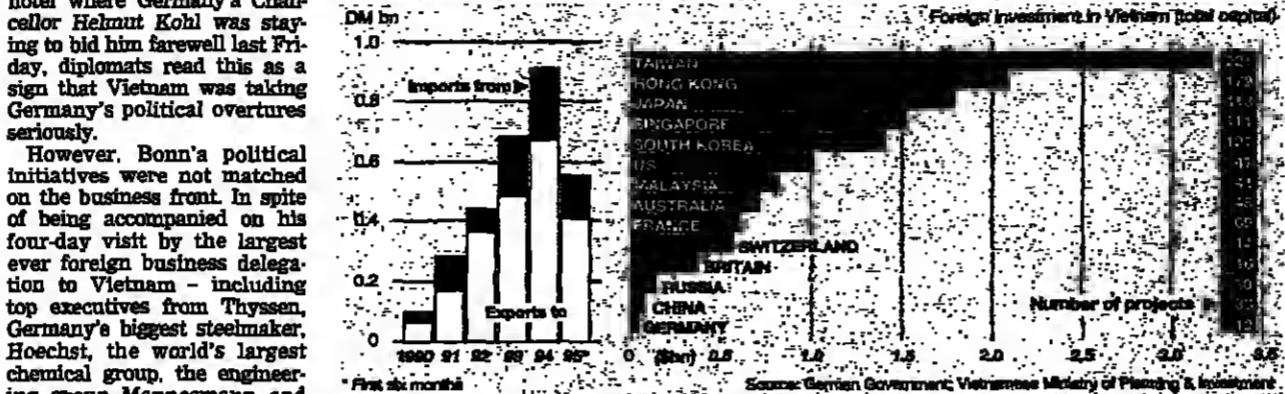
■ Zimmer of Germany has been awarded a contract by PT Luminous Polysilicon, a company of the Gadjah Tunggal Group, to build a polyester plant at Karawang near Jakarta. The order amounts to about Dm150m (\$125m). Zimmer will provide the process technology, engineering and equipment and be responsible for the supervision of erection and start-up.

Commissioning is due in the second half of 1997. *Foreign Staff*

Germans defer interest in Vietnam

Investors cautious despite improved relations, writes Jeremy Grant

Germany: trade with Vietnam



China and shamed by its less economically powerful European rivals.

Even the showcase Mercedes-Benz joint venture does not run on money directly from Germany. The plant is funded through a Singapore subsidiary of Mercedes.

Until Mr Kohl's visit, the first by a German chancellor, the main factor dampening German investment had been political. A deal signed by the two governments in July clearing the repatriation of 40,000 Vietnamese living in Germany without residency permits took months to negotiate.

As the two sides disputed how best to settle the fate of the Vietnamese - mostly former *Gastarbeiter* (migrant workers) in the former East Germany and many with what

Germany says are criminal records - Bonn made clear its displeasure at German business developing significant ties with Vietnam, saying this should only move ahead once the political agenda was satisfied.

"Our ministry of the interior made life tough at the time," said one senior official at a large German industrial group on Mr Kohl's delegation.

German businesses watched as their competitors in the European Union took their investment to Vietnam. At the same time Germany retained its position as Vietnam's fourth largest trading partner after Japan, Singapore and South Korea.

Although Mr Kohl told a news conference in Hanoi that Bonn was no longer linking

investment with the repatriation issue - in spite of disappointing progress - other more fundamental factors continue to trouble the Germans back.

Chief among them is uncertainty over Vietnam's murky legal environment, one of the reasons that also keep the circumspect Japanese away. Particularly irksome for the Germans is a Vietnamese requirement that all decisions made at management board level in joint ventures must be made unanimously. "This we find difficult to accept," said Mr Heribert Wiedenhues, chairman of the executive board of Krupp Fertigtechnik.

Analysts say that although it is clear Germany has a firm agenda to reclaim ground lost in Asia as a result of the last five years of preoccupation with East German integration, the two still lies with Hanoi to ensure it attracts significant German interest.

"They have to improve the legal structure," said the senior official at the German industrial group. "You need to take a lot of deep breaths to do business here."

China to give full tariff cut list next month

By Geoffrey Crothall in Beijing

China will next month finalise a list of more than 4,000 imported items which will be subjected to an overall 30 per cent reduction in tariffs, a Chinese government official in Beijing said yesterday.

The cuts, announced on Sunday by Chinese president Jiang Zemin at the Asia Pacific Economic Co-operation forum in Osaka, are expected to go into effect on January 1, 1996, the official from the State Economic and Trade Commission said.

Once in effect, the average tariff for goods imported into China will be cut from about 33 per cent to about 24 per cent.

The final list of items remained under discussion at senior levels of the government but was expected to include products from all of China's major tariff categories, he said.

China's 21 tariff categories include plant and animal products, foodstuffs, liquor and tobacco, minerals, chemicals, plastics, leather goods, lumber and wood bi-products, textiles, shoes and apparel, bulk minerals and metals, precious and semi-precious stones, machinery and appliances, optical and medical equipment, armaments and fine arts.

Vehicles and vehicle parts are also listed as major categories, but government officials declined to say if tariffs would be lowered for foreign made cars, currently subject to a 300 per cent import duty.

China's commitment to reduce import tariffs and to

permit foreigners to form joint venture trading companies on an experimental basis was cautiously welcomed yesterday although many trade diplomats said they wanted further details. Without knowing the details of the liberalisation programme, diplomats said it was hard to assess its effect on China's foreign trade and Beijing's application to join the World Trade Organisation.

Some officials said China's entry into the WTO was more likely after the promise of import tariff cuts and more liberal trade, but they added the caveat that Beijing needed to do more before it could join.

"The measures appear to be positive. We are pleased," said a US diplomat. Washington has been spearheading the negotiations on China's WTO membership but has also firmly adhered to the criteria for admission and sought concrete concessions from the Chinese.

Earlier this month, Ms Wu Yili, China's foreign trade minister, told Ms Charlene Barshefsky, the US deputy trade representative in Beijing, that the price of WTO accession demanded by Washington was too high.

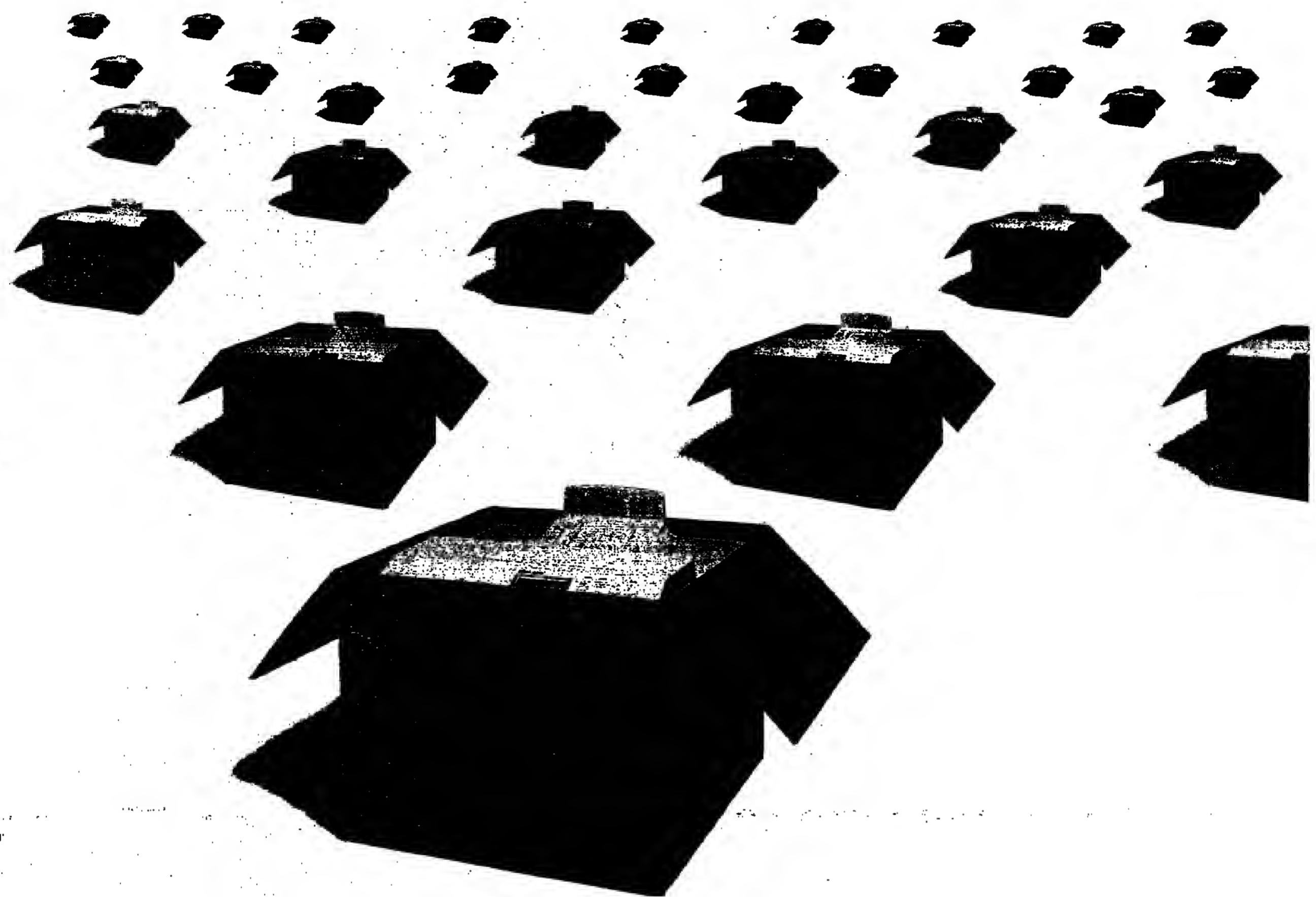
Among Washington's demands are better access to Chinese markets, especially for services, improved protection of intellectual copyright and more transparency in laws and regulations governing foreign firms. "The decision on China's entry is political as well as economic," said a western economist. "It will not be decided merely on economic criteria."

INTERNATIONAL ECONOMIC INDICATORS: PRICES AND COMPETITIVENESS

Yearly figures are shown in index form with the common base year of 1985. The real exchange rate is an index throughout; other quarterly and monthly figures show the percentage change over the corresponding period in the previous year and are positive unless otherwise stated.

Country	UNITED STATES		JAPAN		GERMANY		FRANCE		ITALY		UNITED KINGDOM	
	Consumer prices	Producer prices	Unit labour costs	Real exchange rate	Consumer prices	Producer prices	Unit labour costs	Real exchange rate	Consumer prices	Producer prices	Unit labour costs	Real exchange rate
1985	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0
1986	101.9	96.5	102.1	99.4	100.9	96.3	101.4	102.8	99.8	97.5	102.8	107.4
1987	106.8	100.7	103.9	98.7	101.3	82.5	103.1	100.1	100.1	95.0	107.8	110.8
1988	103.9	103.2	106.8	99.1	102.4	92.3	107.8	96.9	103.0	101.4	96.2	112.6
1989	115.2	108.5	108.9	101.1	105.1	94.2	114.0	96.9	106.5	102.0	99.3	108.3
1990	121.5	113.9	113.5	104.3								

Peugeot
to launch
309 model
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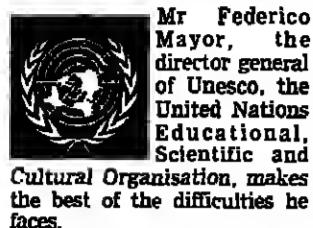
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NEWS: INTERNATIONAL

Unesco eyes future on a tight budget



Other UN agencies are having to help with finance, writes Andrew Jack

Mr Federico Mayor, the director general of Unesco, the United Nations Educational, Scientific and Cultural Organisation, makes the best of the difficulties he faces.

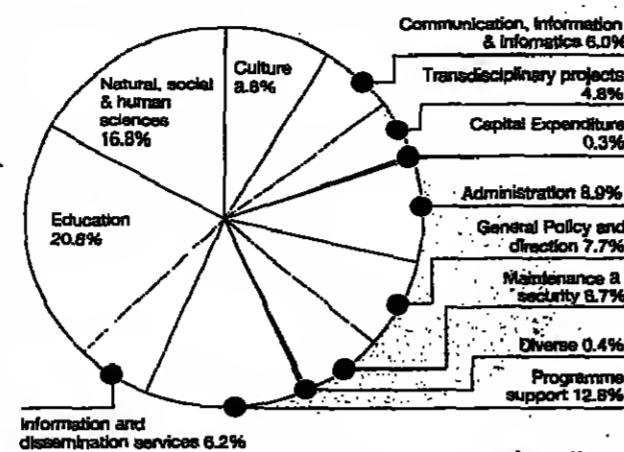
Under the 12-year reign of his disgraced predecessor, Mr Amadou Mahdi M'Bow, the organisation turned sharply anti-American and the US retaliated in 1984 by withdrawing. The UK and Singapore followed the next year, depriving the agency of 31 per cent of its contributions.

Yet Mr Mayor, forced to engage in extensive surgery to compensate, puts a positive light on the consequences.

"We were obliged before other agencies to undertake a lot of reforms," he says. He plans to publish a report next spring on the management and budgetary lessons he learnt.

Since the mid-1980s, the staffing of Unesco has been cut by a third to about 2,150 and its annual "regular budget" has remained stable at about \$85m (£54.6m).

Unesco's budget for 1996-97



such famous activities as co-ordinating the rescue of the Ahu Simbel temple in Egypt at the time of the construction of the Aswan dam.

But Mr Mayor argues "the most important monument we must preserve is children", in a reference to his priority on education. He believes that population pressure is the biggest challenge facing the world and that education of women is the best way to cut fertility and ease the problem.

Ironically, Unesco has placed great emphasis in the last few years, instead, on stressing the importance of media freedom, and the World Press Freedom Committee, vocal in calling for US withdrawal as a result of the old-style policies, is now recommending that the country becomes a member again.

The problems in the past came because the Unesco constitution was not fully respected," says Mr Mayor. "Our first article says that we must guarantee the free flow of information and ideas. This is our basic commandment."

Unesco's best known work has probably been the protection of cultural heritage sites around the world, which now number some 400, and include

such famous activities as co-ordinating the rescue of the Ahu Simbel temple in Egypt at the time of the construction of the Aswan dam.

But Mr Mayor argues "the most important monument we must preserve is children", in a reference to his priority on education. He believes that population pressure is the biggest challenge facing the world and that education of women is the best way to cut fertility and ease the problem.

He says his campaign of persuading the world's most populous nations to agree to spend 6 per cent of gross national product on education each year by 2000 is one of his proudest achievements. "Once education improves, there will be less migration, fewer environmental threats, and better conditions in urban slums."

As Unesco commemorates its foundation, he says the most important action is to remind its 185 member nations of the founding principle that, in the words of the poet Archibald MacLeish "since wars begin in the minds of men, it is in the minds of men that the defences of peace must be constructed."

South Africa yesterday welcomed the improvement in its sovereign credit rating from Standard & Poor's Rating Group, although it still has not achieved the investment grade rating awarded by two other groups. Mr Chris Liebenberg, finance minister, said the new rating "demonstrates confidence in South Africa's economic policies and political stability following the transition to democracy".

Following a visit to South Africa in August, S & P has raised its long-term foreign currency rating from BB to BB Plus. The long-term local currency rating was BBB Plus. S & P praised the government's disciplined policies but its creditworthiness was constrained "by the formidable challenges of reforming in the high-budget deficit, prerequisites to the critical objective of significantly raising the sustainable level of economic growth".

Roger Matheus, Johannesburg Observer, Page 15; South Africa survey. See separate section

Israel may bar extremist Jews

Mr Ehud Barak, Israel's interior minister, said yesterday he would review police files to consider barring Jewish extremists from entering the country following Prime Minister Yitzhak Rabin's assassination.

"I may consider preventing (the entry of) these extreme elements on a case-by-case," Mr Barak said. Under Israel's Law of Return, foreigners who can trace Jewish roots to at least one grandparent can become immigrants and claim Israeli citizenship. But the law gives the interior minister discretionary powers to keep certain elements out to preserve public order. A rightwing Jewish law student shot Mr Rabin at a Tel Aviv peace rally on November 4. At least eight other rightwing suspects were arrested for alleged ties to the murder.

Reuter, Jerusalem

Gadafii castigates Arab world

Libyan leader Muammar Gadafii, in a speech reflecting his deepening isolation within the Arab world as well as the west, says he no longer trusts any Arab ruler. "The Arab nation, from the (Atlantic) Ocean to the Gulf, is now occupied, and not independent. It needs a long fight to free the Arab nation, the land and the honour," Col Gadafii said in a speech carried by the official Jana news agency at the weekend.

"The Arab rulers have handed over the Arab countries to the enemy. Therefore, we no more trust any ruler," he said in what appeared to be an unprecedented attack on all Arab leaders. Col Gadafii singled out Egypt, Saudi Arabia and the other Gulf countries, Syria, Morocco, Tunisia, and the Palestinians.

Reuter, Tunis

Boost sought for UN Iraq team

The head of a United Nations team overseeing Iraqi disarmament said yesterday he was touring Gulf Arab states to show up political and financial support for his mission and a persistent "headache" about funding. "If we don't get the funds we will have to close our work and that would be very disastrous for security in the region," Mr Rolf Ekren, head of the UN Special Commission on Iraqi disarmament, told a news conference in Kuwait.

The commission, set up after the 1991 Gulf war ended a seven-month Iraqi occupation of Kuwait, is overseeing UN demands that Iraq scrap its chemical and biological weapons and ballistic missiles with a range greater than 155 miles (150 km).

Reuter, Kuwait

Flawed Tanzania election tests donors' faith

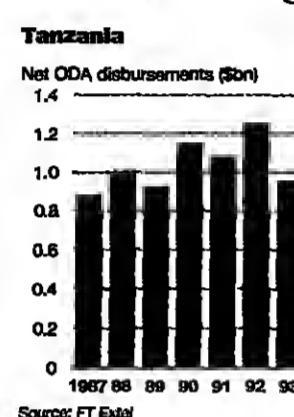
Michela Wrong on the limits and dilemmas of backing democracy

Over the next few days Tanzania will install its first head of state elected under a multi-party system. But Benjamin Mkapa's triumph, a foregone conclusion since much of the opposition boycotted polls at the weekend in Dar es Salaam, is hardly an occasion for celebration.

For Tanzania's experience has shaken faith in the country's capacity to implement multi-party politics, and raised questions about the role of international observers and the dilemma faced by donor nations in danger of turning a blind eye to flawed elections in their enthusiasm for the introduction of democracy in formerly one-party states.

The exercise got off to a bad start on the island of Zanzibar, where counting was marred by statistical anomalies and evidence of tampering with return forms strong enough to warrant a boycott of the ruling party candidate's inauguration ceremony by most diplomats.

On the mainland, the process



opposition demands for new commission staff meant personnel had no experience of running elections. But the worst problems occurred in opposition strongholds, fueling suspicions that the results had been rigged.

"What has become very clear is that, in a close contest the CCM will not relinquish power," said Professor Ewakaza Mukandala, political science lecturer and head of a monitoring unit. "I don't think there's anyone out there who believes these elections were free and fair."

If, after 30 years at the helm, the CCM was ready to bend the rules to cling to power, 450 observers working under the UN umbrella did little to thwart it.

They prematurely ruled the first stage of voting on Zanzibar "free and fair", and failed adequately to monitor the count. As confusion on the

mainland forced polls to be extended or repeated, most international observers overran their budgets and had to leave, work unfinished.

And as the full extent of what many diplomats privately had called a débâcle emerged, the UN first kept silent and then issued a bland statement recommending the authorities "correct anomalies".

Some opposition supporters see the ineffectual performance of the international community during the tortuous month-long process as a carryover of the reluctance to criticise former president Julius Nyerere displayed by many western governments during his time in office.

Having pushed the CCM to legalise party politics, the donors, say local critics, opted to accept the *status quo* rather than challenge the CCM's exercise of power.

Whether the donors, who

provide up to 70 per cent of Tanzania's national budget, will review their position will become clear only once the dust has settled and they take stock of the extent of electoral abuses.

Last year Scandinavian countries, Tanzania's most generous donors, suspended \$35m in balance-of-payments support after revelations that donor-funded foreign exchange schemes were being abused and huge amounts of import duty not collected.

They demanded the prosecution of corrupt government officials and their business friends. Opposition leaders such as Augustine Mrema of the NCCR Mapezui (National Convention for Construction and Reform) party, who won enormous support for his anti-corruption campaign, now want donors to slash aid further, arguing that a party retaining power with such suspect methods is in no

position to eliminate graft.

Last week diplomats were saying it was too early to decide about aid and playing down the extent of the problems.

Officials of the International Monetary Fund said they were waiting for a new government to be named before negotiating a \$200m structural adjustment package.

Weakening the donors' resolve is the awareness of how desperately needed the aid is.

One of the world's seven poorest countries, Tanzania is enjoying something of a mini-boom, with a 3.5 per cent growth rate.

"This fiscal year Tanzania can afford to pay its foreign debts, its civil servants and that's it. There's no money left for schools, hospitals or anything else," says a diplomat.

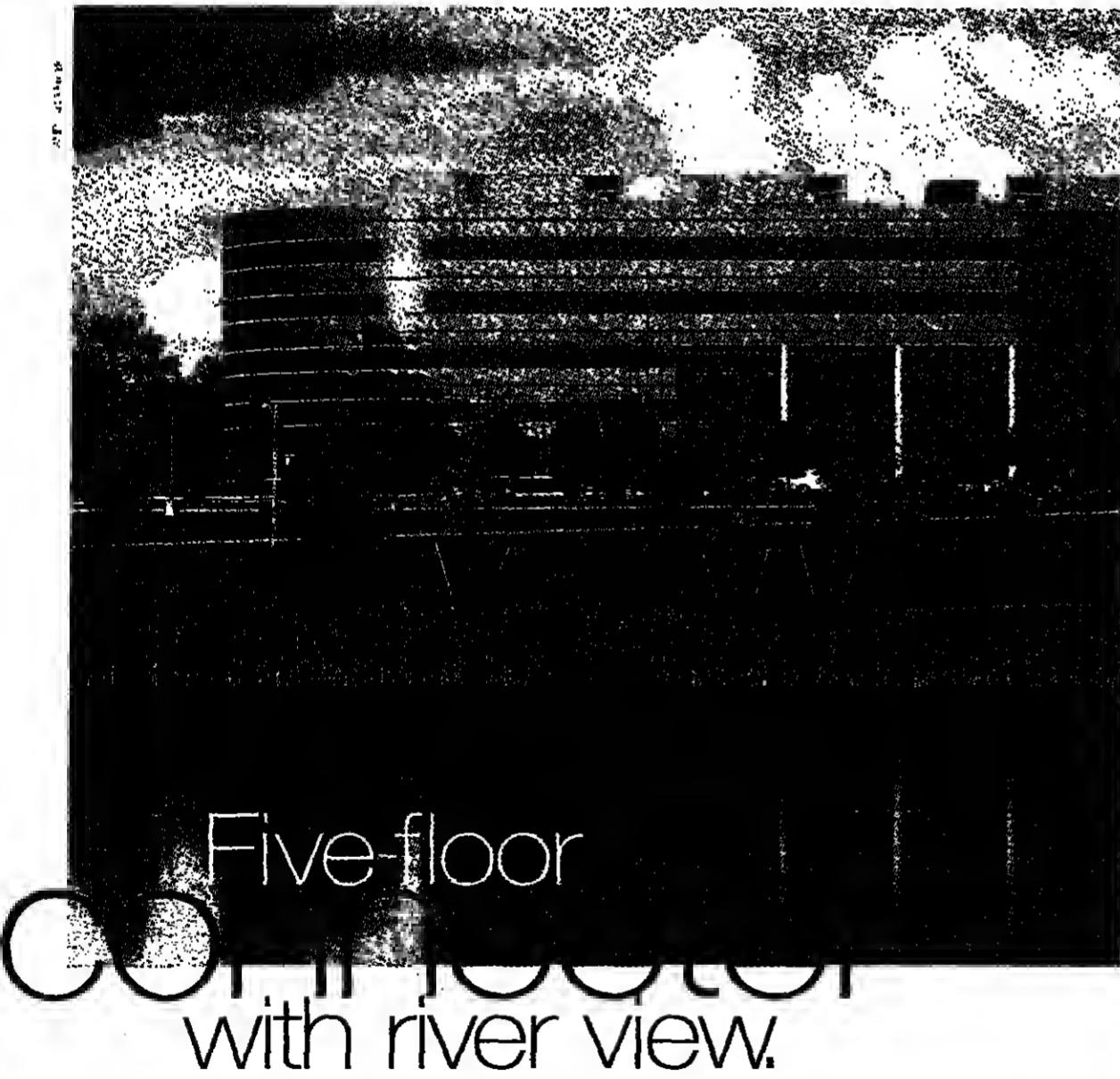
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Hawke re-emerges to back striking miners

By Nikki Tait in Sydney

Mr Bob Hawke, the former Australian prime minister, yesterday made a roaring comeback as the working man's champion as he pleaded the case of the country's trade unions in their dispute with CRA, the mining group, before a full bench of the Industrial Relations Commission.

But, after 12 hours of arguments, the arbitration body said it was adjourning, and would leave the matter unresolved until today. The nation's coal miners remained out on strike in support of employees of CRA's Comalco subsidiary at Weipa, northern Queensland, where it has large bauxite operations.

Efforts were under way by the Australian Council of Trade Unions - under ITC pressure - to persuade the striking miners to rethink. Maritime employees, who had also gone on strike in a show of solidarity, went back to work on Sunday.

The re-emergence of Mr Hawke - one-time president of the ACTU, but portrayed as a bitter and tarnished figure since surrendering the prime minister's job nearly four years



Hawke: virtuoso performance

ASIA-PACIFIC NEWS DIGEST

Japan and US agree on troops

The Japanese and US governments are committed to maintaining troop levels in Japan to preserve regional and global security, a draft joint statement indicates. The document, due for release in Tokyo yesterday but delayed because President Bill Clinton cancelled his visit, specifies no cut in the US military presence on the southern island of Okinawa, which hosts about three quarters of US military facilities in Japan.

The leak of the draft could unsettle the fragile coalition of Mr Tomiochi Murayama, the prime minister, which has been under pressure to reduce the military presence in Okinawa after the alleged rape of a schoolgirl by US servicemen. The statement stipulates that 100,000 US troops be maintained in east Asia, including 47,000 in Japan, despite the end of the cold war. Mr Joseph Nye, US assistant defence secretary, confirmed in Tokyo that a review of bases in Okinawa would give priority to amalgamation and consolidation within the island rather than transferring them. *Kyodo and Reuter, Tokyo*

Arabs suspected over bomb blast

Pakistani officials were yesterday viewing Arab gunmen based in the country's North West frontier province as prime suspects in Sunday's bombing of the Egyptian embassy in the capital, Islamabad. As Egyptian security staff arrived to investigate, immigration officials were keeping a close eye on Egyptian nationals leaving Pakistan.

The blast has come as a shock to Pakistan's security establishment. Many officials had considered it virtually impossible for anyone to bring up to 800 pounds of explosives - the amount used in the bombing - into Islamabad.

During the past two years the government of Mr Benazir Bhutto, the prime minister, has tried to project Pakistan as a "moderate Islamic state". Hundreds of Arab gunmen have been forced to leave the country, while up to 30 have also been extradited to face criminal charges in other countries. In the past many gunmen have crossed into Afghanistan and sought protection from one of the many Islamic mujahideen groups in that country, only to return to Pakistan when the pressure has eased. *Farhan Bokhari, Islamabad*

Sri Lankan troops enter Jaffna

Sri Lankan government troops yesterday marched into the Tamil rebel stronghold of Jaffna for the first time in five years, after a month-long offensive that has left thousands dead and wounded. Five soldiers and at least 40 rebels were killed in the day's fighting over Sri Lanka's third largest city, the military said. A division, including commandos and the elite Rapid Deployment Force, fought their way into the city. The government hopes the fall of Jaffna will make the rebels resume peace talks that were broken off in April. The rebels have been fighting for 12 years for their own territory. Most of the city's 120,000 Tamil civilians have fled in the last three weeks. *AP, Colombo*

Hanoi improves take-up of aid

Vietnam more than doubled its use of foreign aid last year, reflecting greater efficiency in planning and carrying out projects, the United Nations Development Programme said yesterday. A total of \$607m worth of aid - mostly in the form of low-interest loans - was spent in 1994, compared with \$287m in 1993, and the UNDP projected that aid use would reach \$890m this year.

Governments and international institutions such as the World Bank gathered in Paris in 1993 and again in 1994 to assess Vietnam's progress in introducing free-market economic reforms and co-ordinate their pledges of financial support. Each year, however, Vietnam has failed to use all the resources offered because domestic red tape has slowed the implementation of projects.

The foreign donors pledged \$1.86bn at the 1993 Paris conference and \$2bn in 1994. They are scheduled to meet again on November 30 to set aid goals for the coming year. *AP, Hanoi*

■ Mr Don Brash, Reserve Bank of New Zealand governor, said the country's current account deficit appeared to have peaked at 4 per cent of gross domestic product and that recent increases had in part been the result of strong capital inflow from overseas. *Reuter, Wellington*

■ China's construction industry is forecast to grow at an annual rate of 12 per cent over the next five years and the government will further ease curbs on foreign investment in the sector. Mr Wu Zhizhai of the Construction Ministry told Xinhua news agency. *Reuter, Beijing*

■ Cambodia's annual rate of inflation fell to 6 per cent in October, and an official of the country's National Bank said it believed it would remain low for the rest of 1995. *Reuter, Phnom Penh*

■ The Tokyo Stock Exchange and the Japan Securities Dealers Association yesterday reprimanded the Tokyo branch of Merrill Lynch for unauthorised stock trading. Earlier this month the Finance Ministry ordered the branch partially to suspend operations for two days. *AP, Tokyo*

■ The European Union and Nepal yesterday signed a trade and co-operation agreement that the Himalayan nation hopes will help it deal with an array of economic and environmental problems. *AP, Brussels*

NEWS: ASIA-PACIFIC

E Asian currency war chest set up

Simon Holberton on a new step towards central bank co-operation

Central bankers usually eschew the limelight and when they do not one immediately concludes that they are trying to pull the wool over the markets' eyes. But at a meeting of 10 bank governors and deputy governors in Hong Kong yesterday the idea of greater regional co-operation among central banks received a big public push forward.

The tangible evidence of this was the exchange of a series of bilateral securities repurchase ("repo") agreements between the monetary authorities of Australia, Hong Kong, Indonesia, Malaysia and Thailand.

These agreements give participants access to immediate cash to help defend their currencies in times of market stress.

The size of the "repos", which enable cash to be delivered against the security of US treasury bonds, are not large in monetary terms - they are believed to allow each bank to mobilise between US\$500m and US\$1bn - but Mr Joseph Yam, chief executive of Hong Kong's monetary authority, says they represent the first concrete step towards a more formalised relationship between Asia's central banks. "I expect this co-operation to continue and strengthen in the months and years ahead," he said.

In spite of Mr Yam's optimism, it was clear from yesterday's meeting that the region's

EAST ASIA'S MONETARY NIGHT

	Easap	EU
Population (millions)	1.729	369
GDP - 1993	\$7,615	\$6,171
Trade (US\$bn) (1992-93)	57,916	11,116
National saving ratio (average)	35.0%	18.2%
Foreign exchange reserves (US\$bn)	30.626	\$34.33

*Calculated on the basis of purchasing power exchange rates

Easap = Executive Meeting of East Asia and Pacific Central Banks.

Members: Australia, China, Hong Kong, Indonesia, Japan, South Korea, Malaysia, New Zealand, Philippines, Singapore, Thailand

Source: Reserve Bank of Australia

unity of purpose still has some way to develop. This was driven home by the absence from the meeting of Singapore ("they couldn't find time to come," Mr Yam said) and the exclusion of the Philippines from the initial tranche of "repo" agreements. The latter omission - which Mr Gabriel Singson, the Philippines central bank governor, says will be remedied by the end of the year - also raised questions in the minds of economists about the exercise.

"It is noteworthy that the weakest central bank [the Philippines peso] has been under considerable pressure recently" in the region was not invited to join, given that they were pushing for these agreements in the first place," says Mr Simon Ong, economist at SBC Warburg, an investment bank in Hong Kong.

In spite of the scepticism in the markets, the growing attractiveness of Asia as an investment location for professional western investors has sensitised Asia's central bankers to the need for more co-operation. Many were unsettled, and annoyed, at the beginning of the year when problems with the Mexican peso overlocked to Asia and many of the region's currencies suffered speculative attacks.

Although the participants at the meeting yesterday took some pride in the fact that they held between them some \$403bn of reserves, their communiqué noted that in order to "maintain currency stability and improve the integrity and stability of the banking system" there was a need for closer ties.

Many central bankers would argue, however, that there is

more to regional co-operation than currency market intervention, even if the arrangements grew out of Asia's dose of Mexican fever at the beginning of the year. Yesterday Mr Yam said there were many areas of mutual interest which needed investigation and a co-ordinated policy approach. He cited banking regulation, the development of Asia's capital markets (particularly the debt market), and what he called "financial infrastructure", such as the introduction of a "real time" bank payments system, which would reduce credit risk by allowing immediate electronic settlement.

Mr Yam noted that Asia had

both high levels of savings and a big demand for foreign investment.

"Are financial markets, banks, and equity markets adequately performing the role of channelling savings into investment? Perhaps

financial markets are not as developed as they are in the UK or New York because there is a lack of market integrity. These are some of the things we want to talk about."

Mr Bernie Fraser, governor of the Reserve Bank of Australia, and Mr Yam are believers in a more formal structure in which central bankers can talk about and plan initiatives of common interest. In September

Mr Fraser suggested such a multilateral institution could be modelled on the Basle-based Bank for International Settlements, which groups the central banks of the Group of Ten leading industrial countries plus Switzerland.

The reasons put forward yesterday by bank governors for greater regional co-operation bore more than casual resemblance to those advanced by Mr Fraser. What was lacking, however, was his advocacy of an institution in which this activity could be pursued.

Within Asia the inelegantly named Executive Meeting of East Asia and Pacific Central Banks (Easap), first established by a Bank of Japan initiative in 1991, may fit the bill.

It comprises most states lying between Tokyo and Sydney - with the exception of Taiwan, Vietnam and Brunei, but

including China and Hong Kong - and appears to have developed credibility among participants.

Central bankers discussed this yesterday, but reached no conclusions. Mr Yam said the option of existing co-operative arrangements into a multilateral institution - provided there were safeguards against it becoming a large bureaucracy - had not been ruled out. Lessons from Asia, Page 14

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NEWS: THE AMERICAS

Deal allows return to work in Washington... for now

By Jurek Martin in Washington

The US government was operating more or less normally yesterday for the first time in nearly a week following a Sunday night deal between President Bill Clinton and the Republican leadership in Congress.

Mr Newt Gingrich, Speaker of the House, conceded yesterday that the agreement meant that the proposed

\$245bn (£155bn) Republican income tax cut was now back on the negotiating table. But he took greater comfort in the fact that the president had agreed in principle to balancing the budget in seven years.

Their compromise funds government operations until December 15, including payments of salaries for the 800,000 civil servants laid off, and buys at least some time for both

sides to reach a broader agreement on the 1995-96 budget.

But it does not cover raising the \$4,900bn federal debt ceiling. The US treasury, however, believes it has the means to avoid default before the end of the year.

The return to work makes more likely Mr Clinton's planned trip starting next week to Britain, including Ulster, Ireland, and to

Spain for a European Union summit.

He had cited the partial government shutdown for not going to Japan last week, sending Vice President Al Gore in his stead.

However the length of the visit may still be dependent on negotiations over the broader budget with Congress, which has so far passed only six of the 12 regular annual appropriations bills that were sup-

posed to have been agreed by October 1.

Mr Clinton may yet veto some that remain and a similar fate awaits the overall Republican "reconciliation" bill passed last week which embraces both the current year's budget, the tax cuts and reforms of the social safety net. The White House claimed the Republicans had been forced to acknowl-

edge in the agreement the president's budgetary "priorities".

The temporary funding bill the Senate passed on Sunday night which the House was considering yesterday contained some Republican concessions. It allows even those agencies the Republicans want to abolish 75 per cent of last year's budget, up from 60 per cent in the version approved last week.

Opponents postpone next battle in budget war

Both the White House and Congress found something in the agreement to crow about, writes Jurek Martin

The best compromises allow both sides in a dispute to claim at least satisfaction and at most victory. That was the message coming out of the Clinton administration and the Republican leadership in Congress in the wake of their Sunday night deal enabling the federal government to reopen for business yesterday.

In fact, all that was accomplished was to postpone until December 15 – and conceivably for long after that – the next big battle in the Great Budget War of the 1995-96 fiscal year.

Mr Leon Panetta, White House chief of staff, and President Bill Clinton's chief negotiator, observed yesterday: "I don't think the American public should read a whole lot into what was agreed last night."

Although two new opinion polls yesterday continued to pin most of the blame on the Republicans, both sides sensed rising discontent with the partial government shutdown that began last Tuesday. If what had been mostly inconveniences, symbolised by the closure of the Grand Canyon and the Statue of Liberty, had turned into something worse, a

plague would have been declared on both houses.

A factor in the administration's approach may also have been the Bosnian peace process, now poised between success and failure. Mr Clinton risks a sharp confrontation with Congress over the possible deployment of up to 25,000 US troops to enforce a settlement, as witnessed by the House vote last Friday against such a mission.

In 1990, with US forces already in Saudi Arabia in the wake of the Iraqi invasion of Kuwait, President George Bush signed a budget agreement that broke his campaign promise never to raise taxes. But he later secured congressional approval for the Gulf war that began in January 1991.

On the surface, the Sunday night deal offered something to both parties. Mr Newt Gingrich, the Speaker of the House, was able to declare "a very historic achievement" in that the president had committed himself to the core Republican principle of achieving a balanced budget in seven years, using the economic projections of the Congressional Budget Office that imply deeper cuts



A satisfied President Clinton makes a statement on Sunday shortly after the agreement with Congress

in social programmes than would be the case using administration forecasts.

But Mr Clinton could claim that the wording of the agreement did not give the last word to the CBO, since it would be subject to review by the administration's own economic forecasters and those of the private sector. An updated and revised CBO scenario, likely given the 4.2 per cent growth of gross national product in the third quarter, would lead to less

pruning of government.

More important to the

administration was the fact that the agreement put just about all the more radical Republican attempts to reform the system back on the negotiating table, with the clear and explicit threat of more presidential vetoes if they are not watered down.

"You know what my standards are," Mr Clinton said in answering Mr Gingrich's assertions, "and you know what I'll do if we meet them and you'll know what I'll do if we don't."

Mr Mike McCurry, the president's press secretary, said that "for the first time the Republican leadership in Congress has acknowledged that its priorities count."

The agreement's text says that any balanced budget in seven years "must protect future generations, ensure Medicare solvency, reform welfare, and provide adequate funding for Medicaid, education, national defence, veterans, agriculture and the environment," a laundry list embracing all the most contentious and detailed issues.

Also included was the promotion of "tax policies for the working poor" a reference to the Earned Income Tax Credit which is high on the Republican can hit list. Even Mr Gingrich conceded yesterday that the proposed \$245bn tax cut, a controversial centrepiece of the Republican programme, was back in play.

Whatever satisfaction the Republicans gained from their side of the temporary bargain was partly tempered by growls of discontent from the party's right wing. Senator Phil

Gramm of Texas, encouraged by his second place in Saturday's Florida "straw poll" of Republican candidates for the party's presidential nomination, took predictable aim at Senator Bob Dole, the majority leader, for sacrificing conservative principles in cutting a deal with the administration.

Mr Gingrich, seen in the polls as the principal villain in bringing government to a halt, could have problems in keeping his class of freshmen

House members in line if accommodation goes too far in the weeks ahead. While wedded to the balanced budget principle, they have been uncompromising in their demands for detailed reforms of government programmes.

Congressional Democrats, however, now seem more united behind their president than for some time.

Last Saturday's extraordinary session in the House saw them incensed by what they saw as excesses of Republican grandeur by Mr Gingrich.

Congressman Jim Moran from northern Virginia was one of the 48 House Democrats who deserted Mr Clinton in voting for a tough temporary government funding bill last week. But on Saturday he got into a near fist-fight with a Republican and said he would not vote with the Republicans earlier this year.

Mr Preval, a former prime minister of Haiti, is widely expected to be elected the country's next president in next month's election after winning support for his candidacy from the coalition which backs the current president, Mr Jean-Bertrand Aristide.

The candidacy of Mr Preval, and several others, ended widespread speculation in Haiti that the presidential election, planned for December 17, would not be held, and that Mr Aristide would remain in office after the expiry of his term in February. The constitution bars the president from a consecutive term.

Mr Preval, who holds populist views similar to those of the president, has been "anointed" by Mr Aristide, according to diplomats in Port-au-Prince, Haiti's capital. He is among several candidates who registered by the Wednesday midnight deadline, and will be supported by the Lavalas coalition which put Mr Aristide into office in the 1990 election, and which swept the protracted and controversial parliamentary and municipal elections earlier this year.

A former PM has won Aristide's blessing in next month's election. Canute James reports

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President of Haiti anoints his heir apparent

Mr Rene Preval, a former prime minister of Haiti, is widely expected to be elected the country's next president in next month's election after winning support for his candidacy from the coalition which backs the current president, Mr Jean-Bertrand Aristide.

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An agronomist, Mr Preval was prime minister for seven months until September 1991 when Mr Aristide was overthrown by the military and exiled for three years. He was recently the head of an economic assistance fund financed by the World Bank. If elected president, he would carry on the "legacy of the victims of the coup" against Mr Aristide, he said.

Mr Preval would be strongly influenced by Mr Aristide who said he would stand for the presidency in the election in 2000.

"Mr Preval is an ideological clone of Mr Aristide, and is less tolerant than Mr Aristide of dissenting opinions," said one diplomat. "If, as appears likely, he is elected, his policies will not be much different from Mr Aristide's. What we do not know is how he would deal with the controversial economic issues."

The government and legislators are divided over the implementation of economic reforms agreed with foreign creditors and donors as part of a deal on more than \$1bn in aid promised to Haiti over several months.

Aid to the hard-pressed economy has been delayed as the government vacillates over a potentially unpopular divestment of state enterprises.

"There has been a lot of talk as to whether there will be presidential elections or not," said Mr Chavannes Jean-Baptiste, leader of a peasant movement which is part of the Lavalas coalition, and who announced Mr Preval's candidacy.

"As he was the first democratically elected president, Mr Aristide wants to set a good example so that democracy can take root."

Mr Preval's nomination and likely election will concern some of Haiti's foreign backers who are keen to see more moderate politicians in control. Behind the diplomatic convention of a willingness to work with anyone who is elected, foreign governments, particularly the US, will pay close attention to the tenor of Mr Preval's campaign for the presidency, which officially starts on Thursday.

Haitian officials are worried that the election could be adversely affected by an out-break of violence last week in which seven people were killed. Diplomats also say the integrity of the vote might be compromised by administrative and logistical shortcomings which were a feature of this year's parliamentary elections.

The violence followed an angry call by Mr Aristide for Haitians to disarm "criminals, terrorists and extremists", following the murder of a recently elected parliamentarian who is the president's cousin.

Known supporters of the former military government and former soldiers were set upon and beaten by Mr Aristide's supporters. The president has since called for calm but the atmosphere in the main towns remains tense.

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End in sight for strikes at Boeing and Caterpillar

By Richard Tompkins in New York and Laurie Morse in Chicago

Two big US strikes that have brought out thousands of workers at Boeing, the aircraft manufacturer, and Caterpillar, the heavy equipment maker, yesterday looked as though they could be heading for a peaceful resolution.

In Seattle, Washington, Boeing said it had reached a tentative agreement that could end a six-week strike by more than 32,000 members of the International Association of Machinists and Aerospace Workers. They could be back at work as early as tomorrow.

The strike was caused by disagreements between management and the machinists' union over terms for the renewal of the workers' three-year labour contract. It brought out about a third of Boeing's total work force and had severely affected output.

Following the intervention of a federal mediator at the weekend, Boeing said agreement had been reached over revised terms for a package that left wages much the same but improved health, pension and lay-off benefits. Union leaders will be recommending their members to approve the package in a vote today.

Mr Bill Whitlow, an analyst at the Seattle-based Pacific Crest Securities, said if the

strike ended today, Boeing

would probably deliver slightly more than 200 aircraft this year, instead of the expected 235. However, the shortfall would be made up next year, he said.

Separately, the Illinois-based Caterpillar signalled that a settlement with the striking United Autoworkers Union may be near. The company and union representatives have been meeting for several months to resolve the 17-month-old strike, which involves more than 5,000 workers at Caterpillar plants in the Midwest.

"Although a few issues are yet to be resolved, we believe we are on the right path to reaching an agreement that is fair to UAW-represented employees and allows Caterpillar to maintain its leadership in a rapidly changing global marketplace," the company said.

Union officials said they would bring Caterpillar's proposal directly to the rank-and-file for a vote once it is finalized. Although company officials declined comment, the discussions may yield a six-year contract, the longest ever between the two parties, analysts said.

Caterpillar and the UAW have been battling for nearly five years over work rules and the company's resistance to "pattern" bargaining.

Peru spells out Brady bond cost

By Simon Kuper

Peru expects to spend about \$300m a year from 1997 on servicing its Brady bonds, Mr Jorge Camet, the country's finance minister, said yesterday. Last month Peru became the last major Latin American nation to agree on a "Brady deal" with its creditor banks, under which some of its unpaid debt will be converted into bonds.

Mr Camet, in London to meet potential investors, also said the country would privatise every state-owned company. "In a couple of years not one will remain, not even the railways," he said.

Peru's privatisation process had been due to end this year. However, it has slowed because of inflation fears and because the government lacks the capacity to spend all receipts on poverty reduction, as it is obliged to do under law.

Mr Camet said the government could service the Brady bonds – named after former

US Treasury secretary Mr Nicholas Brady – without raising borrowing because it expected tax revenues to rise to 20 per cent of gross domestic product by 2000. The increase would result from improved collection methods rather than any new taxes, the minister said. Tax receipts now total 14 per cent of GDP, up from 4 per cent in 1990.

Speaking from offices of the Swiss Bank Corporation, Mr Camet refused to comment on claims that Peru had committed the bank to buy back up to \$1.4bn of the country's debt on the secondary market, at a cost of \$600m, prior to its Brady deal. This annoyed some creditors, who thought the money should have been used to begin making interest payments on the debt.

Peru plans to stage a Dutch auction next June in which it will buy back debt. The Brady deal would only gradually encourage foreign banks to resume lending to Peru, said Mr Camet.

Known supporters of the former military government and former soldiers were set upon and beaten by Mr Aristide's supporters. The president has since called for calm but the atmosphere in the main towns remains tense.

J. V. 10/10/95

NEWS: UK

Unions order disruptive action at GM factories

By Robert Taylor,
Employment Editor

Vauxhall Motors, the British offshoot of General Motors, refused last night to improve a 3.5 per cent pay offer in spite of an overwhelming vote by its manual workers in favour of a strike.

Trade unions at the company's factories in Luton, about 100km north of London, and Ellesmere Port in north-west England, will impose a ban on overtime work and a two-

hour cut in the basic working week from November 29.

Mr Tony Woodley, the Transport and General Workers Union national officer for the car industry, said: "Our members expect us to apply pressure on the company to secure an improved offer. We are anxious to avoid an all-out strike. The action we are taking at this stage is the minimum considered appropriate in response to the massive vote for a strike." The unions are demanding an 11 per cent pay rise and a cut in

the basic working week from 39 to 37 hours.

In the postal ballot organised by the TGWU and the AEEU craft union, 5,201 workers (78.4 per cent) voted for strike action and 1,425 (21.6 per cent) voted against it. While 5,971 voted for action short of a strike, 684 voted against. The turnout was 92 per cent.

Mr Bruce Warman, Vauxhall's industrial relations director, said last night: "We are not going to increase our pay offer or make a cut in

the working week. It is time to face reality. There are times and this is one of them where you have to be prepared to take it. We are not going to make any big bold changes in our offer."

He said the total package was worth 5 per cent in the first year with an extra day's holiday and a car sale scheme on top of a 3.5 per cent basic pay rise. Workers would get a pay rise equivalent to the retail price index rise plus 1.5 per cent next November in the second part of

the deal.

Vauxhall is determined to resist any cut in working hours. "We believe this demand is being driven by the outside agenda of the unions," said Mr Warman. "It would hit our competitiveness and we will not give way on this."

Vauxhall's management will be formally told of the union's decision at noon tomorrow under the law covering industrial action that requires that companies must be given seven days' notice

of any planned disruption.

Despite Vauxhall's statement, union negotiators are hopeful the company will improve its offer substantially. They point to Ford which has proposed a 4.75 per cent basic wage increase for its manual workers although union negotiators rejected that offer last week.

Shop stewards from all the Ford plants are due to meet tomorrow. They may decide to proceed with a strike ballot of the company's 22,000 manual workers.

Labour backtracks on Murdoch criticism

By Robert Peston and
James Blitz at Westminster

Mr Tony Blair, leader of Britain's opposition Labour party, last night quashed a call from a senior member of his team for BSkyB, the satellite broadcaster controlled by Mr Rupert Murdoch, to be investigated by the Monopolies and Mergers Commission.

Mr Richard Cahorn, Labour's shadow competitiveness minister, had earlier in the day written to the deputy prime minister, Mr Michael Heseltine, calling for the probe. However, he was acting without the knowledge of Mr Blair and Mr John Prescott, the party's deputy leader, in whose team Mr Cahorn works.

"The letter is imperative; it does not represent party policy," a Labour official said.

The incident is the latest indication of the extent to which all important policymaking is controlled by Mr Blair's office.

It is also likely to be interpreted as further evidence of Mr Blair's reluctance to wage war against Mr Murdoch, whose News Corporation conglomerate owns the leading share of the UK national newspaper market.

"Dick pretty quickly realised that he had dropped a clanger," said a party official. "He asked us how he could put it right".

In the summer, Mr Blair angered many of the party's traditionalists - who cannot forgive Mr Murdoch for the anti-Labour tenor of his newspapers' coverage in the run-up to the last general election - by flying to Australia to address a News Corporation management conference.

Mr Cahorn had been taking a close interest in BSkyB as chairman of the commons trade and industry committee until last month, when he joined Labour's frontbench team. At the heart of his concern about BSkyB is its role as a "gatekeeper" for access to the UK cable and satellite sector, as the dominant distributor and because of its exclusive programming arrangements.

Major demands answers on EU single currency

By Robert Peston,
Political Editor

Prime minister John Major will battle to prevent a single European currency being created in 1999 unless the European Union resolves uncertainties about the consequences of only a small core of countries participating in monetary union.

In a speech designed to gloss over the split in his own party about whether the UK should participate in monetary union, Mr Major posed a series of questions which he said must be answered "before a single currency goes ahead".

He said at the annual Lord Mayor's banquet in London that it was "accepted across Europe" that only a minority of EU members would be ready for monetary union in 1999.

"The price of error would be too high for Europe", he said, if a small group of countries then merged their currencies without examining the problems created by a two-tier monetary Europe.

He listed four issues which need to be resolved:

- How would a single currency and the EU currencies outside co-exist?
- How would Europe's institutions serve the interests of those which adopted the single currency and those who did not?
- What would be the implications for the single market of competitive devaluations by

those outside the monetary core?

• What would be the effect on the EU budget?

His speech may anger other EU governments, if they see it as an attempt to jeopardise the monetary union project. Some resent his provocative approach to the single currency debate, since the UK is one of only two EU countries which does not have to participate in monetary union, whether or not it meets the convergence criteria.

There were also signs last night that Mr Major's public airing about the dangers of a premature merger of currencies failed to placate the Eurosceptic right of his own party.

"What he failed to address is whether he personally favours a single currency", said a rightwinger.

Weakness in the building industry accounted for most of the downward revision in GDP; construction industry output fell by 1.4 per cent between the second and third quarters.

Separate figures also showed

the economy: Construction industry weakness blamed as estimates revised downwards

Growth figures highlight slowdown

By Graham Bowley
and Alison Smith

The British government was yesterday handed fresh evidence of a slowdown in the economy when estimates of growth in the third quarter of the year were revised downwards.

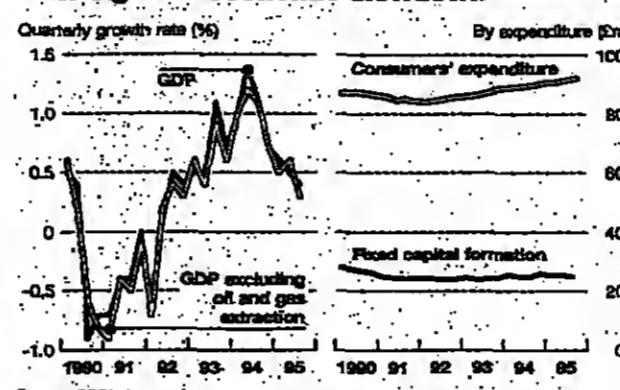
The Central Statistical Office said the economy, excluding oil and gas extraction, grew by only a seasonally adjusted 0.3 per cent between the second and third quarters of the year.

This is the lowest quarterly rate of growth since the final three months of 1992 and down from original estimates of 0.5 per cent growth in the third quarter.

Weakness in the building industry accounted for most of the downward revision in GDP; construction industry output fell by 1.4 per cent between the second and third quarters.

The figures also showed

New signs of economic slowdown



that new home loans made by building societies reached their lowest level for more than 15 years while mortgage lending by banks, whose market share has been increasing, also fell. The figures on Mr Kenneth

Clarke, the chancellor, to boost the economy by cutting taxes at next week's Budget and possibly also lowering interest rates soon.

Mr David Mackie, an economist at JP Morgan, the US bank, said: "This tells you that

interest rates are coming down. The Bank of England is going to find it very hard to resist lower interest rates."

The Treasury said that the figures showed that the recovery had clearly slowed but that the fundamentals remained in place for sustained healthy growth.

However, some economists warned that the pattern of growth boded badly: much of the growth in the third quarter stemmed from a build up in stocks of unsold goods; if companies run these down in the coming months, activity could slow further.

Further signs of weakness came with figures showing that new mortgage lending last month was significantly lower than in September.

New net lending by building societies was just £295m in October - less than half its September figure. This was the sharpest month-on-month drop

since the autumn of 1992. Separate figures for mortgage lending by the high street banks also showed that new business was falling.

The fresh evidence of gloom is likely to intensify calls from Tory MPs for special help for the housing market in next week's Budget. However, there is no sign that the Treasury is departing from its earlier belief that maintaining low interest rates is better for the housing market than, for example, extending mortgage tax relief or helping first-time buyers.

This was partly offset by a rise in consumer expenditure of 0.7 per cent in this period. Measured overall the economy, including oil and gas, grew by 2.1 per cent in the year to the third quarter, compared with an original estimate of 2.4 per cent. This was sharply down from the annual growth in the same quarter of 1994 of 4.3 per cent.

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Consumer confidence remains subdued

By Gillian Teit,
Economics Correspondent

In spite of the possibility of tax cuts, there is still little sign of any upturn in UK consumer confidence, a survey yesterday suggested.

The survey, conducted by the research group GfK for the European Commission, suggests there has barely been any change in consumer sentiment over the past six months.

Comparing this confidence level with earlier periods is difficult because GfK took over the running survey (previ-

ously conducted by market research organisation Gallup) in the summer, resulting in a break in data.

But rough comparisons suggest that confidence is better than it was during much of last year - albeit still down from the levels of previous recoveries.

Slightly more of the 2,000 odd households surveyed in November expect their financial situation to deteriorate over the next year than improve.

Fifty six per cent of households believe that their finances will remain unchanged - the same proportion as in October.

However, 16 per cent expect them to get a little worse - the highest proportion for six months.

The proportion of households expecting to make a major purchase has also deteriorated slightly - 33 per cent of people think now is a bad time to buy a large item, the highest level for six months.

The amount of money people plan to spend over the next 12 months has barely changed, with only 12 per cent anticipating higher expenditure.

Meanwhile, almost half of the people surveyed said that they were "just man-

aging to make ends meet", with only 4 per cent saying that they were managing to save "a lot".

The public's perception of growth has barely changed, in spite of the intense debate in the City about any broader "slowdown". Forty-two per cent believe that the situation will remain unchanged, while only 18 per cent think it will get a little better.

However, the low inflation message does seem to be hitting home, with people thinking that prices have grown slightly more slowly over the last year than in the summer.

Can you light up the sky without clouding the air?

Natural gas - affordable, safe and available - is an increasingly popular choice for driving turbines that generate electrical power all over the world. Although it

burns relatively cleanly, combustion does produce nitrogen oxide, implicated in acid rain. Abatement techniques have reduced emissions, but heightened awareness among the industrial nations continues to generate tighter legislative controls and the development of ecologically-sound power plants.

Conventional methods of controlling emissions are costly and dampen efficiency. However, ABB research has now developed a way to burn them off. It is a total solution, reducing pollutants while maintaining efficiency, thus consuming less fossil fuel. ABB has installed its innovative "EV-burner" in the Midland Cogeneration Venture, a joint project to produce power for the Dow Chemical Company and the State of Michigan, USA. At full power load, this plant is now producing emission levels well below the world's most stringent requirements.

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Disease protein located

New studies are helping the mechanisms that lead to Huntington's Disease, the debilitating brain disorder, and may pave the way for the discovery of therapies.

The studies, presented at the annual meeting of the Society for Neuroscience, are the first to emerge that characterise the protein encoded by the gene for the disease, trace its distribution in the brain and identify a target for the gene.

"This is very good research," says Anne Young, a neurologist at Massachusetts General Hospital, in the US. "Just two years ago, the gene for the disease was found and we already have for the first time some tangible approaches to look for therapies for the disease. It is really exciting."

Huntington's is one of the more common inherited brain disorders. It destroys nerve cells in the basal ganglia, an area of the brain involved in movement, and in the cortex, the seat of memory and thought.

In one study, Johns Hopkins Medical School researchers identified an abnormal protein made in the brain that may cause the disease.

The finding, published in *Nature* magazine, raises the possibility of finding drugs that inhibit the protein. This would slow or even prevent the disease's development, says Christopher Ross, who led the research.

In 1993 the gene for the disease was identified on chromosome four, but its function and its target were a mystery. Ross's group identified an abnormal protein called HAP-1 that bound tightly to the protein encoded by the gene.

"HAP-1 selectively kills neurons in the brain, not cells elsewhere in the body," says Ross. "This seems to be a brain-specific protein, suggesting that it may be involved in the disease process. If we are right, then we can screen for compounds capable of inhibiting the interaction of these proteins."

Marjorie Shaffer

The ancient philosophers thought of the sun as perfect. Modern scientists are fascinated by its imperfections and complexity.

The most visible signs of the sun's complexity are the storms, spots and flares on the surface. Physicists are also puzzled by its atmosphere which is far hotter than parts closer to the core. Just as mystifying is the solar wind, the stream of particles and radiation blown from the centre.

These features are of more than abstract curiosity as disturbances on the surface of the sun may have important effects on the earth's climate. Moreover, the solar wind can wreak havoc with the earth's magnetic field. Although this field shields the earth from the full blast of the sun's wind, it manages to penetrate at weak points, producing geomagnetic storms, power blackouts and disruption to navigation and communication systems.

In 1995, for example, fluctuating magnetic fields caused by an explosion on the sun shut down a nuclear plant in New Jersey and blacked out power across Quebec.

Better forecasting would limit the damage from this type of event. This goal, underpinned by the need for a better theoretical understanding of the sun, is being addressed by the European Space Agency. It has launched a solar-terrestrial science programme, devoted to studying ways in which the sun's rays and the solar wind affect the earth.

The first part of this programme is Soho, the Solar and Heliospheric Observatory, which is scheduled for launch on November 23 by Esa (which is responsible for two-thirds of its \$240m funding) and Nasa, its North American counterpart. Soho will provide the first continuous, uninterrupted views of the sun.

"Never before have solar physicists had the opportunity to work with such a comprehensive observatory giving them access literally to the whole sun," says Martin Huber, head of Esa's space science department.

Soho will fly in an elliptical orbit around a point where the gravitational pull of the earth and sun cancel each other exactly. This point, 1.5m km sunward from the earth, is known as the inner Lagrangian point, after the French mathematician who calculated its position at the end of the eighteenth century.

The instruments on the space craft will be by far the heaviest and most complex payload yet carried in an Esa mission. There will be 12 instruments developed by scientific institutes in 15 countries, led by teams in Germany, the UK, France, US, Finland and Switzerland.

The mission, which will take at least two years and may be extended to six, has three main

Solar scientists will soon have access to data that may solve several puzzles, writes Vanessa Houlder

Light shed on the sun



In orbit: Soho will provide the first continuous, uninterrupted views of the sun

objectives.

The first is to study the structure and dynamics of the solar interior. Esa scientists hope to establish the physical properties of the sun's deep interior in much the same way as scientists use earthquakes or seismic waves to decipher the earth's internal structure.

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music system moves up and down with the beat of the music. Soho will carry helioseismology instruments to measure these tiny oscillations. Detailed analysis of the data will allow scientists to make deductions about the sun's structure. The task is comparable to working out the structure of a violin just from listening to its sound, according to Douglas Gough, professor of theoretical astrophysics at Cambridge University, who will lead the team interpreting this data.

The information from these instruments could be significant. The Soho scientists hope the data will improve their understanding of the solar dynamo responsible for the sun's magnetic field and will establish the temperature at the centre of the sun, thus shedding light on a discrepancy known as the solar neutrino problem.

Solar neutrinos are the insubstantial, subatomic particles created in vast quantities in the core of the sun that travel almost unimpeded through matter. The problem is that fewer neutrinos have been detected from earth than expected, given what is thought to be the temperature at the centre of the sun.

Scientists hope Soho will determine whether the solar neutrino problem stems from a faulty estimate of the temperature at the sun or an error in current theories about how neutrinos behave.

The second main objective of Soho concerns the heating mechanisms of the sun's atmosphere.

Esa hopes that various spectrometers and telescopes will help clarify "one of the most fundamental unsolved paradoxes of modern solar physics". The solar atmosphere, or corona, is several hundred times hotter than the photosphere, which is nearer the centre of the sun, apparently in contravention of the basic laws of physics that bars the flow of heat from a cooler to a hotter region.

The Soho mission may suggest possible mechanisms, perhaps involving kinetic or magnetic energy, for heating the corona.

The third objective is to investigate the solar wind, the rarefied mixture of subatomic particles and radiation that streams out from the sun, sometimes at supersonic velocities. Soho will carry three solar wind measurement instruments that will attempt to map out its structure, measure the charged particles it contains and determine its temperature, density and velocity near the sun.

The goal will be to find out where the components of the solar wind come from and what forces propel it to such high speeds.

The Soho project's launch will be followed soon by the Cluster mission, which will study where and how solar particles break through the earth's magnetic shield, and several radars have been installed to record fluctuations in the earth's magnetic field in Iceland, Finland, Norway and Sweden.

The combination of spacecraft and radar promises to give solar physicists an unprecedented amount of detail. In the view of the UK's Particle Physics and Astronomy Research Council, they are primed to "make a significant advance" in understanding how the sun influences the earth.

Reaching new heights

Miranda Eadie looks at plans for an international space station

European ministers have approved Europe's participation in the International Space Station Alpha, a permanently manned orbital research centre which will be assembled in space between 1997 and 2002.

Europe will contribute the Columbus laboratory, in which astronauts will carry out experiments exploiting the weightless environment of space. It will also build a transfer vehicle which will ferry cargo to and from the space station and reboost it to keep it in orbit. Studies for a crew transfer vehicle will also be done, although a final decision for this part of the project will not be taken until 1997.

The programme will cost Europe £21.8bn (\$25.5bn) including £6.4bn before 2000. The largest contributions are coming from Germany (41 per cent) and France (27 per cent).

The decision to go ahead has come as a relief to the European Space Agency, since the Alpha programme has been beleaguered by economic problems since it began. "This is a landmark for the European space industry," says François Fillon, the French minister of information technology. "It is again unified and its future is restored."

As the accord was signed in Toulouse, 400km above the earth, Thomas Reiter stepped outside the Russian space station Mir to become the first ESA astronaut to walk in space.

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space environment. The space walk will also provide vital experience in preparation for the orbital construction of the international space station.

During a normal day on Mir, Reiter spends about two hours doing chores and maintenance, one to two hours exercising, and four-and-a-half hours conducting experiments. No work is scheduled for the weekends, allowing time to relax and speak to his family.

Most of the 41 experiments are dedicated to research in human physiology. By investigating the effects of weightlessness in space on the human body, scientists can obtain new insights into its functioning. Not only do these help in the provision of countermeasures necessary during space flight, but they can also help in the treatment of people suffering from certain bodily malfunctions on earth.

"The more you know about a system, the easier it is to diagnose what's wrong when a pathological situation arises," says Heinz Oser, the chief life scientist in the ESA microgravity programme.

This is a landmark for the European space industry. It is again unified and its future is restored'

Several of the experiments are investigating the cause of bone mass loss which occurs in space, a condition similar to that seen in menopausal women suffering from osteoporosis.

Means of counteracting this reduction, either by supplementing the diet with vitamin K (known to play a role in mineral and protein uptake in bone remodelling) or by simulating the mechanical impact of walking (by striking the heel for short periods each day) are being investigated. Since bone mass loss occurs about 10 times faster in space than on earth, significant results could be obtained.

Other physiological experiments are examining the cardiovascular system, spatial disorientation and space sickness.

Means of counteracting muscle weakening and the shift of fluids towards the head are also being tested.

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BEVERLY HILLS INTERNATIONAL

ARTS

In praise of Mr Purcell, 300 years on

His reputation has risen more in the last 25 years than in the previous 250, writes Richard Fairman

The common belief is that Purcell died of catching cold one night after being locked out by his wife when he came home drunk from a tavern called "The Hole in the Wall". More prosaic theories are that he had influenza or tuberculosis. Whatever the cause, he died on November 21 1659. He was 36 and at the height of his powers.

There is no question that 17th-century England knew the loss it had suffered. A London newspaper, *The Flying Post*, announced that "Mr Henry Purcell, one of the most celebrated Masters of the Science of Musick in the Kingdom and scarce inferior to any in Europe" was to be buried in Westminster Abbey. The resting-place was a fitting one. As a boy, Purcell had sung in the Abbey choir; in 1679 he rose to the position of organist and went on to compose for the Abbey some of his greatest music.

There was only one possible venue for tonight's commemorative event. Westminster Abbey will mark the 300th anniversary of the death of its most famous musical son with a concert featuring Purcell in the company of 20th-century British composers.

BBC2 television and BBC Radio 2, which has provided such inspired leadership throughout the year, are joining in a simultaneous live broadcast.

It comes as the culmination of an astonishing programme of events nationwide. In Britain, not even the Mozart bicentenary in 1991 caused a greater stir. There have been several televised events, mini-festivals and countless recordings – perhaps the most

lasting achievement being the complete series of the odes and the sacred music on disc from that adventurous record company, Hyperion.

Purcell's reputation must have risen more in the last 25 years than in the previous 250. Pause for a moment and think back to 1970. Apart from the ever popular *Dido and Aeneas* and some of the church anthems, what Purcell did we hear? Few performers trusted his popularity enough to put his music in their programmes. Even Britten, a great Purcell admirer, made his own arrangement of *The Fairy Queen* before he recorded it.

Now the early music upheaval has turned the world upside down. As one record company executive

remarked, "We can sell any British music overseas these days", adding with a smile, "as long as it was written before 1750". While our symphony orchestras struggle to find profitable work, anybody wanting a period instrument ensemble has to book musicians two or three years in advance to be sure of getting the best players.

The Barbican had clearly planned early for its Purcell festival, entitled "Behind the masque", at the weekend. Christopher Hogwood was the artistic director, bringing with him the Academy of Ancient Music and inviting Harry Christophers and The Sixteen for the middle evening on Saturday. Although there were smaller events

investigating everything from the trio sonatas to the church music, the principal attraction was three of the major stage works.

Probably the most important thing to have come out of this year is the opportunity to judge these semi-operas live, often being performed with their original plays. A lavish full staging, like the Royal Opera's *King Arthur*, has to be first choice, as it is the closest to the 17th-century entertainment. Trying to save money by reducing the drama to a mime or dance has been shown to be a mistake. Better to forget the crazy old plays altogether and leave the music to itself.

Hogwood's performance of *The Indian Queen* on Friday chose to

replace Dryden's play with a spoken monologue. Unfortunately, the talking went on too long and interest flagged. Last year's production by the Scottish Early Music Consort, which included the (admittedly laughable) play, showed how the drama creates its own tension. Although Hogwood's instrumentalists and singers performed well enough, they were hampered by being placed at the back of the Barbican stage so as to allow dancers at the front. The music is not big enough in scale for that.

Harry Christophers and The Sixteen managed better on Saturday with *The Fairy Queen*. Once again there was a spoken synopsis, somewhat shorter,

though jokily adolescent. They gained because the musicians this time were placed at the front of the stage, where they could make an impact.

Michael Chance and Richard Start in particular put across their roles with authentic Restoration gusto. Christophers conducted in a consciously expressive manner that felt too modern; Hogwood settled for elegant dance rhythms and less depth.

There were full houses every night, as there surely will be at Westminster Abbey, too. For the coronation of William and Mary in 1689, the resourceful Purcell sold seats for the organ loft and made a profit of £500 (though he was a made to repay it later to the authorities). Will tonight's organist at the Abbey be looking to match his initiative?

The *Fairy Queen* was sponsored by McKenna and Co. and the John Ellerman Foundation.

Totemic images

William Packer admires the work of William Turnbull

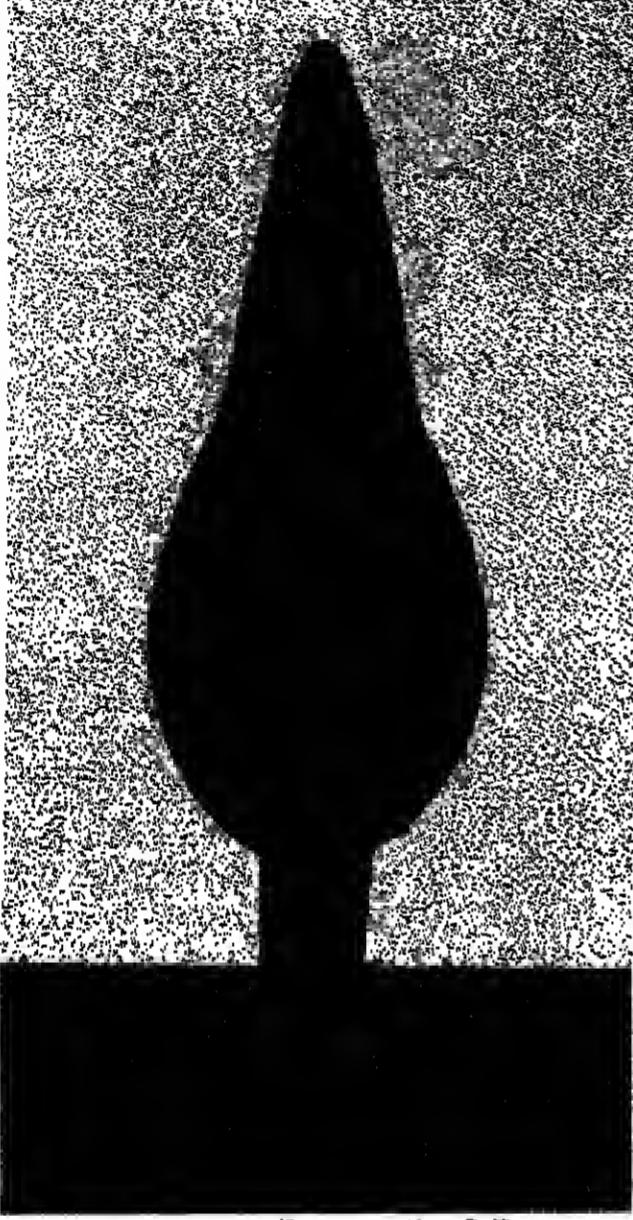
Along with Eduardo Paolozzi and Anthony Caro, with whom he is, at 73, more or less coequal, William Turnbull is the third British sculptor of his generation with proper international standing.

The story is told that, at some time in the late 1960s, Turnbull was carrying two girders, painted a single colour, along a corridor at the Central School, where he was teaching. "Is it finished then?", asked a passing painter-colleague, whereupon Turnbull delivered a serious lesson on the subject for 20 minutes. And indeed it was finished. For Turnbull in the 1960s and early '70s went through a period of full commitment to the reductive principles of minimalism, both as painter and sculptor – to which the paintings on show at the Serpentine still bear deceptive witness. Minimalism was indeed of great importance in his development as an artist, but it was a passage from which he emerged.

This, Turnbull's first major show in a public gallery since his Tate retrospective of 1973, is as simple chronology. Rather it is highly selective critical study by David Sylvester, who has fixed upon two periods in the sculpture – 1964 to 1968 and from 1986 to the present – and paintings at intervals from the late 1960s to the 1990s, to make obvious what was always true, that Turnbull *au fond* has been a figurative artist all along. It happens to make most wonderful sense and sense of most hauntingly beautiful and physical a kind.

After serving in the RAF during the war, Turnbull went to the Slade, where his fellow Scotsmen, Eduardo Paolozzi was already a student and soon a friend. Like him, Turnbull went to live in Paris in the later 1940s. Who is to say whether their voluntary exile was the deliberate distancing of young artists from what might have seemed then the isolated and stifling Englishness of Henry Moore and Barbara Hepworth? Or was it simply their seduction by Paris herself, newly-liberated and, for a while yet, still the heart and centre of the artist's world?

Certainly there was always manifest in their work a cosmopolitan quality that set them apart, even from their own generation. Both son



'Idol', bronze, 1988, at the Serpentine Gallery

formed close and direct links with surviving surrealism, but while Paolozzi turned towards something more active in the statement – the sculpture of Picasso for example – Turnbull found himself looking to calmer and more ambiguous influences, and to the example of Giacometti in particular, whom he knew.

Giacometti indeed supplies the early clue, not so much by his imagery as such, as by the attenuated simplicity of his heads and figures. Here were more pinched lumps and sticks of clay, that were yet full of life and of monumental form and presence. It showed how little

was needed to adduce the spirit, the suggestion, the reality of the image.

Turnbull had moved to an assured maturity in his work with remarkable speed, and certainly long before 1964, Sylvester's starting-point. The next seven or eight years were to see the production of an extended series of totemic images, lumps of bronze, wood or stone piled into columns or teetering across each other in precarious balance, arms as it were outstretched. It is a curious cocktail of Hepworth and Brancusi, yet quite distinct. For, no matter how abstracted it might be,

William Turnbull – bronze and unified paintings: the Serpentine Gallery, London W2, until January 7; sponsored by Tag Heuer with the Evening Standard and the Henry Moore Foundation.

performed by the Sächsische Staatsoper Dresden. Soloists include Rainer Böslching and Roxana Incontra; 7pm; Nov 23

■ FRANKFURT

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Alte Oper Tel: 49-69-1340400
● Ensemble Modern: perform works by Lachenmann, Seidl, Rihm and Murré; 8pm; Nov 22

■ HELSINKI

CONCERT
Finlandia-talo - Finlandia Hall Tel: 358-0-40241

● Radio Symphony Orchestra: with conductor Hiroshi Waga and pianist Christian Zacharias perform works by Mozart and Bruckner; 7.30pm; Nov 22

DANCE
Opera House Tel: 358-0-403021
● Don Quixote by Minkus, in a choreography by Barlet/Petipa. Performed by the Finnish National Ballet; 7pm; Nov 22, 25, 28

■ LONDON

ACTION
Bonhams Chelsea Tel: 44-171-3933800

● Die Jungfrau von Orleans: by Schiller. Directed by Torsten Fischer. With Jacqueline Kommler, Sophie von Kessel, Birgit Water and others; 7.30pm; Nov 24, 25, 26 (3pm)

■ DRESDEN

OPERA & OPERETTA
Sächsische Staatsoper Dresden Tel: 49-351-49110
● Die Zauberflöte: by Mozart. Conducted by Siegfried Kurz and

CONCERT
Barbican Hall Tel: 44-171-6388891
● London Symphony Orchestra: with conductor Mstislav Rostropovich and cellist Han-na Chang, winner of the International Rostropovich Competition in Paris in 1994 at the age of 11, perform Tchaikovsky's "Suite No.4 in G" and "Rococo Variations", and Shostakovich's "Symphony No.10"; 7.30pm; Nov 23

ROYAL FESTIVAL HALL
Tel: 44-171-9604242

● The London Philharmonic: with conductor Franz Welser-Möst, pianist Jean-Yves Thibaudet and Cynthia Miller on oboe. Marton performs Messiaen's "Turangalila-Symphony"; 7.30pm; Nov 22

WIGMORE HALL Tel: 44-171-9321241

● Benjamin Britten Birthday Concert: tenor Anthony Rolfe Johnson and pianist Graham Johnson perform Britten's "7 Sonnets of Michelangelo" and "6 Holderlin Fragments", and R. Schumann's "Dichterliebe"; 8pm; Nov 22

THEATRE
Cottesloe Theatre Tel: 44-171-9222252

● Skylight: by Hare. Directed by Richard Eyre. With Daniel Betts, Michael Gambon and Lia Williams; 7.30pm; Nov 23, 24, 25 (also 2.30pm)

■ MUNICH

OPERA & OPERETTA
Nationaltheater Tel: 49-89-21851920

● Carmen: by Bizet. Conducted by Jacques Dalcroze, directed by Lina Wertmüller and performed by the

BAYERISCHE STAATSSOPH. SOLOISTS
include Frances Lucey, Silvia Flöti, Elena Zaremba, Angela-Maria Blasi, Maurizio Mararo, Martin Gantner and Mario Malagutti; 7pm; Nov 23, 25

■ NEW YORK

OPERA & OPERETTA
Metropolitan Opera House Tel: 1-212-362-5000

● Metamorphosis: by Welli. Conducted by James Levine and performed by the Metropolitan Opera. Soloists include Irene Stratz, Helga Demesch and Kenneth Riegel; 8pm; Nov 25 (1.30pm); 29; Dec 2, 6

■ PARIS

OPERA & OPERETTA
Opéra de Paris Bastille Tel: 33-1-44-73-13-99

● Eugene Onegin: by Tchaikovsky. Conducted by Alexander Anissimov and performed by the Opéra National de Paris. Soloists include Gerlinde Lorenz, Solvay Kringslorn and Randi Stene; 7.30pm; Nov 22

■ PRAGUE

OPERA & OPERETTA
National Theatre Tel: 42-2-2482673

● Eugene Onegin: by Tchaikovsky. Conducted by J. Stich and performed by the National Opera Prague; 7pm; Nov 22

■ STOCKHOLM

CONCERT
Konserthuset Tel: 46-8-212520

● Carmen: by Bizet. Conducted by Jacques Dalcroze, directed by Lina Wertmüller and performed by the

SYMPHONY NO.2, "SYMPHONY NO.3", "CELLO CONCERTO" and "PERPETUUM MOBILE". One of the Pärtsfestival performances; 7.30pm; Nov 22

■ TORONTO

THEATRE
O'Keefe Centre for the Performing Arts Tel: 1-416-393-7474

● André-Philippe Gagnon: one-man show by this Canadian performer, known for his impersonations of pop music stars. The show is a mix of comedy and music featuring more than 100 voices; 8pm; Nov 22, 23, 24

■ VIENNA

CONCERT
Musikverein Tel: 43-1-5058881

● Alfred Brendel performs Beethoven's sonatas op. 109, 110 and 111; 7.30pm; Nov 23

THEATRE
Burgrtheater Tel: 43-1-514442860

● Heldenplatz by Bernhard. Directed by Peter Sellars and performed by the Burgtheater. The performance on Nov 26 is a celebration of the 70th birthday of actress Anna Maria Düringer; 7pm; Nov 25, 26 (6pm)

■ WASHINGTON

OPERA & OPERETTA
Opera House Tel: 1-202-416-7800

● Luisa Miller: by Verdi. Conducted by Richard Buckley and performed by the Washington Opera. Soloists include Veronika Vilaro, Jane Gilbert, Lando Bartolini, Hajjing Fu, Gabor Andrey and Kevin Langan; 7pm; Nov 25

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The Fab Four: the sense of fun and creative tension in their early recording sessions is palpable

The Beatles: works in progress

Is this latest album hype or pop history? Peter Aspden reports

On the heels of the launch of the Beatles' first new song for 25 years were caught in two minds yesterday: whether to try and re-create the old magic with a Cavendish-esque backdrop of drum, kit, and old clippings, or to rely on the powder-blue rococo splendour of the Savoy's Lancaster Room. In the end, they mixed and matched without too many concessions to taste. A journalist asked tentatively if John Lennon would have approved of the proceedings. Approved? The scene looked like a lyric from "I Am the Walrus".

Is the release of "Free as a Bird" and the first volume of *The Beatles Anthology* anything more than the most supreme example of pop music hype, or does it offer genuine insights into the group's recorded legacy? The single itself supports the former view: a plodding, dull account of a song Lennon recorded in demo form in 1977. The only magic around is in the technological achievement of marrying Lennon's weedy vocal to the Fab Three's uncharacteristically turgid backing. Paul McCartney has rarely provided a more unimaginative bass-line, almost as if he is afraid to steal his old chum's limelight. It was never like this in the golden years, when their rivalry pushed them to extraordinary creative heights.

As for the rest of the album, at least half is strictly for the pop archaeologists. The 1968 Quarry Men recordings; the rehearsals from McCartney's home in Liverpool; the 1961 recordings of "My Bonnie" (with Tony Sheridan) and "Ain't She Sweet"; there are no hints of greatness to come here, just a couple of mildly intriguing touches of Beatle humour.

Then there are those famous Decca audition tapes, which led to the label turning the band down and living with the resultant stigma for the next 40 years. Many would have agreed with their decision. There is some tight playing, but the Lennon/McCartney numbers, "Like Dreamers Do" and "Hello Little Girl", are derivative and unadulterated.

The first sit-up-and-listen moment comes from a Stockholm concert from October 1963: a driving, almost arrogant version of "I Saw Her Standing There", a dirty, raucous "Money" and an exuberant "Roll Over Beethoven". Here are glimpses of the group's legendary improvisatory abilities, which make the brilliance of their best work a little easier to appreciate.

COMMENT & ANALYSIS



Europa: Dominique Moisi

Lessons from Asia

Hong Kong and its regional neighbours can teach a great deal – in both a positive and a negative sense – to Europe

A hundred years ago Asia – and Japan in particular – constituted one of two things in European eyes: it was either a sphere in which to extend Europe's economic penetration and political influence; or it was a source of exotic inspiration for European painters and poets. Europe, meanwhile, was perceived by Asians as a gateway to modernity, a model of technological, military and bureaucratic efficiency.

In recent years a complete change in attitudes has taken place. Europeans, unsure of themselves and apprehensive about their future, are starting to ask what they can learn from Asia – not only in purely economic terms, but also in the area of social values. In other words, Asia is no longer perceived solely as an irresistible competitor and an ever-expanding market.

This focus on "easternisation" has become, for many dedicated Eurosceptics, a fashionable way of denouncing state *dirigisme*, inefficiency and bankrupt social security systems.

For Asians going about their day-to-day lives, mean while, Europe is most often associated with elegant consumer products.

After a two-week visit to Hong Kong, I have the impression that Europe has much to learn from the territory in both a positive and a negative sense. I was struck, for example, by Hong Kong's tremendous energy, pride and orientation towards the future. But equally I could not help noticing the cultural and spiritual emptiness of its message. Can man live by work alone?

While it may appear to be an Asian New York, Hong Kong lacks the Big Apple's existential intensity and cultural dynamism. Serious book stores are hard to find and, when one does come across them, their shelves are full of management manuals and books on interior decorating and cooking.

When contemplating what

is one of the most active and prosperous ports in the world, the logical comparison is with historical merchant city states such as Venice, Bruges and Hamburg. But at the height of their powers, Venice and Bruges had Carpaccio, Tiepolo and Memling. Hong Kong has large shopping malls full of European, US and Japanese department stores, which leave those who have to cross the city's complex covered sidewalks with a sense of metaphysical fatigue and latent terror.

Could our own future be like Hong Kong's? So much energy and dedication, financial and commercial activity, and round-the-clock construction work devoted to purely material ends, devoid of history and spirituality.

Circling Hong Kong and the New Territories by helicopter, seeing at close range the mushrooming new cities of China's Guangdong province, I was struck by the incredible animal-like energy existing in new cities such as Shenzhen and from Hong Kong's airport project, with its bridges, tunnels and railway links. Yet I was left with one big question: after completing the construction of these new cities and their transportation networks, what will the people do? Are they merely build-

ing for building's sake? Of course, there is much more to Hong Kong than cultural emptiness. The vitality emerging from the island is based on constant work, social cohesion, a business-friendly, modest and honest state and – with the July 1 1997 deadline for the handover to China rapidly approaching – a galvanising sense of "dancing on the volcano".

Many citizens of Hong Kong crave a second passport and resident status elsewhere, many more seem ready to confront the Chinese "devil" with a remarkable sense of historical relativism and courage. This is no mean feat, given China's combination of communist mediocrity, totalitarianism and ingrained corruption.

Citizens of Hong Kong seem caught between contradictory emotions. They take pride in their achievements but also in their Chinese cultural identity. And there is no love lost between them and their British former colonial masters. They are aware both of the artificiality and fragility of what they have achieved and of the stark contrast between China's historical greatness and the mediocrity of its present rulers.

Can Hong Kong succeed in "civilising" China, in political

judgment.

Europe must also emphasise that an open, honest society is good for business, and not the reverse. Europe should above all maintain a front against the divisive tactics of the Chinese, who seek to play national commercial interests off against one another. If it succeeds in doing this, it will be proof that Europe has indeed learnt to follow Hong Kong's example by acting with pragmatism, determination and an eye to the future.

The author is deputy director of Paris-based Institut Français des Relations Internationales. He writes here in a personal capacity

Centres of emptiness: Hong Kong's large shopping plazas can fill visitors with latent terror

Photo: Tony Andrews

Photo: Tony Andrews

Pfizer forum

Polish Economic Growth: Deregulation is the Key.

BY MAREK MATRASZEK

Poland experienced an entrepreneurial boom and significant economic growth in the wake of the deregulatory reforms of the early 1990s. The director of a Warsaw policy group argues that this growth is threatened by a return to excessive regulation.

The Polish economy owes its success – over five percent growth in Gross Domestic Product for three straight years – to deregulation

which was implemented in 1989-90. It was then that legislation was enacted which allowed for simple, un-bureaucratic initiation of economic activity by private persons. In January 1990, Deputy Prime Minister Leszek Balcerowicz introduced a package of reforms which freed most prices, liberalized foreign trade and introduced the internal convertibility of the zloty, which in turn led to increased availability of foreign goods. The speed of the reform process and the historical importance of the Balcerowicz reforms prompted voluntary sacrifices by special interest groups, which led to unprecedented economic growth. Although, according to official statistics, GDP fell by between 11% to 19% over one million private small businesses were created.

The deregulation process began to slow and was even halted in the following years as special interest groups began to exert pressure. Despite the decentralization of government, pressure by large state-owned companies resulted in a return to subsidization and to policies which shielded them from market forces. Under these conditions, the Polish economy is divided into three parts. First, there is the state-owned sector – which is heavily regulated and overburdened with taxes which are for the most part not paid; moreover, its industries do not contribute to their employees' pension costs, creating

an additional burden for other sectors. Next comes the private sector – developing in free market conditions but over-taxed. Finally, there is the gray economy – which accounts for about 20% of GDP.

The last two years have seen an increase in regulation and intervention. Equalization payments were introduced on imported agricultural products, then removed as a result of the ratification of

economic growth on a long-term basis could be a new wave of deregulation combined with an increase in the tempo of privatization. This should involve:

- the introduction of more disciplined rules concerning the financing of state-owned enterprises and the liquidation of unprofitable entities, as well as reform of the pension plan system.
- the privatization of several sectors which are currently considered as strategic (e.g. telecommunications, fuels, air transport).
- a decrease in tariff rates and liberalization of foreign trade.
- allowing free access of foreign investment in sectors in which it is limited (e.g. banking and insurance) or inhibited (e.g. pharmaceuticals).

How soon these reforms are introduced will weigh heavily on Poland's future growth. Equally, its willingness to permit foreign companies to compete in the Polish market may affect its prospects of joining and benefiting from the European Union. Marek Matraszek is the Warsaw director of Grupa Windsor, an informal market-oriented lobbying organization operating throughout Central Europe.

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Photo: Tony Andrews

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

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Trade achievement is in reality tripled deficits

From Mr Charles McMillion
Sir, Even by today's political standards, Jeffrey Garten shows remarkable check in his Personal View of November 14. Leaving his 30-month post as the Commerce Department's under-secretary for international trade, he claims that "trade had become one of President Bill Clinton's most impressive achievements". But during his short involvement in US trade policy, the current account deficits have almost tripled to

wages and benefits have continued to fall as good jobs are lost to imports and replaced by lower-wage, lower-skill (non-traded) service jobs. US relations with China, Japan and Europe have deteriorated badly in the past 30 months as inconsistency has become the only hallmark of an ad-hoc, crisis driven process of trade policy. Mexico has been transformed by an ill-conceived trade agreement, US

steady economic and political progress to a nation in very deep crisis.

We can only hope that Mr Garten's book-keeping and sense of accountability are better in his new academic role than they have been during his stay in Washington.

Charles W. McMillion, president and chief economist, MBC Information Services, 223 F Street NW, Washington DC 20002-4922, US

Where the buck really does end

From Dr Elaine Sternberg

It is refreshing to see John Kay recommend accountability ("Sharing responsibility is to pass the buck", November 17) instead of doctrines that undermine it – notably stakeholder theory and the "customer corporation". Unfortunately, Kay's understanding of accountability is flawed by his overwhelming concern for managerial independence.

Kay is right that much of what passes for accountability in the UK public sector is seriously counter-productive, and that "Constructive accountability gives people freedom to make decisions but holds them fully responsible for the consequences". It is not true, however, that "The central distinction is between making people accountable for their individual actions and making them accountable for the overall result".

Accountability for achieving ends properly includes accountability for the means used in doing so.

Equally, the fact that owner approval of business plans decreases agents' responsibility is not a sufficient argument against approval mechanisms. Accountability is not an end in itself: its objective is to ensure that agents pursue their principals' objectives. When delegated responsibility fails to further achievement of those ends, it is rightly reduced.

What Kay overlooks is that, as I argue in *Just Business: Business Ethics in Action* (Little, Brown; 1994), accountability requires clear objectives as well as clear lines of responsibility. Ministerial advice on means is pernicious not just because it obscures who is in charge, but because it typically introduces additional, often incompatible, ends.

Elaine Sternberg, principal consultant, Analytical Solutions, 18 Tamar House, 12 Tavistock Place, London WC1H 9RA, UK

Losing out by screen-based education

From Prof Alex Callinicos

Sir, I long ago gave up regularly reading Michael Prowse's "America" column. Why bother with the thoughts of House Speaker Newt Gingrich second-hand when the original is usually so entertaining? But Prowse's latest effort, where he predicts that universities will be replaced by "just-in-time electronic education, delivered to your living room by 'commercial companies'" ("Endangered Species", November 20) is silly even by his exacting standards.

Thus Prowse asserts that "simple tests of cognitive ability can be administered in less than 30 minutes", and that these are "a better guide to job performance than academic degrees".

He offers no evidence for these sweeping assertions,

doubtless because there is none. It is plain that Prowse commits the vulgar error of equating "cognitive ability" with the grasp of particular items of information. Yet genuine cognitive ability consists less in specific factual knowledge than in the capacity critically to analyse both data and opinions.

Universities are good at helping students develop this capacity in part because – in the US at least – they teach in small groups where participants are encouraged both to put forward their own ideas and to examine those of others. All this would be lost if Prowse's dream of long-distance "screen-based education" became reality.

Prowse complains of university education: "We do not know if what we have learnt will be relevant". It is in

the nature of intellectual progress that it cannot be predicted. This makes a strong case for providing students with the understanding of general principles and the critical skills that allow them to evaluate new developments. Prowse's "learning companies" would produce students whose heads were full of facts but who were unable to assess their significance. No doubt this would make it easier for him to pass on unchallenged the latest outpourings of what are humorously known as the think-tanks of the New Right. But why should anyone else find so dismal a prospect attractive?

Alex Callinicos, professor of politics, University of York, Heslington, York YO1 5DD, UK

Too many scientists for a shrinking market

From Prof Steve Fuller

Sir, In his explanation of "The force behind a dramatic century" (November 18/19), Professor Robert May neglects some salient facts for understanding the role of science in transforming contemporary society.

Despite his general misgivings about the public's understanding of science, May is pleased to report the relatively high percentage of British university students who graduate with science used in doing so.

Unfortunately, he fails to acknowledge that their rate of unemployment is close to twice that of the national rate (according to the Times Higher Education Supplement, December 1994). The reason is that universities have been slow to adapt to the post-cold war era. During the cold war, 30 per cent of science graduates in the UK and US routinely worked in defence-related industries. Now too many scientists are being produced for a shrinking market.

The idea that these surplus scientists may work to

increase the UK's economic competitiveness is equally spurious. Here one need only look to the increasing number of third-world matriculants in UK and US university science programmes. These people typically return to their home countries, often to be contracted for specific research projects stationed in the UK and other first-world countries. Because of lower labour costs in the third world, these graduates are preferred to comparably trained first-world graduates.

Consequently, we find places like Bangalore touted as the "Silicon Valley" of India.

May is wrong to think that science is insufficiently appreciated by the British public. Rather, policymakers such as he do not appreciate the larger global forces that determine how and why scientific knowledge is produced.

Steve Fuller, professor of sociology and social policy, University of Durham, Durham DH1 3JT, UK

Other-world currency

From Dr Stephen Castell
Sir, With reference to the continuing correspondence following Giles Keating's Personal View on e-money (November 2), the real point is that true cyberspace is very likely to become a currency in its own right – the Ecu, or Electronic Cash Unit, as I have already christened it.

There will be no need for exchangeability of Ecu with "real" currencies provided one is able to do nothing but cyberspace – that is, as long as one can receive all the real goods and services ever desired by ordering them over the Internet and paying for them wholly in Ecu, transferred to and from balances held entirely in cyberspace NOT in bank accounts.

Once this happens, cyberspace will truly become "another sovereign country", with its own currency, and an economy immune from the predations of taxmen and so forth in the "real" world.

Stephen Castell, 20 Grange Road, Wickham Bishops, Witney, Oxfordshire, OX8 1SL, UK

Polls punish a powerbroker

Tom Burns on the gains made by the Spanish conservatives in Catalonia

Sunday's regional election in Catalonia, the prosperous north-east corner of Spain, delivered two political lessons – one for Spain as a whole and another for Catalonia.

The first message is that Mr José María Aznar, leader of the Partido Popular (PP), Spain's conservative opposition, has taken a big step forward on the path to replace Socialist prime minister Mr Felipe González. After more than doubling the PP's vote in Catalonia, Mr Aznar looks all but unstoppable in the general elections which Mr González says will be in March.

The second is that moderate Catalan conservatives, as represented by Mr Jordi Pujol's Convergencia i Unió (CiU) coalition, have suffered an important setback. Mr Pujol, who until recently supported Mr González's minority government in the Madrid parliament, now finds himself in the same position as his erstwhile ally: CiU has lost its majority in the Barcelona parliament.

Ever since the PP defeated the Socialists in European elections last year and won again in municipal elections in March this year, Mr Aznar has claimed that a new page is being turned in Spanish politics. The boast now rings more true than ever: the days look numbered for Mr González, in power since 1982; and Mr Pujol, who has held power for 15 years, has lost his hegemony over his home turf.

leaning supporters of CiU who switched to the PP. CiU lost 10 seats, returning 60 members to the 135-member Catalan parliament, while the PP won 10 to increase its strength from seven to 17. This tally exceeded Mr Aznar's expectations for Catalonia had consistently shunned Madrid-based conservatives in the area's local elections. It suggests that the PP will be close to an overall majority in general elections.

In the circumstances even the Catalan Socialists fared better than CiU, losing six seats to bring their strength down to 34, their worst result in the area since 1980. The beneficiaries of the lackluster Socialist performance were initially, per Catalonia, a coalition of communists and greens which increased its representation from seven seats to 11, and the radical nationalist Esquerra Republicana de Catalunya (ERC), which gained two more seats for a total of 13. Mr Pujol, 65, who has dedicated his adult life to building up Catalonia's profile and the last 15 to extracting autonomous powers from Madrid for his homeland, now faces tough choices: Does he make overtures to the PP as he formerly did to the Socialists? Or does he eschew involvement with the big Madrid parties and seek an alliance with the narrowly Catalan-based ERC?

The second option risks increasing the tension between Spain and Catalonia, but Mr Pujol, shorn of his majority in Barcelona and with the prospect of a strong PP government in Madrid, may be forced to return to his Catalan roots. He can no longer play the powerbroker in Spanish politics.

J. V. L. S.

FINANCIAL TIMES

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Tuesday November 21 1995

Clinton wins a budget battle

It was almost business as usual in Washington yesterday. After six days of partial "shutdown", thousands of civil servants were back running the government, and congressional Republicans were back plotting how to downsize it.

Almost, but not quite. For, after months of confusion, last week's skirmish revealed that Mr Clinton has at last hit on an effective strategy for taking on the Republicans over the budget. First, cede the most important principles to your opponents. And second, earn maximum political capital by portraying as uncompromising, petty zealots.

This puts the Republican leadership, particularly Mr Bob Dole, the Senate majority leader, in a trickier negotiating position. With the Democrats united, his party will not be able to achieve veto-proof majorities. And, with the public blaming Congress rather than Mr Clinton for last week's gridlock, he must strive to seem a force for moderation.

Yet a good many Republicans would rather go down fighting than do anything to help either Mr Dole or Mr Clinton claim victory. Prior to last week, most believed that there would eventually be a budget deal, because all sides had an interest in coming to terms. But now they may be seeing the attractions of "taking the battle to the country" in next year's election, rather than agreeing to a messy compromise. As ever, investors should believe in the balancing of the budget only when they see it.

Lech's legacy

President Lech Walesa of Poland was a product of his time: a brave, stubborn, wily and instinctive leader who symbolised resistance to Soviet-backed Communist rule in his country. When he climbed the gates of the Lenin shipyard in Gdańsk in 1989, as the leader of the first successful strike behind the Iron Curtain, his example was an inspiration throughout the Soviet empire. His defeat yesterday in the Polish presidential election by Mr Aleksander Kwasniewski, a former Communist, undoubtedly symbolises the end of an era. Yet it does not mark the defeat of what he fought for.

In many ways, Mr Walesa was himself to blame for his electoral failure. As president of Poland, he had shown himself both autocratic and erratic. He presided over no fewer than six governments in five years, in large part a result of his having undermined his own Solidarity movement, and caused the splintering of the liberal, anti-Communist forces on the right. The result was the return in 1993 of political parties with their roots in the Communist past. Now Mr Walesa himself has paid the price.

The abiding achievement of the Solidarity movement was not only the destruction of Soviet-backed Communism, beginning the wave of revolution which swept away the Soviet empire. The first Solidarity government demonstrated that radical market reforms could replace the state economy with a dynamic private sector.

BBC and Diana

Last night's interview with the Princess of Wales was a coup for the BBC's *Panorama*, its current affairs flagship. The UK audience may be the largest ever achieved for a documentary, much of the rest of the world will also see the programme in the next few days. But since the existence of the programme was announced, the BBC has been vigorously challenged about whether it was right to show the programme.

Among UK broadcasters, the BBC has a unique position. Established as a public corporation by Royal Charter, it is funded by a licence fee paid by every household with a television. Its programming must fulfil specified public service obligations.

Some of the recent accusations seem unfair. One complaint – that the BBC should have informed the Queen about the programme – makes too much of the "royal" nature of the charter. That document sets out the BBC's obligations to the UK people, not to the Queen. While it might have been courteous to tell the palace, that might also have infringed the conditions on which the interview was granted. A second complaint – that the BBC may make a great deal of money from overseas sales – also ignores the government's exhortation for the corporation to become more commercial.

However, two challenges have more substance. Some argue that the board of governors should have seen the programme before

transmission. As the government's July 1994 white paper on the future of the BBC put it, the governors are "trustees" of the BBC's public interest commitment. But such an interventionist role would be an unfortunate departure from the past. The governors – particularly those on the present board – have rightly avoided such a role, even on issues such as Northern Ireland, arguably more contentious than the princess's views of the monarchy and her family.

Finally, some suggest that this kind of "populist" programme is not public service. It seems somewhat perverse to describe a programme with such an audience as against the "public interest". Nor is the programme likely to herald regular BBC forays into royal reporting, reliant as that is on rumour. If anything, the BBC spends too little time probing constitutional questions. It was, after all, Granada Television's *World in Action*, not the BBC, which produced the influential 1989 documentary into the royal family's exemption from income tax (which has since been removed). The more valid criticism would be if the BBC reporter failed to ask properly tough questions about his interviewee's contribution to royal differences.

The BBC, like the royal family, finds that its role is changing. Regrettably, its critics want to use the controversy provoked by that change to block programmes which the public wants to see.

Words are very cheap

■ Cyril Ramaphosa, secretary-general of the African National Congress, doesn't like working in a building called Shell House, the name of the block which houses the ANC's headquarters in Johannesburg.

The ANC bought it in 1981 when Shai moved to a new building. "We have no business to be in a building called Shell when Shell is proving to be so insensitive to the plight of ordinary men and women and children in Nigeria and also responding so negatively to calls that are being made on the question of environmental rights," Ramaphosa said yesterday.

So change the name – what's the big deal? After all, according to Ramaphosa, the building was never even owned by Shell, but simply had been leased by it prior to the ANC's arrival. It should be simple enough. It can't really be possible, surely, that Ramaphosa is just tilting at this particular windmill in order to appear politically correct?

Field trip

■ Greece's privatisation programme is limping along so slowly that Dimitris Paraskevas, the government's chief expert, has decided to do a bit of moonlighting

COMMENT & ANALYSIS



Future forged in the past

Poland's voters no longer believe the former communists will bring back Stalinism, say Anthony Robinson and Christopher Bobinski

After two weeks of sober reflection, the Polish people have freely expressed their will in the second round of the presidential elections on Sunday. Mr Aleksander Kwasniewski, a former minister in Poland's last communist-era government, will next month replace Mr Lech Walesa as president for the next five years as a result of his narrow, three-point victory.

On December 23, the 41-year-old leader of the Democratic Left Alliance (SLD) will move into the white presidential palace next to the refurbished Bristol hotel on Warsaw's main avenue, Krakowskie Przedmiescie. Mr Walesa, the former shipyard electrician whose anti-communist Solidarity movement scuttled the Soviet empire, will move out.

"Lech Walesa, the man who changed the history of Poland and of the world, met the fate of Winston Churchill," said Mr Adam Michnik, editor of *Gazeta Wyborcza* and a former ally of the outgoing president. "He won a war and then lost an election."

Nothing so replete with symbolic significance has occurred in the former communist states of eastern Europe since the collapse of the Berlin wall in November 1989. It is a development which few could have imagined in the euphoric closing months of that year when communist regimes were collapsing week by week.

But much else has happened in the last six years indicates that the political wheel is far from having come full circle.

The Soviet Union has disintegrated. The Red Army – which brought communism to the region in its kitbag in 1944-45 – has departed peacefully. The Comecon trading block and the convertible ruble have sunk without trace.

Privatisation and the rapid growth of a new entrepreneurial class have transformed the former centrally planned economies.

Poland's economy is growing at 6 per cent a year and a new middle class has emerged.

Between 50 per cent and 70 per cent of the region's trade is now with member states of the European Union. Companies from central Europe now trade with their western counterparts using newly convertible currencies.

On the other side of the ledger, most of the region is again governed by politicians who received their training in Moscow and started their careers in the communist parties of their countries.

Poland, the first country to

slough off communist rule, was also one of the first to re-elect politicians with their roots in the communist past in the September 1993 elections. Those elections were called by Mr Walesa in the mistaken belief that they would strengthen his position and bring in a right-wing government hostile to the communists.

The opposite happened, and Poland ended itself with a coalition government led by the SLD.

Nine months later the Hungarians followed the Polish example – but with a big difference. The SLD was led by Mr Kwasniewski, a young man who was a child during the Stalinist period. The Hungarian socialist party was led by a 60-year-old party veteran, Mr Gyula Horn, who as a young man had helped found communist party rule as

last won an election.

This was reflected in last week's presidential elections: Mr Walesa could have won had he been able to garner the votes of former

Soviet tanks crushed the 1956 Budapest rising.

In the Polish case the elections showed that millions of voters were frustrated and puzzled by the collapse of the powerful Solidarity movement. Mr Walesa had helped undermine the alliance of workers, church and intellectuals that brought down communism by insisting on running for president in 1990 against the wishes of the Solidarity government led by Mr Tadeusz Mazowiecki. This split the movement and led to the collapse of the man with little to say about the future. In the two televised debates he failed to provoke Mr Kwasniewski, whose careful replies, youthful image and protestations of belief in democracy and the market economy underlined the difference in style as well as substance between the two candidates.

He nearly succeeded. But the former proletarian hero failed to persuade more than half the electorate that he, not Mr Kwasniewski, was the man to lead Poland into the 21st century. By harping on the past and trying to revive memories of privation and oppression under the old regime he revealed himself as a man with little to say about the future. In the two televised debates he failed to provoke Mr Kwasniewski, whose careful replies, youthful image and protestations of belief in democracy and the market economy underlined the difference in style as well as substance between the two candidates.

One question now is whether the future holds for the ex-president. Mr Walesa is only 52, too young to retire and too over-qualified to go back to work as an electrician.

His inclination will be to seek the leadership of the anti-communist opposition and try to forge an alternative government in time for the 1997 general elections. It is a confrontational task which he could well find more congenial than the frustrating role of head of state. As president, he often seemed ill at ease, his limited powers constrained

Why Czechs will re-elect a champion of capitalism

The Czech Republic is the only central European country from the former Soviet empire not to have elected former communists to power. This is partly to do with the nature of the Czechs, a pliable people who became the most Germanised of the Slavs under the Hapsburg empire, and developed the most advanced economy between the two world wars.

But it is mainly due to the personality and political

single-mindedness of Mr Vaclav Klaus, the prime minister. After the "velvet revolution" of 1989, he split the amorphous Civic Forum which emerged from it, with a vague social democratic programme. He then led his Civic Democratic Party to victory in the June 1992 elections on a Thatcherite sounding programme of free market reforms and rapid mass privatisation.

Mr Klaus is the only

post-communist leader to grasp

the importance of building a strong party organisation capable of delivering votes. He also tirelessly promotes free market philosophy through the media and meetings with voters and students. And he consistently attacks all forms of "leftism" and "illusions of a third way between capitalism and communism".

The former professional economist faces elections in June next year. The prognosis: he will be re-elected.

they wanted to hear more about Bank 24. Naturally, those wanting to open accounts expected immediate results.

They were out of luck. For Germany has a money-laundering law which requires proof of identity for accounts. And since the whole point of direct banking is lack of personal contact, there are no branches where people can simply show identity cards. So Bank 24 has to send account details to post offices, where they can collect them after officials have checked they are who they say they are.

If you are wondering why all this palaver is necessary, so too are many of the would-be customers for Bank 24, who have been left overwhelmed by it all.

While it copes with the backlog and tries to clivvy the post office into action, Bank 24 has cut its spending on print and television advertising by 30 per cent for the next two weeks. It's stunningly creative slogan – "Make the turkey drink a lot of spirits before killing it to improve the taste and to make the killing easier..."

Don't call us

■ Electronic banking doesn't always go at digital speed – not in Germany, at any rate. First, you must queue at the post office.

When in September Deutsche Bank began – amidst great fanfare – its ambitious Bank 24 direct bank, it was overwhelmed with the response. Indeed, it was hit by a tidal wave of interest, with more than 100,000 people saying

they wanted to hear more about Bank 24. Naturally, those wanting to open accounts expected immediate results.

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Diplomatic choice

■ What's the difference between a camel and a diplomat? A camel can work for two weeks without drinking. A diplomat can drink for more than 100,000 people saying

amongst industrialists throughout the country have been roused to action by Mr Herbert Morrison's statement on Monday of the Government's sweeping nationalisation proposals.

Opposition is being rallied to both a more efficient government and a more effective opposition as a result of last weekend's vote. That would be good for democracy on both counts.

Paraphrasing former US president Lyndon Johnson, after December 23, Mr Walesa will no longer be inside the Polish tent looking out but outside the tent looking in. Poland could well find itself with both a more efficient government and a more effective opposition as a result of last weekend's vote. That would be good for democracy on both counts.

The budget debate begins in parliament next week against the background of rapid export and investment-led growth and slowly falling inflation. This week millions of Poles will get the opportunity to buy coupons giving them a stake in the 15 national investment funds set up to manage more than 400 state companies included in the first round of the mass privatisation programme.

Over the coming months the government and president Kwasniewski will seek to reassure Poles that democracy and the economy is safe in their hands. They will also be keen to reassure the international community that Poland intends to press ahead with its bid for membership of the European Union and Nato.

Paraphrasing former US president

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The legislative task the Government has set itself was described by one writer

yesterday as colossal. If coal, transport, iron and steel, electricity and gas come under the State, it was pointed out, the Government would have

complete control of the physical

principles of the country's industrial life. On the Stock Exchange yesterday the chief effect of the announcement was seen in power shares.

Among industrial interests, opposition has for some time been hardening against the Government's intention to give first priority to a widespread programme of nationalisation.

"The Government is saddling itself with a programme that will take years to implement to the exclusion of other matters," an industry spokesman declared.

He pointed out that it was now

clear that the Government's

plans were being directed

towards a complete changeover of the country's economic life.

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FINANCIAL TIMES

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Kwasniewski elected Polish president on 51.7% of vote

Ex-communist clinches narrow win over Walesa

By Christopher Bobinski in Warsaw

Mr Aleksander Kwasniewski, the 41-year-old leader of the former communist Left Democratic Alliance (SLD), yesterday clinched a narrow victory over Mr Lech Walesa in Poland's presidential elections.

Final returns from the week-end's contest revealed a country divided between the supporters of the disparate Solidarity movement and those ready to entrust power to former communists.

Mr Kwasniewski won a 51.72 per cent share of the poll, which saw a record 88 per cent turn out. It came at the close of an often bitter campaign during which Mr Walesa's supporters warned that a vote for their opponent meant a return to the miseries of communist rule.

Mr Walesa, in a pugnacious mood, called on his campaign committee to stay in existence and prepare for parliamentary elections scheduled for 1997. "We will win back everything in a short time," he said.

Revlon sale

Continued from Page 1

were fading when Mr Perelman mounted his hostile bid. He has since faced a long struggle to turn the company round.

Revlon is still burdened by heavy debts of at least \$1.5bn. However, Mr Perelman has invested heavily in marketing by signing multi-million dollar exclusive contracts with the actress, Melanie Griffith, and supermodel such as Cindy Crawford and Claudia Schiffer.

Since Mr Jerry Levin's appointment as chief executive in 1991, Revlon has stepped up product development, notably by launching its highly successful ColorFast lipstick last year. It has also concentrated distribution on mass market outlets, rather than upmarket stores.

Daiwa assets

Continued from Page 1

global retrenchment envisaged, although serious, is unlikely to cripple it. But the damage to the bank's reputation at home and abroad from the spectacle of punts being meted out to international regulators may prove irreparable.

Several leading customers in Japan have already announced their intention to withhold business from Daiwa.

That damage has cast a shadow over Daiwa's prospects of surviving as an independent entity, and the bank is now understood to be considering a possible merger with a larger institution, most probably Sumitomo. Such a merger would produce the world's largest bank by deposits.

The ministers for the interior, defence and foreign affairs indicated that they would resign following Mr Walesa's defeat. Under Poland's interim constitution, the president has special responsibility for these three ministries and the three men were appointed at his request.

Shares fell back slightly on the Warsaw Stock exchange where prices and volume had been depressed for some weeks, but the initial reaction from business was muted. The Warsaw Stock Exchange's main indicator dropped by 3.8 per cent on the news of the SLD candidate's victory, but a western banker who declined to be identified said there had been no nervous movement by foreign investors.

Business is awaiting Mr Kwasniewski's first moves as president before passing judgment on the prospects for his five year term.

The head of one Warsaw-based western investment fund, noting Mr Kwasniewski's western manner and grasp of economic issues, said that he expected capital inflows to accelerate. "Every-

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A revolutionary result, Page 15
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Bosnia territory claims drag peace talks past deadline

By Laura Silber in Dayton, Ohio,
Harriet Martin in Sarajevo and
Lionel Barber in Brussels

US President Bill Clinton's efforts to end the war in Bosnia ran into unexpected difficulty yesterday as haggling over territory dragged on for many hours beyond the deadline set by the US organisers of peace talks.

Negotiations between the leaders of Serbia, Croatia and Bosnia, in progress for three weeks, showed no sign of a breakthrough at 1500 GMT, which was the time by which US officials had promised either a signing ceremony or a formal announcement of failure.

The delays cast doubt over the viability of an elaborately crafted Bosnian peace process, which is supposed to culminate with the deployment of up to 60,000 US-led troops, including 20,000 US soldiers, to implement a settlement.

There were further signs of western hesitation to commit ground troops following warnings by senior US Congress officials that they had serious reservations about sending troops to the region.

Britain will participate in the planned NATO-led peacekeeping force in Bosnia only as long as the US and France do, and could follow American plans to withdraw after 12 months, a senior British official said yesterday.

The British official said in Brussels the NATO-led peacekeeping force was part of a "single effort" and an early US pull-out would trigger withdrawal by other forces.

Officials close to the talks said the biggest sticking point was the width of the corridor linking Serbia with the town of Banja Luka and other Serb-held land in northern and western Bosnia.

Early yesterday afternoon in Dayton, Ohio, where the negotiations are being held, Bosnian officials said the talks could drag on into the evening, despite earlier pledges from Mr Warren Christopher, the US secretary of state, that Washington's patience was exhausted.

A growing body of opinion in the US Congress is arguing that the US should shore up the embattled Bosnian government with money and arms but avoid putting American lives at risk.

At the Dayton talks, Mr Slobodan Milosevic, the Serbian president, has pressed for the widest possible land corridor, to ensure the greatest access for his government to the Serb zone which will make up 48 per cent of a future Bosnian state.

The Sarajevo government is strongly resisting any territorial concessions in the area of the corridor, on the grounds that such a move would dash all hope of knitting together a unified Bosnian state. However, Mr Alija Izetbegovic, Bosnian president, faced not only strong US pressure to give ground but an increasingly united Serb-Croat front.

In addition to a ban on arms exports, he said "they have said they would also be taking other measures, such as freezing the assets of the military dictators and their civilian collaborators, as well as restricting their movements in the UK".

Mandela in protest to Shell chiefs over Nigeria

By Roger Matthews in Johannesburg and Caroline Scouthe in Brussels

President Nelson Mandela of South Africa called in executives of Shell South Africa yesterday to complain that the oil group was not doing enough to exert economic pressure on the Nigerian regime.

Mr Mandela also called for a regional summit to discuss measures against Nigeria's military regime, in the wake of the execution of nine minority rights activists this month.

Later, Mr Cyril Ramaphosa, secretary general of the African National Congress, suggested Britain was considering a possible freeze of Nigerian assets. In London, the Foreign Office said it was "not aware of anything along those lines".

Mr Niehaus, an ANC spokesman, said Mr Mandela had expressed strong disappointment that Shell had done more "to show its outrage about what was happening in Nigeria and then to place pressure on the Nigerian regime because of the economic power that it holds".

Mr Mandala "very strongly" raised the question of Shell's planned investment in a \$3.6bn liquefied natural gas project.

Mr Niehaus said that in spite of Mr Mandela's strong plea there had not been a substantial positive response. Shell South Africa directed inquiries to its head office in London, where officials said it was for Shell South Africa to comment on the meeting.

In Brussels, EU foreign ministers agreed to tighten an arms embargo, freeze aid and extend visa restrictions to all members of the Nigerian government.

Although they did not back an oil embargo, they left open the possibility of tougher measures.

These could include an oil embargo, supported by Germany and Sweden, freezing of assets and scrapping preferential trade access.

The ministers agreed that the EU needed to discuss "tougher measures with its partners, including the US", but pointed out the EU took only 30 per cent of Nigeria's oil exports.

Mr Ramaphosa, who on Friday held talks in London with Mr John Major, the British prime minister, said he was disgusted at the way Shell had handled recent events, but was encouraged by signs of a stiffer response by the British government.

In addition to a ban on arms exports, he said "they have said they would also be taking other measures, such as freezing the assets of the military dictators and their civilian collaborators, as well as restricting their movements in the UK".

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See Separate Section

THE LEX COLUMN

Fudging the budget

The US budget agreement thrashed out over the weekend has failed to impress the financial markets. Having rallied strongly during last week's disarray, US bonds and stocks made early gains yesterday but fell back in later trading. This is less illogical than it seems. The markets have so far been able to maintain their upward momentum because investors were confident some sort of accommodation between the White House and Congress would be reached. A deal has duly been done, but its credibility, as the market has always feared, is in doubt. The deal allows both sides to return to the table but the debt still has to be thrashed out by mid-December, when temporary funding runs out. Worse, investors are waking up to the danger that front-loading tax cuts and postponing spending cuts in agreement may fail to sort out the budget deficit problem once and for all.

Since the US market has already discounted rate cuts on the back of an agreement, US bonds are likely to prove vulnerable to bad news. A sell-off on the scale of 1984 is not on the cards - 10-year US bond yields are still 75 basis points above their low of January 1994 - but the 50 basis point differential between German and US yields is likely to shrink. The German inflationary outlook appears increasingly favourable and rate cuts are likely to be hastened as other European banks ease monetary policy.

Although expectations are that the Bundesbank will cut before Christmas, little has been discounted in the market. Even without a correction, German bonds are likely to outperform US bonds in the medium term.

The underlying problem is the hollowing out of the Japanese economy. Customers in the automotive and electronics industries have been shifting production abroad to combat the rising yen. With recession cutting into cash flow, and the high cost of overseas sites, Japan's chemicals companies have found it difficult to follow suit. That has given local Asian competition a head start. South Korea is now a net exporter of chemicals and China will bring access to a huge new market. Both the Koreans and the Taiwanese seem intent on building market share, whatever the short-term cost to profits. To respond to these challenges, the Japanese will require a pension increase to their shareholders - even though they ultimately have to foot the bill.

The Greenbury report rightly argued that shareholders should be told the full facts. Yet plenty of companies which would have to declare big increases are less than keen. They would prefer to fudge the issue by spreading the impact of pay increases on pensions over several years.

This would be a big step back from the original report. Shareholders should be told the full implications of a pay rise when it comes into effect, not after an arbitrary period of years - perhaps even after the director has left. But even spreading the impact would be better than the status quo; it would still catch the worst abuse - gratuitous pension-boosting pay increases at the end of a career. The danger is that companies and activists will drag the argument out, with no action taken. The Stock Exchange's reluctance to take any decision suggests that this risk is real.

UK executive pay

The argument over the Greenbury report on directors' remuneration is far from over. One of its most hard-hitting recommendations - that the full cost of pensions should be disclosed - is being quietly watered down.

A £100,000 (\$155,000) pay increase for a long-serving director in a final salary scheme can add as much as £1m to the value of his or her pension. But perversely, while the pay rise may attract comment, the pension increase usually does not. The reason is that companies do not have to declare the pension increase to their shareholders - even though they ultimately have to foot the bill.

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Japanese chemicals

Japanese chemical companies are punching above their weight. The decision by Mitsubishi Chemicals, already the biggest of the Japanese producers, to combine its plastics business with smaller rival Tonen is an attempt to beef itself up. The merger will make Mitsubishi one of the world's largest manufacturers of polymers and plastics for film, ropes and injection moulding. With the Japanese chemicals industry dogged by slack demand and weak prices at home and stymied by a strong currency abroad, any move to bring economies of scale and save on costs is welcome. But what is really needed are production cuts. Last year's merger of Mitsubishi Chemicals with one of its sister companies signally failed to deliver these.

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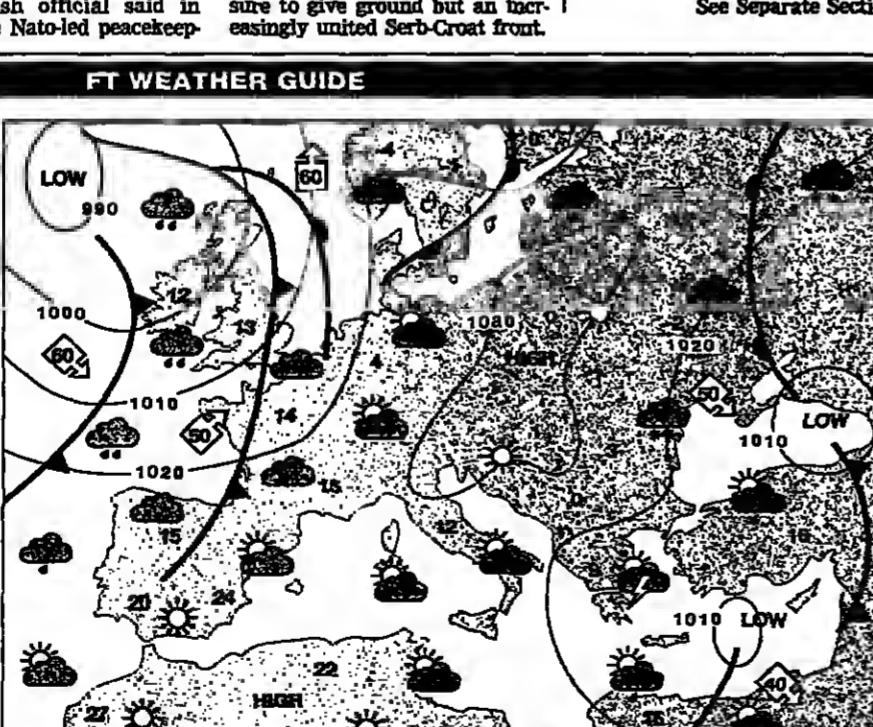
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Return to splendour.



Taking on the competition: Nelson Mandela presents the Rugby World Cup to South Africa's captain Francois Pienaar. Can the country win the battle against unemployment and attract substantial foreign investment?

SOUTH AFRICA

Nettles that need grasping

The challenge is to create the framework to attract substantial foreign investment and labour-intensive industries, says Roger Matthews

The South African economy has been running this year as fast as its inherited constraints will allow but as a response to the enormous pace of political change that is still far too slow.

This year's expected growth rate of 3 per cent with a marginally higher figure likely in 1996, represents scarcely a drop in the sea of popular expectations. Growth of only 3 per cent means unemployment will keep on rising. It already stands officially at 33 per cent of the workforce but among blacks the figure for those without formal work is closer to 50 per cent.

Sustained growth of 6-7 per cent is needed, ministers and private sector economists agree, first to absorb new entrants to the job market, and then to begin making inroads into the huge pool of long-term unemployed, many of whom are unskilled and have never worked.

No statistics better illustrate the extent of the long-term challenge facing the African National Congress, its coalition partners, and the white-dominated business community. All other political, social and racial reforms may ultimately count for little if they cannot jointly create the framework that will attract substantial foreign investment and labour-intensive industries.

The ANC is sitting pretty, politically. President Nelson Mandela strides the political stage, at 77 a figure of unique moral authority whose one-nation message of reconciliation continues to blunt, if not bury, the inevitable tendencies

towards retribution. His party, through the November 1 local elections, has increased both its share of the popular vote and its grip on the machinery of government.

As Cyril Ramaphosa, the ANC secretary-general, acknowledges, the party now has three and a half years before the next general election - and Mr Mandela's departure from the political scene - to demonstrate that it can meet some of the aspirations of the people who voted it into power in April 1994.

Building a stable platform from which to launch a brighter future has consumed much of the past 18 months. The first draft of the final constitution has been published, a mass of legislation has worked its way through parliament, including new laws on industrial relations and education, local government structures are being put in place, land reform is under way, and ministers are gradually learning the skills of bureaucratic management.

But the overall process is slow, and is weighed down by the ANC's commitment to seeking consensus, a process which can be criticised as a denial of leadership by those of Thatcherite persuasion.

In the absence of viable alternative party of government for the foreseeable future, the ANC may already have succumbed to the twin belief that it can best avoid mistakes by shunning short-term solutions and that it has the political latitude to plan at its own pace for the next century. The price for such an assumption may, however, be higher than the ANC realises.

The soaring crime rate, especially in Johannesburg, where armed men now hijack vehicles in the city centre during the middle of the day, could already be inflicting long-term damage on international views of the country.

George Fivaz, the national police commissioner, said recently that murder, rape and armed theft were "threatening to rip our civilised world apart".

More than 110,000 vehicles have been stolen or hijacked in the past year, an increase of 30 per cent. Detection rates and police morale are both low, encouraging the further development of organised crime and, increasingly, the trade and consumption of narcotics. There is also growing anecdotal evidence of business people abroad turning down postings in South Africa because of the unacceptably high risks.

Negative images could in turn limit the potential for tourism, where the country has a vast range of natural advantages and a sector which remains probably South Africa's best single hope for creating large numbers of geographically dispersed jobs and checking the deterioration in the balance of payments. The ministry of tourism is currently conducting one-day workshops throughout the country, which will lead to the publication of a second green paper, probably to be followed by a white paper, and then, sometime next year, the formulation of a tourism policy.

Selecting priorities for an untried government with a plate piled high with problems was always going to be tough. It is not made easier by the dual burdens of being head of government and of the state falling on one elderly man. The case for the appointment of a prime minister responsible for the daily management of government would appear strong, and has been argued within the ANC. It is vigorously supported by some senior members, but differences over the selection of a candidate appear to have blocked further moves.

Such an appointment might also help articulate a more dynamic economic message to the rest of the world, much of which has yet to be persuaded of the warmth of South Africa's embrace for the private sector. Chris Liebenberg, the minister of finance, and Chris Stals, the governor of the Reserve Bank, have been justly praised for their commitment to fiscal discipline, but the modest amount of foreign long-term capital coming into the country underlines how much more vigorously South Africa needs to sell itself abroad.

Even the success of fiscal policy may be open to question, with Mr Liebenberg accepting that the budget deficit, as a percentage of gross domestic product, may this year fall to hit its 5.8 per cent target. This will, in turn, swallow more of the already low level of domestic savings and reduce further what is available for private and public sector investment.

Government debt already absorbs nearly one in five rands collected by the ailing revenue machinery, and the demands on expenditure are still subject to unexpected items popping out of the post-apartheid woodwork. Such strains may well intensify as inexperienced local authorities struggle, and sometimes fail, to keep within their own budgetary limits. All of this allows the government very little economic leeway, and, with the rand now fully subject to international pressures, places a greater premium on maintaining internal political stability.

Apart from the occasional sharp exchange, the government condition has held together well. Its Achilles' heel, and that of the country more generally, is the volatile situation in KwaZulu/Natal, and relations between the ANC and the mainly Zulu Inkatha Freedom Party, headed by Chief Mangosuthu Buthelezi, the minister of home affairs.

More than 100 people die most weeks in the province as a result of criminal and political violence, and relations between the ANC and IFP show no sign of improvement. Disputes over electoral boundaries and the future role of traditional leaders forced the postponement of local elections on November 1, and in the present climate it is difficult to see how they will be successfully staged on March 27.

Perhaps even more hazardous would be an election result that gave the ANC control of the largest urban areas. Chief

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Editorial production: Roy Terry

Buthelezi has said the poll will be an issue of life or death for the IFP, with defeat opening the way to more violence, and victory to the autonomy of the province, neither of which is acceptable to the ANC.

Resolving that issue and many others will require patience, a virtue with which the ANC appears well endowed. It has refused to be rushed into decisions, which means it has made relatively few mistakes. While the ANC's confidence is growing, its political opponents have yet to regroup, and the international climate remains generally benign.

What the ANC needs to demonstrate is a readiness to grasp the immediate nettles which could adversely affect its ability to deliver longer-term social and political goals.

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2 SOUTH AFRICA

■ Politics: by Michael Holman

A remarkable result

While the ANC was celebrating its success, the other parties were in a sombre mood

A jubilant Nelson Mandela gave the go-ahead, the music blared out, and an elbow-pumping, high-stepping victory dance at a Johannesburg hotel got under way.

For the second time in 18 months, South Africa's president was celebrating a remarkable election success.

The first event marked the African National Congress (ANC) triumph in the country's first democratic poll, held in April 1994. On this occasion, it was the ANC's resounding success in South Africa's local government elections last month.

The party had matched its support in the 1994 general election, securing just under two thirds of the popular vote in a 66 per cent turn out.

Sceptics had been proved wrong. Slow delivery on general election promises — notably the pledge to build 1m homes by 1999 — had neither undermined ANC support, nor enthusiasm for the democratic process, though Mr Mandela's

warning that the party must now "roll up its sleeves" indicated that he took neither for granted.

However, political analysts have been cautious about drawing too many conclusions from the outcome.

Voting did not take place in troubled KwaZulu/Natal, where more than 2,000 people have died in political violence since January this year. Nor was polling possible in Cape Town, in the Western Cape, postponed because of a dispute over electoral boundaries.

Analysis is also made difficult by the complicated electoral system that effectively gave more weight to constituency minorities, usually — though not always — white.

Nevertheless, the outcome provided insights and pointers about the contestants and their prospects for the next general election, due to be held in 1999. While the ANC was celebrating its success, the other parties were in a sombre mood.

Former president F W de Klerk's National Party had lost support among a vital group — the Coloured (mixed race) voters in the Western Cape, whose backing had been critical to the party's performance in the 1994 poll, helping it win control of its one and only

provincial assembly.

Now had the election brought much fresh talent to a party badly in need of a new generation of leaders.

For the right-wing Conserva-

Freedom Party, the outcome confirmed what had long been suspected — that it enjoys little support outside its ethnic constituency — the country's 3m Zulus, most of whom live in KwaZulu/Natal.

But perhaps above all, the election revealed that the National Party is still burdened by the baggage of its past, and that the party that ruled apartheid South Africa for four decades is not meeting the challenge posed by the transition to democracy.

Its leadership is dominated by a tired old guard, devoid of ideas and uncomprehending about the radical measures it has to take if it is to find a home in the new South Africa.

Senior officials make no secret of their belief that Mr de Klerk has had his day. "But who is his successor?", asked one party veteran.

The party's predicament was highlighted by its reaction to the news that broke on the eve of the poll. Much to the consternation of the right, KwaZulu/Natal's attorney general decided to charge former defence minister General Magnus Malan and 10 other retired senior army officers in connection with the murder of 13 people in the province in 1987.

Mr de Klerk's condemnation



Prisoners of the past: Chief Mangosuthu Buthelezi and FW de Klerk

of the move as breaching a government amnesty provision may have had substance, but it can have done no good to the party's election image.

If the Nationalists are not only to consolidate their white constituency, but to make inroads into the DP vote, retain the loyalty of the Coloured as well as a substantial section of the Indian community and appeal to a growing black middle class, they have to live down their past and project themselves as the party of clean government, human rights and sound economic management.

The Freedom Front, however, is a far cry from the extremist factions on the humanistic fringe of South African politics, and the danger of its sympathisers within the armed forces taking part in a co-ordinated military resistance to political change has passed, assuming it was ever a possibility.

The longer-term consequences of the action against General Malan and others may not be in their impact on whites, but on what the case reveals and what it may mean for Chief Mangosuthu Buthelezi and the Inkatha Freedom Party (IFP), long suspected of having links with the shadowy so-called "third force", thought to be behind the Natal killings.

The mood within the ANC is hardening and senior officials express frustration with Chief Buthelezi, warning that should he and his party be implicated by the investigations, the government might be tempted to take tough but unspecified action.

The ANC are confident, however, that if and when elections go ahead in the early part of next year, the party could win a majority of local government seats in the province.

One casualty could be proper discussion of the constitutional issue which goes to the heart of the strained ANC relationship with the chief, and which was not properly resolved during the constitutional talks that paved the way for the 1994 elections; the relationship

between the country's central government and the provincial parliaments.

Chief Buthelezi's demand that these parliaments retain substantial powers is seen by the ANC as a cover for what it believes is his ultimate objective — the secession of KwaZulu/Natal.

No one is watching developments more closely than the National Party, likely to pull out of the government of national unity in the run-up to the next general election to give itself a free hand to attack the ANC.

The party still yearns for an alliance with the IFP, which they see as sharing their views on economic issues. But as long as it is led by Chief Buthelezi, the IFP is seen as much a prisoner of its past as a National Party led by Mr de Klerk.

However, a deal with an IFP led by somebody of the calibre of Oscar Dhlomo, who left the party some two years ago to head a Durban political think-tank could be the basis of an alliance which could control KwaZulu/Natal and the Western Cape Assemblies, and deny the ANC a two-thirds majority at the next election, suggest National Party officials.

But getting rid of Chief Buthelezi is easier said than done, and Mr Mandela's triumph last month leaves the country no closer to resolving what may yet prove the toughest test of his presidency: the problem of KwaZulu/Natal.

ADVERTISEMENT

Southern Africa's economy is well placed for further expansion

Dr Chris Stals, Governor of the South African Reserve Bank, talks to John Spira, Business Editor of a leading Johannesburg newspaper.

Stals: You must be delighted that South Africa's inflation rate has declined to a 22-year year-on-year low of 6.4 percent.

Stals: Yes. It certainly vindicates our policy of strict monetary discipline and the patience we have exercised over the years to ensure that inflation was brought under control without having to strangle the economy in the process.

Stals: One of the major constraints on the South African economy was for many years, particularly during the sanctions era, a severe capital haemorrhage. The dramatic turnaround in this important balance of payments determinant has no doubt altered South Africa's economic outlook.

Stals: Between 1984 and last year's elections, South Africa suffered a capital outflow of R5 billion a year. South Africa has now been rewarded for scrapping apartheid with a massive turnaround in capital flows, allowing the economy to start growing.

In the 12 months to the end of June, South Africa enjoyed a total net capital inflow of R15.6 billion — a figure which exceeded the most optimistic predictions of the pre-election period.

At the time of the elections, the economy was fairly depressed and structurally distorted, while expectations of what the next South African economy would deliver to improving living conditions were extremely high. In many respects these expectations were completely unrealistic.

The capital inflows have provided a major stimulus for economic growth, but significant structural adjustments are still required for the economy to achieve its full potential.

The inflows have helped the economy to perform better than anticipated, but while the inflows are welcome, we need to guard against excessive euphoria, since an unduly large proportion of the capital has been in the form of short-term funds. I would be happier to see a change to their composition to the medium to longer term.

Spira: How, specifically, have the inflows provided a boost to the economy?

Stals: The benefits include:

- The ability to finance the growing deficit (because of rising imports) on the current account of the balance of payments without recourse to the International Monetary Fund and/or other short-term sources of loan finance.
- A R10 billion-plus increase in South Africa's gold and foreign exchange reserves.
- A reduction in the Reserve Bank's short-term foreign borrowings from R8.5 billion in May last year to the current R1 billion.
- The scrapping of all exchange controls on non-residents. And we've been able to make a start on dismantling restrictions on resident-owned funds.
- Support for a relatively stable exchange rate for the rand, which has depreciated by less than 4 percent from July last year.

Spira: What are the sources of foreign capital?

Stals: They stem mainly from:

- South African importers and exporters finding it easier to access short- and medium-term trade finance for their particular trading imports.
- Short-term borrowing by South African banks from foreign banks.
- The access gained by the government, public sector institutions and the private sector to borrowings on international capital markets.

• A substantial inflow of funds invested on the Johannesburg Stock Exchange and in new equity issues, as well as government and public sector bonds.

Spira: The steep dip in South Africa's inflation rate has prompted calls for the Reserve Bank to pursue a more stimulatory monetary policy, especially to meet the high expectations of better living conditions for all. There has, in particular, been a call for lower interest rates, bearing in mind that South Africa's real rate of interest, at 12.1 percent, is among the highest in the world.

Stals: Nowhere in the world can policy be followed by the creation of more inflation. Our economy is not based on underpinning the real economy, such as those caused by South Africa that the ability of monetary policy to maintain overall financial stability will be tested and tried.

The currently relatively high levels of interest rates will have to be tolerated and endured to ensure that economic growth is not based on excessive borrowing from banking institutions.

This is especially relevant to the light of the new direction brought by monetary policy by the lifting of restrictions in the wake of which commercial and retail banking are marking the Reserve Bank as a leader of fast reform. The banks' foreign liabilities, including on-lending of foreign funds to clients, rose from R10.8 billion at the end of 1992 to R24.7 billion at the end of May this year.

The excessive liquidity of the banking sector has led to a sharp increase in total bank credit extended to the private sector, with consequent implications for the growth in money supply and inflation.

But, even at a time which economies, overly dependent on the creation of more money, cannot be sustainable.

Our first priority in maintaining financial stability is to bring the high rate of money supply back to the targeted expansion of 5 to 10 percent a year.

Spira: You earlier made reference to exchange controls. When will the remaining vestiges of these controls be abolished?

Stals: We're determined to continue with the gradual abolition of exchange controls, but with the overriding objective of maintaining overall financial stability in both the domestic and foreign exchange markets.

The tempo at which the remaining exchange controls will be removed will be determined mainly by developments in the overall balance of payments and particularly in the foreign reserves position.

The growing current account deficit is not causing a foreign exchange problem because of the surge in capital inflows.

At the same time, the current account deficit, which could swell to R10 billion or more by year's end, is at a time at which we would feel sufficiently concerned to use the foreign reserves to stop all exchange controls.

In the meantime, we are constantly examining the reserves and the ability to relax exchange controls on a step-by-step basis.

Many are urging us to rid the country of exchange controls on a big-bang basis. The Reserve Bank does not see this as the answer, since such a strategy would risk a swift capital outflow, depreciation of the currency and heightened inflationary pressure.

Moreover, South Africa's industry is not sufficiently competitive, raising the spectre of local corporations setting up manufacturing plants in foreign countries.

I should nevertheless point out that exchange control relaxation allowing



Dr Chris Stals

local institutions to buy foreign portfolios of shares by swapping local portfolios has proved to be a success.

Spira: Will future monetary policy be targeted at reducing South Africa's inflation rate yet further?

Stals: Yes, because an obtrusive inflationary psychosis persists within the minds, plans and projections of South Africans. Many still believe to the outmoded theory of a trade-off between inflation and growth.

Further, the rising pressure for excessive wage and salary increases, which must inevitably lead to more unemployment, threatens to fuel inflation. Also requiring monetary policy vigilance is the continued pressure on fiscal policy, including the deficit before borrowing on the budget, the total level of government expenditure as a percentage of gross domestic product and the total tax burden.

All these factors have the potential to increase total inflationary pressures. In this regard, inflation should be an effort to bring it down more or less in line with the average experienced by South Africa's major trading partners and competitors.

That will require inflation below 5 percent — an objective which is not unrealistic, but which will require active support from government, organised business and commerce, trade unions and the general public. The Reserve Bank is determined and ready to lead the way.

Spira: The South African economy appears to be recovering satisfactorily, with 3 percent growth in GDP in prospect for 1995. Is the revival sustainable?

Stals: I believe so, for the following reasons:

- Economic growth in many of the industrialised countries is expected to be relatively high next year. Indeed, world demand and trade may carry on for a long period of time and this should benefit South Africa.
- Consumer and business confidence has improved substantially in the light of the relatively stable political conditions in the country.
- Real fixed investment has risen by no less than 15.5 percent since the start of the upturn in the business cycle up to the first quarter of 1995. This has brought about an expansion of the production capacity of private business enterprises producing goods for the export market to its maximum.

Labour productivity has continued to increase relatively sharply over the past six years and private business undertakings are steadily attempting to improve the effective utilisation of their labour and capital resources.

The low level of South Africa's foreign debt, at least in the short to medium-term, allows foreign borrowing to finance the imports of capital goods.

Spira: Certain African countries — specifically Zambia — have been calling for a lifting of exchange controls to discourage South African investment in the region.

Stals: Not a single application made in the past few years by a South African company to invest in Zambia has been rejected. Exchange Control rejects all applications for investment in other African countries with sympathy.

The Reserve Bank favours investment in the region on the basis that one cannot prosper if one has indigent neighbours.

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RDP

Taking South Africa into the 21st Century

by John Spira and Faizal Dawjee

The Reconstruction and Development Programme (RDP) was launched eighteen months ago after the inauguration of the democratically-elected government in May 1994. Jay Naidoo, Minister in the Office of the President, a former general secretary of the powerful trade union federation, the Congress of South African Trade Unions, was entrusted to ensure that, through innovative management, financial and political skills the basic needs of the historically disadvantaged were being met by government.

"The challenge of the RDP is to meet the basic needs of our people" and at the same time stimulate economic growth, in other words, to tackle poverty not merely through handouts, but with programmes that build the country's wealth", says Naidoo.

The main features of the RDP relate to skills and human resource development, economic growth, meeting people's basic needs, and the democratisation of institutions so that decision-making in government is a process of a partnership between itself and the major stakeholders of society.

Among the early success of the RDP was the building of the RDP budget. The Government of National Unity is fully committed to policies which promote the RDP as an integrated and coherent growth and development strategy.

Most corporations have adopted major social responsibility programmes; organised labour, business have joined government to reach consensus on growth strategies. The National Economic Development and Labour Council (NEDLAC) has been created to build consensus between government, labour and business and community. Ordinary citizens are responding positively in the calls of the Massabane ("Building Together") Campaign.

The Massabane Campaign was launched to underpin the RDP and to deliver effective services to the people. Its aim is to break the cycle of poverty and to make the economy work for the people. The communities in protest against the apartheid regime. President Mandela has his inauguration speech, promises to deliver the RDP within 100 days of the new government. In consultation with national departments, 22 Presidential Lead Projects were launched which are aimed at improving the lives of especially the poor, women and children.

■ Economic reviews

Hoping for a golden scenario

By Tony Hawkins

If reforms take place and fiscal discipline is maintained, 5% growth can be achieved

Given the impressive economic achievements of the past 18 months, the end of year assessment "must do better" may sound harsh and even unfair. It is, however, a reflection of growth within the business community and government.

Gross domestic product growth of 3 per cent this year and probably somewhat more in 1996 is just not enough to banish the spectre of "jobless growth" and, beyond that, of socio-political instability as the gap widens between haves and have-nots. Sustained growth of at least 6 per cent is needed to provide jobs for new labour market entrants while making inroads into the huge backlog of unemployed.

In 1994, when GDP rose 2.3 per cent, formal sector employment actually declined, while, this year, employment is unlikely to grow more than 1.5 per cent.

Obstacles to a jobs-led upswing during the rest of the decade are formidable.

South Africa has comparative advantage in capital-intensive activities such as the mining and beneficiation of minerals. Large investment projects that will have a substantial impact on exports over the next few years include the capital-intensive Alusaf aluminium and Columbus stainless steel schemes.

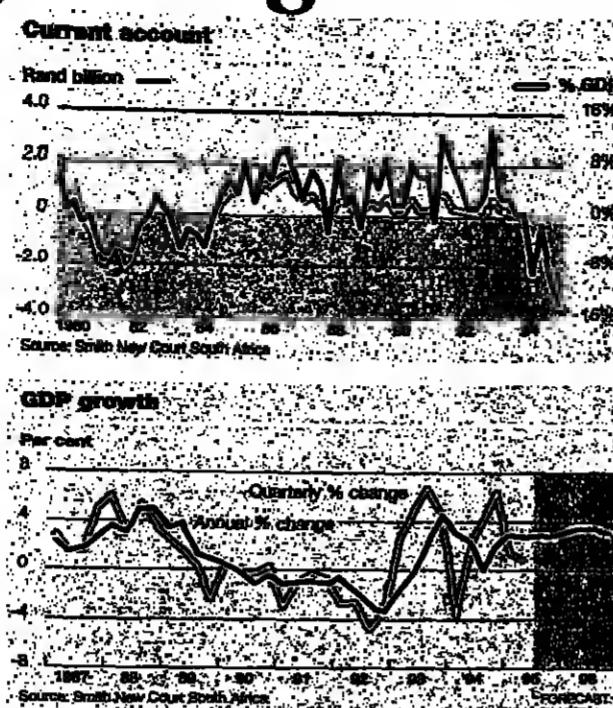
While direct job-generation at such projects is limited, there is enormous potential for indirect job creation in downstream activities, including, perhaps, more than 40,000 new jobs in small and medium-scale enterprise.

In mainstream manufacturing, however, where South Africa along with many other "transitional" economies faces a difficult strategy choice, the situation is very different.

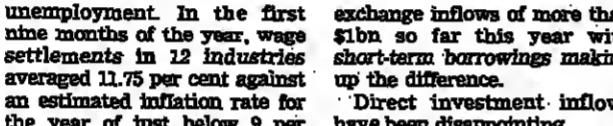
Past neglect of black education and training and the scarcity of skills, which threatens to be exacerbated by white emigration, seem likely to become crucial constraints to high-tech economic growth. Despite this, officials see considerable potential for high-tech industrial growth, driven by alliances and joint ventures with foreign investors.

Socially and politically, too, policy-makers are having to target labour-intensive growth strategies. This is not going to be easy, given the calculation that wages in South Africa are 10 times those in some of the emerging Asian economies while, on a regional comparative advantage basis, labour-intensive activities would be better located in neighbouring Mozambique, Zimbabwe, Botswana or Malawi.

Union power has also enabled the labour unions to keep pushing up real wages despite massive, and growing,



Source: South Africa Central Bank



Source: South Africa Central Bank

unemployment. In the first nine months of the year, wage settlements in 12 industries averaged 11.75 per cent against an estimated inflation rate for the year of just below 9 per cent.

With a labour market where real wages rise despite 40 per cent unemployment (ignoring informal employment), productivity enhancement is crucial. South Africa's poor rating in the World Economic Forum's latest World Competitiveness report in which the country comes bottom of the class in terms of people - literacy rates, skills and productivity - underlines the challenge to management with ABSA Bank calculating that output per worker in the US is 5.3 times higher than in South Africa, while in the UK the ratio is 2.7 to one and in Singapore 2.4.

To grow at 6 per cent a year, the economy needs to invest a minimum of 25 per cent of GDP, compared with 16.5 per cent in the first half of 1995. With savings running at 17 per cent of GDP, there is a gap of at least 8 per cent of GDP - and probably more - that will have to be filled by increased domestic savings, a lower public sector deficit and borrowing requirement and foreign capital inflows.

In 1995, GDP growth of 3 per cent will be accompanied by a current account balance of payments deficit of around 2.5 per cent of GDP. The deficit is being financed by stock



Source: South Africa Central Bank

to squeeze out inflation. Dr Stals is winning the inflation war, too, though not without incurring the wrath of those who believe he was wrong to push up interest rates twice this year. In response to rapid money supply growth - 15.7 per cent for M3 so far this year compared with a 6 per cent to 10 per cent target - and the sharp deterioration in the balance of payments on current account.

The current account swung from a surplus of R40bn in the first half of 1994 to a deficit of R5.7bn in the comparable period this year. The main reason for this is the collapse in the trade surplus from R15bn in calendar 1994 to R2.2bn in the first nine months of 1995. In turn, this is largely the result of the upturn in imports - intensive private sector investment - running at its highest levels since the early 1980s, though there is some expectation that lower tariffs and the October removal of the remaining import surcharge, will boost imports of consumer goods for the rest of the year and into 1996.

In September, year-on-year inflation at 6.4 per cent hit a 23-year low and even the less bullish forecasters expect consumer inflation to stay secure in single digits at least until 1997. Quasi-Thatcherite supply-side policies are replacing the protection and export subsidies put in place by previous administrations. The supply-side thrust includes a Support Programme for Industrial Innovation (SPID), tripartite training schemes involving business and labour as well as government, networking with tertiary institutions in industrial research and product development, and sweeping measures to create a more enabling environment for small enterprise.

In a variation on the export zone theme, government is planning "development corridors", such as the region east of Gauteng to the Mozambique port of Maputo where there is considerable growth potential for export-oriented activities - steel and metal processing, pulp and paper and agro-industry, including food processing. Restructuring, especially given the tight domestic as well as external constraints in the form of affirmative action, the shortage of skills, the power of the unions and increasingly competitive global markets, will not yield immediate results. Tariff reduction and exchange control liberalisation will be gradual rather than "big bang". The same applies to privatisation.

Once reforms are in place, and provided the fiscal and monetary discipline of the past 18 months is maintained, the way will be open to 5 per cent growth and possibly more. But this golden scenario may not be achievable without a showdown with the unions to give job creation priority over rising real wages.

■ Black empowerment

Sights set on business citadel

There are many opportunities for black businessmen to exploit

Having won political power, black South Africa's next target is the business citadel which, if experience elsewhere is any guide, will be a tougher proposition. At the small and micro enterprise levels, where black business is already dominant, the task is different, and easier, from that in the formal economy, where skills, technology, experience and scale economies work against late-comers.

A 1993 World Bank survey of the more established "dynamic, or potentially dynamic" black businesses identified four sectors (retail, construction, taxis and clothing manufacture) as areas where black business had the potential to build market share. The four sectors were selected partly because they were relatively undemanding technologically and also because, with the exception of the taxi industry, start-up capital requirements were modest.

The Kombi taxi industry was the dominant form of black entrepreneurship, with more than 50,000 taxis accounting for 1.7 per cent of GDP in 1993. It was the sole black-driven industry to have a "significant impact" on the economy as a whole. A fifth of the companies in these sectors were classified as dynamic "fast-lancers", another 20 per cent as potentially dynamic but constrained by various influences and the remaining 60 per cent as businesses battling to survive.

Market factors - in the form of strong competition - were the main constraint, followed by the cost of doing business and inadequate premises. Finance was in fourth place in the hierarchy of constraints, though this was not the case for the dynamic businesses that were self-funding. Access to skills including managerial skills, and access to land, for construction companies, were significant constraints, as also was crime and violence. The prominence of competition in this list of constraints illustrates a threat as well as an opportunity.

The threat lies in the temptation for policy-makers to devise artificial measures

for improving competitiveness in the form of affirmative action programmes such as preferential tendering for black-owned business and sub-contracting quotas - both of which are as likely to damage competitiveness at national level and deter new investment as they are to foster black business.

That the opportunities are there to be exploited is highlighted by the experience of organisations such as the three-year-old National Economic Initiative (NEI). It seeks to network small and medium-sized businesses with the economic mainstream, making use of a "one stop centre", the Business Opportunity Centre (BOC). The BOC provides training, finance, information and advice on opportunities and even premises for small firms. Funded by NGOs and private sector companies such as the

Joint ventures and sub-contracting are paths to greater black business involvement

Keigao Trust, Ford Foundation and Barloworld Ltd, the NEI has developed links with the South African Bureau of Standards, the Council for Scientific and Industrial Research and the National Productivity Institute, all of which provide the technical back-up that black business desperately needs.

The two most obvious paths to greater black business involvement that white business can promote are sub-contracting arrangements, which are becoming increasingly important, and joint ventures. On the sub-contracting front, the award of contracts for the provision of 1m extra telephone lines will bring together principal telecommunications multinationals and franchise agents and sub-contractors.

Joint ventures are on the increase, too. At the end of September, a black investment group, Worldwide African Investment Holdings (WAIF) launched Afric Oil which is taking over 100 000bbls of oil from Caltex in Gauteng. Caltex has a 10 per cent stake in Afric, which is controlled

by WAIF with 51 per cent. A subsidiary of the state-owned Transnet transport parastatal has 28 per cent and the balance of 10 per cent is held by FirstCorp Merchant Bank.

A variation on the joint-venture theme is the black-owned New Age Beverages company, which has the Pepsi-Cola franchise in South Africa. New Age is 25 per cent owned by Pepsi US, but the bulk of the new investment - 50 per cent of the equity - came from African-American investors who formed a company called Egoli Beverages, including big names from show business such as Whitney Houston and Johnnie Cochran from the O.J. Simpson defence team. The balance was raised from black South Africans - individuals, labour unions and other black groups.

The long-term plan is that Egoli will divest, selling its shares to South Africans, with New Age planning to go public on the Johannesburg Stock Exchange before the end of the decade. Rather than operating through existing distribution networks, New Age has created its own infrastructure in the process creating dozens of new small businesses in the form of small haulage companies that deliver Pepsi to some 2 000 wholesalers across the province of Gauteng.

A year after its launch, New Age is selling 40 per cent more than target and earlier this month, its rival Amalgamated Beverage Industries, which has the Coca-Cola franchise, admitted that operating margins had fallen as the company was operating in an "intensely competitive market place".

Unbundling is contributing to black empowerment process, too, most notably through the sale of Medlife, a life insurance company, formerly controlled by one of the country's two large insurers, Sanlam. The vehicle for the unbundling was New Africa Investments Ltd (Nail) whose other large investments include MTN in the mobile phone industry and the country's main black newspaper, The Sowetan.

Whatever the route to black empowerment, the emergence of black-owned investment vehicles is clearly a large factor in providing what one leading white businessman calls "a door for potential partners and unbundlers to knock on".

■ Reconstruction and development programme

'Wish list' off to a slow start

"It's time to roll up your sleeves," was President Mandela's comment about the programme

RDP money in the current financial year.

If his new targets are met, all but 10 per cent of the R7.2bn earmarked for the RDP in 1995/6 will have been allocated, with substantial amounts provided for municipal upgrading, urban renewal, health and rural water supply.

The RDP's slow start is blamed on inappropriate appointments - within Mr Naidoo's own department as well as that of the new housing minister - a long-winded and intensely bureaucratic decision-making process, the absence of "delivery mechanisms" at grassroots levels for some programmes, and "centralist" tendencies of some ministers and officials, determined to keep a tight grip on the process.

Where delivery systems already exist, the RDP is on target. Reporting to the cabinet last month, Mr Naidoo pointed to 300 projects bringing clean water to 3m people, the electrification (by parastatal Eskom) of 2.7m homes, the expenditure of R350m on policing, free school meals for 3.5m children and free health care for pregnant women and for children under the age of six.

The ANC swept into office to April 1994 committed to a far-reaching but overly ambitious, needs-driven programme designed to restructure and transform South African society.

At basic needs level, the focus of the RDP is jobs, land, water redistribution, housing, water, electrification, telecommunications, health and education.

From the outset the programme was criticised on two main grounds - that it was a socio-political "wish list" without structured priorities and that the funding provisions were not only vague, but incompatible with the government's commitment to fiscal discipline.

Ironically, the funding issue has been overtaken by frustration at the failure of ministries and departments to spend their development budgets. Last month, the cabinet minister responsible for the RDP, Jay Naidoo, announced a new fast-track disbursement programme aimed at halving the rollover of R2bn of unspent

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At basic needs level, the focus of the RDP is jobs, land, water redistribution, housing, water, electrification, telecommunications, health and education.

From the outset the programme was criticised on two main grounds - that it was a socio-political "wish list" without structured priorities and that the funding provisions were not only vague, but incompatible with the government's commitment to fiscal discipline.

Ironically, the funding issue has been overtaken by frustration at the failure of ministries and departments to spend their development budgets. Last month, the cabinet minister responsible for the RDP, Jay Naidoo, announced a new fast-track disbursement programme aimed at halving the rollover of R2bn of unspent

money in the current financial year.

If his new targets are met, all but 10 per cent of the R7.2bn earmarked for the RDP in 1995/6 will have been allocated, with substantial amounts provided for municipal upgrading, urban renewal, health and rural water supply.

The RDP's slow start is blamed on inappropriate appointments - within Mr Naidoo's own department as well as that of the new housing minister - a long-winded and intensely bureaucratic decision-making process, the absence of "delivery mechanisms" at grassroots levels for some programmes, and "centralist" tendencies of some ministers and officials, determined to keep a tight grip on the process.

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■ Labour relations: by Roger Matthews

Smaller in number and shorter in length

The private sector has suffered very few disputes, despite tough wage bargaining

It has been a good year for labour relations in South Africa. The number of days lost as a result of industrial action is likely to be the lowest for many years, and a new labour law has been passed by parliament which will provide a sophisticated framework for future relations between management and workers.

During the first nine months of this year about 570,000 days were lost because of strike action, against 2.5m in the comparable period last year, 2.4m in 1988, 3.1m in 1992, and 2m in 1991. Andrew Levy and associates, the labour consultancy which compiles the statistics, said strikes so far this year had been relatively small and were over quickly.

It also noted that some 75 per cent of the days lost this year had been as a result of disputes involving local authorities and state enterprises, probably a reflection of government efforts to restrain the public sector wage bill.

Strikes in the public sector also drew the greatest amount of national attention, particularly the Johannesburg street cleaners and hospital nurses.

By contrast, the private sector has suffered very few disputes, despite tough wage bargaining. This suggests that the union movement has suffered less than expected from the loss of leadership caused by the number of officials who left to pursue political careers following the April 1994 general election. Pay settlements have, however, generally been running significantly ahead of inflation, with most increases between 10 per cent and 12 per cent.

Part of the explanation for this relative harmony in the workplace was that the Confederation of South African

Trades Unions (Cosatu) and its allies had their sights firmly set on the main prize of the year, the successful passage of a new labour law. Cosatu's alliance with the African National Congress always assured it of legislation that would represent a big advance on the current legal hotch-potch, but still found it necessary to mount several weeks of what it described as "rolling mass action", which at its peak brought some 70,000 workers on to the streets of Johannesburg.

Employers responded that they would rather sit out a six-month strike than accept some of the demands by unions, particularly for imposed centralised wage bar-

A new law will provide a framework for future labour relations

gaining. Bobby Godsell, a director of Anglo American who represented the employers during negotiations at the National Economic Development and Labour Council (Nedlac), said the demand was impossible to concede. At the conclusion of negotiations he said that he had to be able to tell South African companies that this was a draft law under which they could come to operate profitably.

Sam Shilowa, general secretary of Cosatu, eventually decided not to put at risk the advances offered by the new legislation by insisting on centralised bargaining, which anyway already existed in several industries. However, the bill does allow for an extension of industry-wide bargaining should the different participants require it.

The unions also backed down on the issue of replacement labour, allowing employers to keep the right to bring in alternative workers during

strikes in particular industries.

But overall, the unions had every reason to be satisfied by the shape of the new labour legislation. Although much of the focus is on nipping disputes in the bud and keeping them out of the courts, perhaps the most important single advance for workers is the creation of workplace forums, which for the first time gives them a modest opportunity to contribute to the way in which a company is run.

In any company which employs 100 or more people the largest union has the right to seek the establishment of a forum which requires employers to provide a range of information about the performance of the company, and provides for joint decision-making on a range of specified topics.

Tito Mboweni, the minister of labour, told parliament it would be wrong to expect the bill to eliminate all tensions - many of which were rooted in the country's apartheid past - especially at a time when industry required massive restructuring as it faced up to global competition. But the bill did represent a revolution in the way disputes would be resolved.

At the heart of this is the commission for mediation, conciliation and arbitration, which is aimed at providing a speedy and accessible professional mechanism for handling conflicts. Mr Mboweni stressed that the objectives of the bill were not to allow the exercise of union power to destroy wealth-creating capacity or allow individuals to be subjected to undue hardship.

Work is now proceeding on setting up and staffing the structures provided for by the legislation, a process that is unlikely to be completed for several more weeks. Mr Mboweni is aware that the success of the new labour regime will initially depend on the efficiency of the machinery erected to administer it.

■ Trade: by Tony Hawkins

Lomé block a big disappointment

Pressure is growing for closer trade links with the fast-growing markets in Asia

European reluctance, if not refusal, to grant South Africa even limited Lomé Convention terms, is a setback to a country that desperately needs rapid export-led economic growth. According to a study by the Institute of Development Studies (IDS) at Sussex University, the European Union's unwillingness to offer preferential terms to South Africa reflects a hardening in attitude against non-reciprocal trade liberalisation.

South Africans can be forgiven for thinking that the EU prefers to support President Mandela's administration with high-profile aid pledges rather than closer trade ties. Indeed, when South Africa was offered access to the EU's General System of Preferences (GSP) for industrial products in 1994, unlike other developing countries, it was denied GSP terms for its agricultural exports.

The EU seeks to explain this by arguing that South Africa is not a developing country, but this is a blurred, not to say highly politicised area, given the access granted to eastern European countries. According to the IDS, the different treatment meted out to Pretoria compared with past policies towards South Korea and Brazil "provides a stark example of the change in attitude". South African negotiators believe that they are being punished for the sins of their apartheid fathers.

Most developing countries exporting competitive items to the EU are more developed than South Africa - in terms of the United Nations Human Development Index - while more than half of them have more favourable access terms. Rather than offering South Africa Lomé terms, the EU has suggested an "asymmetrical" free trade agreement, which would give Pretoria limited preferences in the EU during a transition period before reciprocal free trade. Only a relatively small proportion of South Africa's exports would

benefit from improved market access, though the positive impact on agricultural exports would be substantial.

Some 80 per cent of South African exports to the EU are agricultural products and preferential access for such imports would be politically controversial and likely to be strongly opposed by the powerful farm lobby. The IDS study concludes that, while most of South Africa's 45 "policy-relevant" exports to the EU would benefit to some extent from both Lomé terms and a free trade agreement, Lomé has the added advantage of a "carte blanche" approach in the form of automatic duty-free access for all industrial products, which would be more appropriate for an economy in the throes of restructuring.

Because of its reciprocal character, EU exporters stand to gain more from a free trade agreement than a Lomé deal. The danger in this, from Pretoria's viewpoint, would be that of retaliation by existing non-EU trading partners. IDS notes that of the 190 most important EU exports to South Africa, no fewer than 152 are

also exported by the US, East Asia, with whom South Africa is anxious to strengthen trade links, would obviously be unhappy with such a deal, while a free trade agreement with Europe would further bolster the politically-sensitive one-way trade relationship South Africa has with most of its African neighbours.

At this stage, the terms of the EU offer to South Africa are unknown, but Pretoria would much prefer Lomé access, despite the fact that the margin of Lomé preferences will be eroded as the Uruguay Round reforms are implemented.

With some analysts arguing that South Africa is losing the battle for preferential entry to the European market, there is growing pressure for closer trade links with the world's fastest growing markets in Asia. Last year, Far East markets took a fifth of South Africa's exports, second only to Europe's 43 per cent and ahead of both Africa (15.6 per cent) and the Americas (14 per cent).

The bulk of South Africa's African business is with its immediate neighbours - its fel-

low members of the Southern African Customs Union (Sacu). Botswana, Lesotho, Namibia and Swaziland - and Zimbabwe. These are all small - if not tiny - markets, with limited growth potential. Indian Ocean states, Mauritius, India, Pakistan and Singapore have far greater potential, certainly in the near term. Negotiations with South Africa's Sacu partners for the restructuring of their customs union agreement have reached "an advanced stage", according to officials, and should be finalised by March 1996. The hope is that the revised Saco treaty will create a platform for a broader community embracing other members of the 12-nation Southern African Development Community.

This is a sensitive area, since several of Pretoria's partners believe South Africa is behaving like a "bullyboy" in trade issues. Indeed, Robert Mugabe, Zimbabwe's president, is alleged to have accused Pretoria of treating his country as if it were part of the Northern Transvaal. By agreeing to negotiate preferential

entry for Zimbabwean clothing and textiles, South Africa has defused the immediate crisis.

As far as Zimbabwe is concerned. But Botswana's Hyundai car assembly factory and what remains of manufacturing industry in Zambia are continuing problems. The harsh reality, which even South African politicians are reluctant to acknowledge, is that, uncompetitive though some of its industries may be, South Africa will still be the dominant regional exporter of manufactured goods.

On the import side, Germany

heads

the field, closely followed by the UK, the US and Japan. Precious metals - gold, diamonds and platinum - and other unclassified items including armaments dominate exports, accounting for 42 per cent of the total, while manufacturing's share is 41.4 per cent. Other minerals - especially coal - contributed almost 10 per cent and agriculture 6.7 per cent. Despite declining production, gold still accounts for 28 per cent of merchandise exports - though the 1995 ratio will be lower at 20 per cent reflecting a 45 to 50 tonne fall in production from last year's 564 tonnes.

In the first eight months of 1995, exports were up 14.8 per cent in value (5 per cent in volume), while imports had risen over 36 per cent in value and more than a quarter in volume. The yawning gap between import and export volumes reflects the import-intensive investment-led nature of South Africa's economic upswing, as well as the poor performance of gold exports. The good news is that manufactured exports have performed well, despite warnings that South African manufacturers are unable to compete in global markets. Machinery exports rose 85 per cent in the first 8 months of 1995, while chemical sales were up 72 per cent and wood pulp 82 per cent. If South Africa is to solve its unemployment crisis, export-led growth is vital. Trade expansion will create more jobs than aid.

* Institute of Development Studies, University of Sussex. Trade policies and Africa's future: Policy priorities and policy choices. Christopher Stevens and Jane Koenig, with Schalk Fischer, Gert Robben and Robert Hupke.

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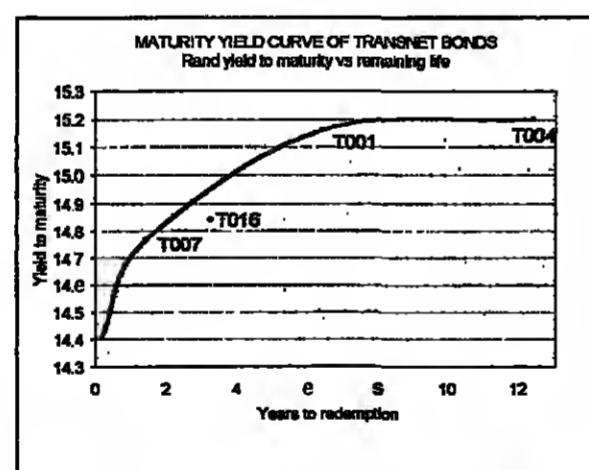
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JO VI 10/95

Privatisation prospects: by Roger Matthews

Local style is sought

The government has begun to see the value of private sector involvement in state enterprises

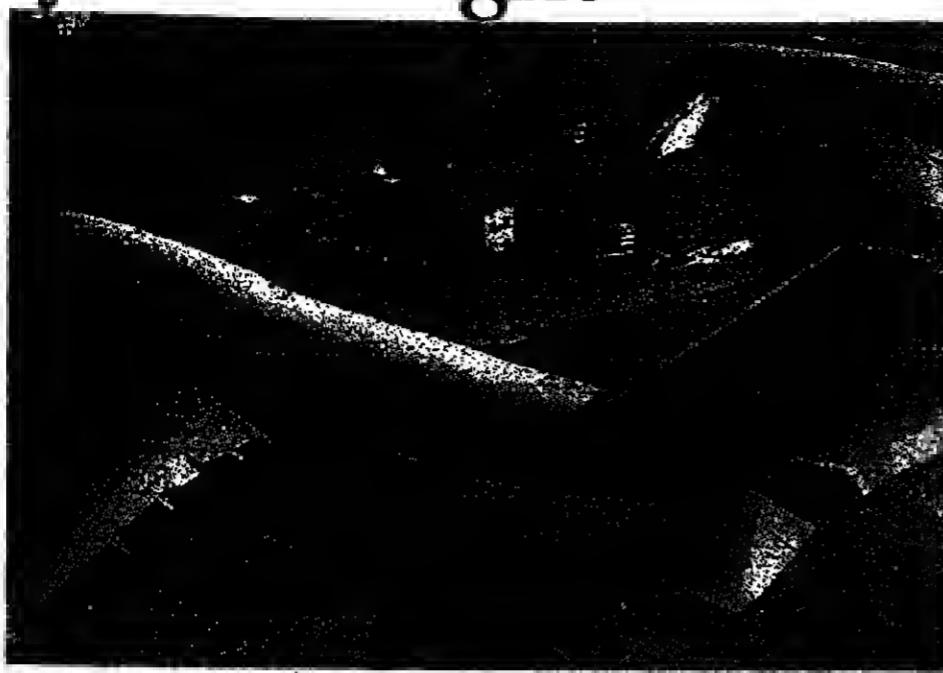
Few issues are causing the South African government greater uncertainty in formulating policy than the reorganisation of the state sector. Most of the African National Congress, including ministers, remain strongly opposed to any restructuring which smacks of the approach adopted by successive British Conservative governments over the past 15 years. Although Stella Sigcau, the minister of state enterprises, says she does not mind using the term privatisation, it is still a word which edges reluctantly off the ministerial tongue.

Seen against the evolution of ANC economic policy, this is hardly surprising. Only five years ago on his release from prison, Nelson Mandela talked of nationalisation as a central plank of party policy.

The ANC has travelled a vast distance since then, but is still nowhere near embracing the policies urged on it by private sector economists and would-be international beneficiaries. However, the evolutionary process continues, and as the harsh realities of the ANC's economic inheritance become more obvious, so the pace is likely to accelerate.

Many members of the ANC still view the state sector as an important vehicle for redressing past inequities and for advancing the black majority. They argue that empowerment of blacks in the private sector tends towards tokenism, and will never be adopted with the speed or enthusiasm that can be injected into the public sector where targets can be set, training budgets allocated and performance monitored.

However, there is also a growing appreciation among some senior ANC members that without private sector involvement, state enterprises will be starved of the capital investment and access to technology which is vital for the success of the reconstruction and development programme.



South African Airways is a candidate for privatisation

Getting more ANC members to accept this, and to persuade the unions to be less hostile, is likely to occupy much of the next few months.

During this time six sectoral task teams will investigate the options open to individual industries and attempt to see how their future fits in with overall government objectives and priorities. The government has also set aside a R10m (£2.7m) budget for employing outside advisers.

Meanwhile, Mrs Sigcau will undertake what she has described as a "national roadshow" which will visit many parts of the country to ascertain the view of provincial governments, local business, unions and other interested organisations. The minister said she wanted the process to be open and transparent. "All ideas are welcome and no options are ruled out. We want to find solutions unique to South Africa, rather than simply importing other models and applying them uncritically."

From an ANC perspective this will particularly mean exploring ways of bringing small and medium-sized companies into the process, probably through encouraging larger state enterprises to spin off

some of their support services. At the same time, the task teams will be looking at ways of involving and benefiting state employees, through such means as the distribution of share issues.

The ministry of public enterprises has initially divided state companies into three sectors: those in which there is a clear public policy interest, those which have public policy "dimensions", and those in which no issue of public policy is involved.

The first category includes Eskom (power generation and supply), Telkom (communications), and Spoornet, the long-distance rail and freight company. In the second category are companies such as South African Airways, and in the third the small and often loss-making operations, such as Parcels Express, which appear to be among the most obvious candidates for disposal. However Mrs Sigcau has insisted that the categorisation of companies should not be used as a guide to probable government's

example, which in his view cannot claim to be a success. South Africa will seek to achieve improvements through partnerships and joint ventures with the private sector, particularly on infrastructure projects. "We want the private sector to work with us and so far the response has been very positive," he says. "But it is also very important that we first get the regulatory framework right."

He adds that the government is ready to dispose fully of those assets that had no role in the state sector, but says these amount to only a very small percentage of the total. He is also confident that the unions will support the government's initiative.

Mrs Sigcau has committed herself to present an interim report to the cabinet on the work of the task teams during December. Once that work is completed, further public consultation will take place, and a report will be submitted to the parliamentary sub-committee. The cabinet will then debate various proposals and each state sector will be looked at individually. Implementation will begin at some unspecified date, but it is unlikely to get under way before the second half of next year.

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Conglomerates face allegations of stifling investment and preventing entrepreneurship

"Holy cow, holy smoke" were the first words uttered by Mr Michael Spicer, a director of Anglo-American, when in September he rose to respond to a speech on competition policy by Trevor Manuel, minister of trade and industry. The explosives provide some clue to the heat generated by a subject that for several years has been a core issue for the African National Congress, and one of no less concern for the biggest South African conglomerates.

Mr Manuel had just delivered his own view of South Africa's economic history. "The conglomerates have enshrouded the market," he declared. "There is no way into the South African economy for foreign direct investors, or local entrepreneurs for that matter." He agreed that the government, though not his government, and the politicians were to blame.

"But that was then and this is now, and the government and politicians in a democratic South Africa will correct the situation. We will see that bad business practices and uncompetitive behaviour, by any conglomerate or public enterprise, are shaken out of the system," said Mr Manuel. "We will see that black entrepreneurs those people who by government decree and fiat have been at the whims of politicians because of the perverse relationship between government and white business over the past 50 years, gain access to business in an unimpeded and fair way."

The government's goals, according to Mr Manuel, are greater economic efficiency, increased and innovative productivity, competitiveness and entrepreneurship. He insisted that the current policy is most deficient. "Firms can flout with impunity the rules governing competition, well knowing that even when they engage in criminal activity they will not be prosecuted. Or, if they are prosecuted, they can escape with an admission of guilt and a fine that will strengthen

their belief that crime does pay", he says.

While these and other measures that may be introduced would be regarded as unprecedented in other parts of the world, where competition policy is taken seriously, they will no doubt be criticised by those to whom anti-competitive or abusive conduct is a way of life.

They also fear that, despite Mr Manuel's protestations to the contrary, provisions could be included in the legislation for the forcible break-up of conglomerates.

Chris Liebenberg, the minister of finance, said that although he had not seen the legislation he was sure that it would be "very responsible" and would address certain recognised issues that characterised the South African market.

"Listening to my colleagues in the Cabinet, I can say they are not anti-business. They recognise there are certain things that only big business can do. But the biggest complaint I hear from overseas people coming to South Africa is the vertical integration of major businesses. They are forced to buy from the subsidiary of a competitor, and they feel very uncomfortable about that," said Mr Liebenberg.

"These are the issues that need to be looked at. And I have little doubt that it will be done in a very responsible manner."

Pierre Brooks, who heads the Competition Board and has been closely involved in drawing up the new legislation, is even more emphatic about the concerns of some South African companies. While some large companies behave in an exemplary way, others are "tyrannical and autocratic" in their dealings with smaller companies, he says.

Mr Brooks adds that for a competition policy to be credible it requires effective deterrent and enforcement mechanisms, and it is in this respect that the current policy is most deficient. "Firms can flout with impunity the rules governing competition, well knowing that even when they engage in criminal activity they will not be prosecuted. Or, if they are prosecuted, they can escape with an admission of guilt and a fine that will strengthen

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One key anxiety of business leaders is that the new law will pursue objectives that go beyond what they consider to be the accepted role of competition policy. At the most extreme this would include provisions for the forcible unbundling of conglomerates, but scarcely less acceptable would be an intention to use the law as a means of black advancement.

A discussion document, com-

missioned by the government may vary, but in many industries some 80 per cent of national sales are accounted for by four, or fewer, companies.

There are, of course, good historical reasons for this. Exchange controls and South Africa's international isolation, forced already large companies to expand domestically, a process spurred by the sale of assets by departing foreign investors. To this, Mr Manuel adds the denial of business opportunities to black entrepreneurs during the apartheid years which, he argues, contributed substantially to the situation which has seen the four largest conglomerates control over 75 per cent of the Johannesburg Stock Exchange's market capitalisation.

But however great the sense of historical injustice, Mr Manuel is pragmatic enough to recognise the limitations of competition policy. He has already indicated that the new law will concentrate on rooting out vertical integration, setting up an effective independent tribunal to assess complaints, imposing deterrent punishments, and allowing companies damaged by anti-competitive behaviour to claim damages.

The criteria to be used in identifying abuses, the maximum levels of fines and damages, and the composition of the tribunal are certain to be contentious issues. Business leaders have already expressed their fears about the dangers of creating an expensive and unwieldy bureaucracy that is ill-equipped to deal with the complex issues that will have to be faced.

Just how much they will have in the final form of the legislation is open to question. Mr Manuel has said that he will submit the draft bill to the National Economic Development and Labour Council for consideration by representatives from business, unions and government, but he does not intend that it should be subjected to the clause-by-clause quest for consensus which marked the progress of the labour relations bill.

This, in turn, suggests that Mr Manuel expects to face stiff opposition from parts of the business community.

Competition policy: by Roger Matthews

New rules for big business

South African business is waiting to see how the draft law aims to promote those objectives. Mr Manuel has promised there will be an opportunity to debate the issues "in the appropriate forum and in good time," but business leaders are concerned at how little they have been consulted.

They also fear that, despite Mr Manuel's protestations to the contrary, provisions could be included in the legislation for the forcible break-up of conglomerates.

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The authors, two economists and a lawyer, said it was also important not to assume any direct or automatic link between positions of market dominance and market abuse. Indeed, the conglomerates argue that one of the reasons why foreign investors sometimes find it difficult to enter a particular market is the fierce competition that already exists and the efficiency of the companies involved. They add that if the companies which dominate a market were as inefficient as critics suggest, foreign competitors would quickly make their presence felt.

However, what is not denied is that there is a high degree of concentration in South African manufacturing. Precise figures and circulated at the start of this year, specifically warned the authorities to "guard against attempting to use competition policy to attain social, redistributive and development objectives that are not directly linked to the state of competition and may be better served by other policies".

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Dr Danie Cronje, chief executive of Amalgamated Banks of South Africa (ABSA), talks to John Spira, Business Editor of a leading Johannesburg newspaper.

Spira: As Africa's largest banking group, with assets of more than R110 billion and a staff complement of 38,000, ABSA must clearly appeal to multinational corporates seeking to obtain banking-related expertise on the continent. In which specific spheres does this appeal lie?

Cronje: We operate internationally and, while doing so, provide an extremely broad range of services to clients both domestically and overseas. Crucial to an understanding of the nature of ABSA, is that we are a truly South African institution. This means, from a multinational's standpoint, that we have an intimate knowledge of the South African financial services market and that we have a presence, via our 1,500 outlets, in every city, town and village in the country.

Further, as a result of our different brand names, we are able to cater for the entire spectrum of banking clients.

I believe we're ahead of our competition insofar as we've already established structures which mirror the country's nine new provinces, with an ABSA regional head office established in each new provincial capital. We've delegated authority fully, and have a fully-fledged general manager installed in each of these regional head offices.

This is vital in the context of the way in which South Africa is evolving. Increasing powers are being delegated to the regions by the central government. If a banking group is serious about doing serious business in the various regions, it has to have someone senior enough to be able to deal authoritatively with the Premiers of each of those regions.

ABSA is not a centralised company in which all the major decisions are controlled by the Johannesburg head office. It is a company which is decentralised, with people who have the mandate to take major decisions based in the capitals of the provinces for which they're responsible.

So if a multinational has an operation in South Africa and wishes to involve itself in a big project in a particular province, it is able to deal with ABSA on the spot. We're both national and regional in nature. It's a big plus.

Spira: Does this focus on decentralisation have implications for South Africa's Reconstruction and Development Programme (RDP)?

Cronje: Yes, indeed. For us the RDP is not dolled out indiscriminately. To us it involves addressing the unique needs of each province.

Every ABSA branch across the country has its own allocation for the RDP in its budget. This is accessed to help them play a meaningful RDP role in the area in which they are situated. In addition, we have a larger head office budget which is allo-

cated in appropriate shares across the country's nine provinces. Each ABSA provincial general manager has the responsibility to discuss with the authorities of his province RDP projects appropriate to it.

And, of course, provincial needs can differ materially. In one province it may be housing; in another education; in another a feeding scheme. It must be project specific to a particular region which will help the people in that region.

All this underlines how we differentiate the way we do business from one province to the next.

Spira: Is ABSA expanding its international activities?

Cronje: About 75 percent of our income is derived from retail banking operations. The remainder is wholesale — the corporate market, our merchant bank, our treasury, our international activities and other related functions.

Our aim is that by the end of the century up to 20 percent of ABSA's income must be derived from non-South African sources compared with less than five percent at present. We are doing this by extending our wholesale activities into the international arena. We won't do so by buying operations overseas simply for the sake of expansion. We'll also expand through organic growth of our existing network by following our clients and expanding the facilities we already offer.

Our motivation for this strategy is that our corporate clients are increasingly doing business on a global scale. The only way we can protect and extend our business is by providing the right kind and range of facilities internationally to them. If we don't, those companies could start developing relations with the international banks which could threaten our business with them in our home market.

ABSA has accordingly determined that it will allocate to its international activities up to 20 percent of its capital to protect and extend the facilities it is currently providing.

We have well established profitable and mature 15-year-old subsidiaries in London and Hong Kong. In April, we opened a branch in Singapore, the only South African bank to have a presence in that flourishing city state. Very recently, we opened a representative office in Shanghai, China — which is a reflection of the way South African companies are moving into what is potentially the world's largest single marketplace.

Earlier this year, we moved with some speed to secure the acquisition of Bankhaus Wolben from the ailing Credit Lyonnaise. This is a small but highly rated bank in Hamburg, and we are in the process of merging it with the operations of our long-established representative office in Frankfurt.

We'll soon establish a representative office in New

York, where we recently bought the stockbroking firm Saiccor, now renamed ABSA Securities. It is a member of the New York Stock Exchange and one of the US's top dealers in South African securities. All of this forms part of our total international strategy investment activities. We're therefore well covered globally.

Looking ahead, we shall certainly expand our London operation, since it's so central to our international activities. In particular, it's likely we'll do so by extending our services to include private banking facilities.

At the same time, I must stress that it wouldn't make sense for us to compete head-to-head with the big international banks. The overriding objective is to enhance the quality of service to our South African clients which operate internationally.

An additional motivation for our international expansion strategy is the need to diversify our risk. ABSA has 37 percent of the South African mortgage market. About 50 percent of our total advances comprises mortgages. We're happy to grow our retail business in line with the market, but wish to grow our wholesale advances faster in order to achieve a better balance of risk.

Spira: Is competition from foreign banks entering South Africa hurting ABSA?

Cronje: We're feeling the impact on our corporate business, though bear in mind that our big corporate clients have long dealt with the international banks in any event.

In the retail sphere we've no competition from foreign banks. However, if they seek to tap the South African retail banking market in the form of money market funds (and I believe this is likely to happen), they will affect us indirectly, because they will convert the previously available scarce retail funds into wholesale funds.

We can head off the threat by getting into this market ourselves and that's something that will be in the forefront of our strategic thinking.

Nevertheless, I've no doubt South Africa's retail banking market will witness international competition in the medium term — another reason why we need to extend our international activities.

Spira: Has ABSA now fully digested its acquisitions?

Cronje: Yes, other than the final implementation of the group's computer systems. But that's the way we planned it. It's a longer term process. Everything else is bedded down and is working very well.

It's been done in the short space of three-and-a-half years. Remember that we went through two mega

6 SOUTH AFRICA

■ Gold mining by Philip Gawith

The gilt is beginning to tarnish

The abysmal performances of gold mines will speed up drastic industry reforms

On the surface, it is business as usual at South Africa's mining houses, but behind the head-office facades in Fox, Main and Marshall streets in downtown Johannesburg, the industry is in ferment.

The problems associated with maturing gold mines have not crept up overnight. But history will probably record the abysmal second-quarter performances this year – and some mining houses did even worse in the third quarter – as the catalyst for the most fundamental restructuring the 110-year-old industry has seen.

The full extent of the problem is quickly evident from a few figures. Operating profit in the September quarter of around R800m for the industry was not much more than half of what was achieved in the September 1994 quarter. According to data from stockbrokers Ed Hern, Rudolph (now part of BOE NatWest Securities), the industry's average cost per ounce of gold produced during the quarter, including capital expenditure,

was R1,355 – 17 per cent up on a year previously, while consumer price inflation was 6.4 per cent over the same period.

Compared to a gold price of around R1,390 an ounce, this left the industry profit margin at 2.5 per cent, well below the 5 per cent profit-to-revenue ratio at which mines stop paying tax. This means that, in aggregate, the local gold industry is now effectively a marginal industry.

The only good news is that these figures – and the aggregate disguise some shocking individual performances – have been so dismal that they have helped accelerate the restructuring process.

The position was summarized by Robin Plumbridge, chairman of Gold Fields of South Africa, in his chairman's review. He said: "The time for debate on this subject is over and action plans must be put in place in the shortest possible space of time. Otherwise it will be too late to save a significant proportion of our mining industry."

There can be no doubt that the prospect of extinction has had an invigorating effect. It is acting as a solvent on previously sacrosanct, but now inappropriate, working practices, and has unleashed in some senior managers an

almost messianic fervour as they get to grips with the task. But while their energy and optimism is considerable, none would deny that the road ahead is daunting. As Tom Dale, managing director of Gengold, notes: "It involves considerable risk to restructure a labour-intensive industry with your backs to the wall."

The industry, whose annual production has fallen to 550 tonnes from 1,000 tonnes in 1970, faces two main challenges: first, what can be done to extend the life of existing mines, and, second, what steps can be taken to mine profitably the enormous amount of untapped ore reserves which remain in the Witwatersrand basin, but which cannot be mined profitably?

Finding an answer to the first problem is the overwhelming priority, though its successful resolution may signal the way to address the second challenge, which would give the industry a new lease of life.

The solution lies with productivity. This will lower pay limits – the gold price at which ore can be profitably mined – improve profits and extend the life of mines. Mr Dale describes capital and labour productivity in South Africa as "hopelessly low". Because South Africa's

mines are so deep, the capital costs are very high, yet for 90 days each year they stand idle. Aggravating matters is the very high cost of capital – the market capitalisation of South African mines, per ounce of gold produced, is very low in international terms.

Houses such as Randgold and Gengold are trying to address this financial challenge by consolidating different mining activities, and shifting the focus from individual mines to these umbrella companies. If they manage to make shares more tradable, and boost the capitalisation of these companies, the cost of gold will come down.

The bigger challenge, however, lies with labour productivity, and this is not relevant only at the lower levels. One experienced observer is scathing about head office mining overheads. "The industry is full of fat cats driving Mercedes Benzes," he says. But if the problem at the top levels is bureaucracy and overmanning, then the problems at the bottom levels are poor education, illiteracy and archaic working practices.

The buzz word in the industry at the moment is "flex", short for full calendar operations. The industry has finally secured union co-operation

in moving from an 11-day fortnight to a seven-day week – from 275 working days a year to 365. But they have paid, heavily, upfront, for this change. Higher wages look likely to push up total working costs by around 5 per cent, and an additional premium will have to be paid for working on Sundays and public holidays.

The trend is also, increasingly, towards productivity-based remuneration, and multi-skilling – where underground teams are trained in all four cycles of mining, drilling, blasting, cleaning and support.

"Down-sizing" is another vague concept – in some cases, such as Gengold, head office staff have been drastically cut, and further job losses on the mines will be inevitable as non-profitable shafts are closed. In Anglo's case around a third of shafts are regarded as endangered.

There is no mining house that has not grasped the nature of the challenge, though some are better equipped, and have moved quicker, than others to address it. The general principles that have to be applied are not in dispute, but their application will depend on the vastly different circumstances of individual producers, and the culture of those who run them.

In step with the prevailing economic mood, much greater stress is being laid on the role of markets and the responsibility of individual producers, as the highly controlled structure of South African agriculture is

rapidly deregulated.

For the 55,000 commercial farmers, this is a mixed blessing. When it is combined with what amounts to political disempowerment, a sequence of drought or near-drought years, rising crime, stronger trade unions, talk of land taxes and land redistribution, and tariff policies which pay little attention to the agricultural sector, it is not surprising that the mood is gloomy.

Indeed, with some notable exceptions, such as the fruit and wine farmers in the western Cape, the new South Africa has brought with it a conspicuous decline in farming confidence – in marked contrast to the business confidence index, which is at a 10-year high.

Mr Koorn in Tolt, chief economist of the South African Agricultural Union in Pretoria, says: "Our farmers are worried. There is no strong trust in what government's intentions are." Many farmers believe the government actually wants them to go bankrupt, because that would make land acquisition, for redistribution purposes, much cheaper. That may be fanciful, but it indicates their state of mind. Stories that the government plans to redistribute up to 30 per cent of land over the next five

years have not helped.

However, some of these fears are overblown. If the Zimbabwean example is anything to go by, then the government will find it much easier to talk about land redistribution than to effect it.

And the general retreat of the state from the agricultural domain – a new Marketing Act, with a deregulatory bias, is likely to be passed next year – will be to the good. Mr du Tolt concedes: "Farmers will be exposed to greater risks... that helping hand will not be there any longer."

Previously, life was much easier for white farmers, whose support of the government needed. In the first place, ownership of land was a virtual guarantee of loan facilities (often at preferential loan book rates). Second, endemic inflation contributed to spiralling land values. Third, marketing schemes contributed to price certainty. Fourth, political leverage meant that there was virtually guaranteed state assistance in emergencies.

The combination of these factors, and more clement weather conditions from the 1980s through the mid-1990s, fostered a degree of security in South Africa's farmers to the

Continued on next page

ADVERTISEMENT

South Africa's economy will grow vigorously in the years ahead

Paul Heinemann, chairman and managing director of Forbes Financial Services Group, talks to John Spira, Business Editor of a leading Johannesburg newspaper.

Spira: What are the main areas of Forbes Financial Services' business?

Heinemann: The group, previously Price Forbes Group, operates in four broad areas:

- Price Forbes, which, together with CRM International, strives to offer the most cost-effective and beneficial solutions to risk-related problems.
- Alexander Forbes Consultants & Actuaries, which aims to provide the highest quality of employee benefit consultancy, actuarial services, administration and financial planning advice and health care consultancy.
- Forbes Reinsurance Broking Services, which provides reinsurance administration, protection and coverage services.
- Integrated Risk Consultants, which specialises in risk financing consultancy and related products, captive consultancy and insurance company management. It has a 45 percent stake in short-term insurer, Guardhouse Insurance Co, which engages in niche-type underwriting and specialist products.

In April 1995 Forbes Financial Services acquired a 3.3 percent interest (which is likely to rise to 10 percent in April 1996) in the London insurance brokerage Nelson Hurst PLC. In addition, the option which we had to acquire 50 percent of Nelson Hurst UK operations was exercised in February 1995, with the result that Price Forbes now has a 50-50 owned company with Nelson Hurst servicing the UK market. In addition, the 50-50 owned company, PFV Nelson Hurst, focuses on the corporate insurance broking market in the UK and Europe.

Forbes Financial Services employs 3,000 people in 40 offices situated in most of South Africa's principal towns and cities and is active abroad through its association with foreign companies.

All facets of our business are currently performing extremely well. Our clients, which include more than 80 of the country's largest 100 stock exchange-listed companies, extend from industry and commerce through to the agricultural, mining and parastatal sectors and to the individual.

We're South Africa's largest insurance brokers, risk management consultants and employee benefit consultants.

Annualised group retained brokerage and fees amount to R500 million, which ranks us among the largest firms of our type in the world, excluding the mega Alphabet-Brokers.

Forbes Financial Services is a South African company with South African shareholders. Our staff owns 17.5 percent of the equity.

Spira: Forbes Financial Services has always been a low-key organisation. Recently, however, you've been receiving international publicity. How has this come about?

Heinemann: On July 24, an American publication, Business Insurance, published a list of the world's 20 largest brokers. We came in at number 17 in terms of gross revenues and as the largest brokerage in the Southern Hemisphere.

As a result, we received a high level of feedback from sources throughout the world.

Spira: What are the implications of your tie-up with Nelson Hurst?

Heinemann: Nelson Hurst has a strong network, particularly in South-East Asia, where it does business in 15 countries, and in Latin America, where we are providing a lot more services to Nelson Hurst in South-East Asia and elsewhere.

South-East Asia is behind us in terms of risk management philosophy – so we are able to make a substantial contribution there.

We are now channelling all our international development through the Nelson Hurst PLC structure.

The whole spectrum of our business is becoming increasingly internationalised – which is absolutely necessary.

Spira: Does this mean that your focus is shifting away from the domestic market?

Heinemann: Not at all. We remain a South African business and we see our growth coming from here. The economy is on track to continue moving forward. Inflation is coming down and our currency has been stable.

The government has demonstrated remarkable fiscal discipline. I'm very encouraged by that.

Many government departments have embarked on programmes to do things and I sense that these will soon start happening. There's generally a momentum that is going to be positive for the country. A fundamental is that we need to believe that we can do it.

I have much contact with the South African corporate sector, from which I glean the general impression that the business community is bullish.

Nelson Mandela is a great leader, but if, God forbid, anything were to happen to him, I believe we'd get through it. Bear in mind that there aren't many nations in the world with a leader of Mandela's stature. If, therefore, Mandela went, he'd be replaced by a "normal" leader. I believe South Africa has sufficient depth in its leadership to produce a worthy successor.

For all these reasons I predict that the South African economy will grow vigorously in the years ahead – to which event I see the bulk of the growth of Forbes Financial Services coming from South Africa.

Spira: What is the extent of your involvement in Africa?

Heinemann: We're putting together a strategy whereby we hope to tie up with partners in several African countries. This prospect aside, we're beginning to follow our clients into Africa. And our clients are becoming increasingly involved with countries to the north.

We recently bought 75 percent of a business in Zambia from Lourio. We're confident that it will be a good deal for us as very few insurance brokers are operating there.

Indeed, many African countries are in great need of the services that we are able to provide.

Spira: Has Forbes Financial Services progressed on the affirmative action front?



Paul Heinemann

Heinemann: It's a process, not an event. We continue to make progress, but on the basis that we must continue to maintain high service quality and professionalism. We can't compromise on these areas. One cannot but be excited to see the quality of people coming through our ranks, though it will take time for those people to rise to senior management roles.

Price Forbes recently started a school in Johannesburg called Sakauna College. The other translation for Sakauna is "stand up and look after yourself". We've taken existing staff at fairly low levels from throughout the country and put them for six months full time. It's been very gratifying to see what's come out of it. One of the top students in the first round was a tea lady. That has to be exciting.

It begs the question, very seriously, how we can this country in the past. In short, we simply haven't – by a long way – realised our full potential.

Alexander Forbes is also running a college along similar lines and is achieving similar successes.

Spira: Is there a skills shortage in your business?

Heinemann: Yes, but there always has been, with the result that we've had to train our own people. We have a great many highly competent people to our group. I believe we've created a quality environment – one in which our staff has a genuine desire to work and work diligently.

Growth does, of course, create a strain in a personnel context, but we're handling that problem reasonably well.

Spira: How is South Africa regarded internationally?

Heinemann: A great deal more positively over the past two years. Had it not, we wouldn't have been able to do the things we've done around the world.

I have spoken before of remnants of an attitude that Africa will fail and of South Africa being tarred with the same brush. Interestingly, increasingly in certain parts of the world, you pick up the attitude that South Africa will succeed.

One can't help but think that while some countries are debating the pros and cons of investing in South Africa, some other countries seem to be taking the bull by the horns.

Spira: Is Forbes Financial Services feeling the heat of foreign competition in South Africa?

Heinemann: Foreign competition is certainly in evidence, but it isn't impacting on our growth. The results we produced in our past financial year, when our revenues grew by 20 percent, were better than I'd hoped. And in the current financial year we're ahead of that – from, of course, a bigger base.

Over the past few years we've been able to achieve real earnings growth on a consistent basis. Few similar international companies have been able to boast real growth since the beginning of the decade.

As you'll appreciate, our profit growth lags our revenue growth because of new projects and new investments, without which we couldn't generate sustainable growth in the long term.

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Johannesburg Stock Exchange: by Philip Gavith

Radical reforms ahead

When the new Act came into force this month it ushered in a new era for the exchange

Radical change is becoming something of a habit in South Africa and earlier this month it was the turn of the Johannesburg Stock Exchange to undergo reforms.

November 8 marked the beginning of a new era when the Stock Exchange Control Act took effect, ushering in negotiated commissions, corporate membership, dual capacity and a move towards screen-based trading.

It will take time for these changes to wash through the system, but they will ultimately transform the JSE.

Already some changes have been made, especially in terms of the JSE's membership. For the first time, banks and foreign firms have been able to own brokers on the JSE. The list of newcomers trading as corporate entities from November 8 includes such international names as UBS Securities and SBC Warburg Securities, and local banks Investec Equities, FirstCorp Capital Markets, RMB Securities Trading and UAL Securities.

There are also some old names in new guises: Martin & Co has become Fleming Martin, Davis Borkum Hare is now Smith Borkum Hare, part of the Merrill Lynch group, while Simpson McClellan has become Simpson McClellan James Capel, part of the HSBC group.

Restructuring has also thrown up one notable first, with African Life taking control of G O'Flaherty to produce the JSE's first black-controlled broking firm. Also, there are

now 13 black-controlled companies on the JSE, with a total market capitalisation of R4.3bn. Measured against the zero base around three years ago, this is considerable progress. However, it is a small fraction of the 646 listed companies with a market capitalisation of around R940bn.

The JSE has been slow to respond to London's Big Bang and implementation will be gradual. Some of the changes will only take effect after March 1, 1996. But Roy Andersen, executive president of the JSE, believes the JSE has been able to learn from the errors of other exchanges.

Ted Woods, managing director of Ivo Jones, Roy & Co, says: "For stockbroking firms the next six months will see margins plummet, market share shrink and overheads rise as increased competition pushes up the cost of staff. If you showed me a business with those characteristics, I would be looking to short that share... and that's us!"

As with Big Bang in London in 1986, the rationale for the tie-up with foreign partners is the need to survive the drastic fall in brokerage that will accompany the introduction of negotiated commission. The hope is that these partners will provide access to new foreign clients, so that shrinking margins can be offset by volume growth.

Martin & Co was undoubtedly the leader in responding to the prospect of change, setting up a London office in 1986, and a New York office in 1989. Winstan Flouquet, managing director, explains that the strategy was "to diversify revenue sources by geography and product".

For some of the South African banks entering the market,

the challenge is to try and use their retail network to generate an order flow. Standard Bank, for example, has launched a toll-free number which customers can use to place orders without having to sign any documents - they will simply have their accounts charged.

The big money, however, is made on the wholesale side. And the really big money is not made in broking at all. For many of the larger firms, it is all about positioning themselves for privatisation, and the large fees that will be on offer when institutions such as Telkom and South African Airways are put up for sale.

What is happening on the JSE is that South Africa's leading broking firms are becoming part of integrated global investment banks, who hope to leverage off their research expertise and relationships to garner fee-paying business from the South African government and from private companies.

1995 has been a momentous year for the JSE in a policy sense, it has been rather dismal from a performance perspective. From January to September 1995, the overall index fell by 8 per cent, with the All Gold Index down by 24 per cent and the industrial index up by 2 per cent. Reflecting this poor performance, in the year to September the volume of deals also fell by 13 per cent and the value by 64 per cent.

Other trends, however, were more positive. Net foreign purchases of equities rose to R4.05bn, from R2.90bn in 1994, and new capital raised rose to R14.9bn, from R6.4bn. Liquidity (turnover as a percentage of market capitalisation), excluding arbitrage, was disappointing, at 6.7 per cent.

With nearly 50 new offices set up since 1990, South Africa's banking industry has entered a new phase of intensified competition. "We have to admit," says one banker, "that we had it fairly easy in the past."

According to Henry Shaw, chief financial officer at Standard Bank Investment Corp (SBIC), most South African banks operate "higher cost-to-income ratios than their competitors offshore". Margins of around 4 per cent on assets are double those obtained in first world markets, while it costs them between 65 cents and 70 cents to generate a rand's worth of income compared with between 55 cents and 60 cents for their competitors in Europe or North America.

The squeeze on costs and margins comes at a time when banks are being forced to invest heavily in technology and training while repositioning themselves in the domestic market to provide services for a fast-growing black consumer market.

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Some have gone regional, and even global, to service clients for whom exports, especially to Africa, and offshore investment have assumed a new enhanced importance.

Standard Bank has posi-

tioned itself as a significant regional operator with a 14-branch network across sub-Saharan Africa, and has established a global presence with offices in London, New York and the Far East.

First National Bank has also expanded regionally, while taking over a London merchant bank, Henry Ansbacher. Nedcor has taken the alliance route to open up in Africa while raising \$150m from the issue of global depositary receipts, which give it the capacity to strengthen its global operations.

The new banks are unlikely to challenge the big ones - ABSA with a market share of around 27 per cent, Standard (23 per cent), First National (19 per cent) and Nedcor (18 per cent) - in the retail market. It is always possible that a leading international bank will buy into one of the existing banks but direct entry to the retail segment seems very unlikely.

New banks are targeting the foreign exchange, international trade, asset management, money market and corporate finance markets, using international links and reputations to win corporate business.

The environment may have a price advantage in the form of cheaper access to foreign credit lines, but they cannot provide the broad range of services and local expertise available from the South African banks. The easing of exchange controls and the opening up of new lines of credit have lowered

rates and margins while also fuelling more volatile conditions in the foreign exchange and interest rate markets.

Domestic market conditions are changing, too, with the growth of mutual and money market funds that is impacting on the bank's retail resource base.

As margins decline, banks will be forced to cut overheads and operating costs, which will not be easy, given the need to provide services for a new kind of customer while also spending heavily on training and technology. At the same time, they will have to find new sources of revenue, by charging for services traditionally provided free, as well as by increasing lending volumes and earning more from their money and exchange rate market operations. Increasingly, mass market services will be technology-driven.

In the medium term, bankers foresee a shift away from traditional financial operations, that are becoming a liability rather than an asset.

Although bankers prefer not to talk in terms of targets, affirmative action programmes linked to substantial investment in education and training are high on the corporate agenda. There are very few experienced black bankers in the country and competition for scarce black talent is driving up wages while the established banks, with their costly training facilities, are finding it difficult to retain newly-trained talent.

Ranking of South African banks						
Bank	Ranking ^a	Strength ^b	Size ^c	Return on assets (%)	Rank	
	World	SA	Tier 1 assets (Rbn)	Assets (Rbn)		
SBIC	185	1	1,666	23,485	1.82	
Absa	205	2	1,450	23,885	1.29	
FNB	269	3	1,057	17,325	1.77	
Nedcor	341	4	783	15,031	1.80	
NBS Bank	606	5	291	4,458	1.28	
Investec	860	6	200	3,154	0.80	

^a The banks are ranked globally on tier 1 capital

Why farmers are gloomy

Continued from page 6

point where they started taking on risks, especially by planting maize in areas that were unsuited on any reasonable price expectation.

Now all of these factors have changed. "You have to farm for profit," says Mr du Toit. "It will not be sufficient to just own a farm. All the challenges of a normal entrepreneur will come to the fore. It should make our farmers better business people... they will be forced to produce more wisely than in the past."

While some of the country's commercial farmers were co-opted by the state in the past, it would be unfair to tar all with the same brush. Indeed, SAAU figures show that against average support (using

a measure described as "producer subsidy equivalent") to farmers in the European Union (1988) and the US (1992), of 30.1 per cent and 18.8 per cent respectively, South African farmers received support in 1988-89 and 1991-92 of 11.7 per cent and 16.7 per cent.

The key policy challenge is how to foster small farmers (there are an estimated 700,000 to 1m) without damaging the commercial sector, which produces the bulk of the agricultural output. Last year farm gate receipts were about R25bn, or 5 per cent of GDP, though this understates the importance of the sector. Fortunately, the government believes this political imperative points in the same direction as the dictates of eco-

nomic efficiency.

Commercial farmers can, in their more sanguine moments, understand the philosophical shift in government policy, even if they are unconvinced about its viability. Less willingly tolerated, however, has been the government's cavalier approach to tariff protection. Cheap sheep-meat, chicken and pork imports, for example, have this year played havoc with agricultural prices. Figures from the SAAU show that poultry and dairy imports rose by approximately 700 and 100 per cent respectively between January 1994 and June 1995, compared to the total for 1992 and 1993 combined. Beef, sheep and pork imports were up by 500-600 per cent over the same period. Prices have since fallen by between 7 and 50 per cent.

■ Foreign exchange controls: by Roger Matthews

Just one chance to get it right

Abolition is likely - but the move could take longer than some economists might want

Chris Stals, governor of the Reserve Bank, wants to abolish exchange controls. "We work on the basic philosophy that exchange controls are going to be abolished," said Mr Liebenberg in an interview.

But it is the how, and the when, that most exercises both men, and it is not a decision that they can afford to get wrong. Mr Liebenberg likes to use the analogy of a one-day cricket match where each batsman is given just one chance. "If you are out, that is it, whereas in golf if you mess up the first hole you still have another 17 to play," he said, adding wryly that he had not been on a golf course for the past four months.

"We cannot make a mistake on this one. We have to be absolutely sure that we are doing the right thing. There is no room to be a maverick or cavalier. We cannot just say let's lift exchange controls and see what happens. Perhaps we are being too conservative. I will accept that criticism. Perhaps we do want the ice to be quite sure that we are not going to fall into the water."

There are plenty of South Africans, however, who would like Mr Liebenberg to get his skates on. They range from private sector economists, who argue for a "big bang" approach to abolition, to those who favour a more controlled explosion.

Mr Liebenberg admits that he is under much greater pressure from people who want to be quite sure that we are not going to fall into the water."

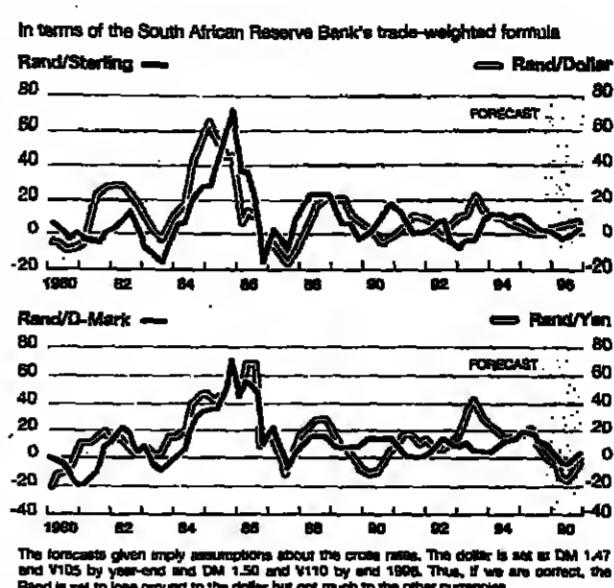
get money out of South Africa than he is from those who wish to bring money in. A lot of South Africans sitting here say that for them the number one priority is getting rid of exchange controls. But it is not the top priority for foreign investors, although it is true that investor-friendly countries do not have exchange controls," he says.

Private studies carried out by the Reserve Bank on possible outflows following an abrupt removal of all exchange controls have been described by one official as "quite frightening". Although no calculations have been made public the study looked at the long peat-up demand for foreign assets from portfolio investors. South African companies, expatriates who have funds blocked in the country, and wealthy private individuals who would like to establish a hedge against the risk of political instability.

While officials acknowledge that it is possible to overestimate the initial outflow, they have no doubt that it could substantially exceed South Africa's gold and foreign currency reserves which at the end of September stood at R11.79bn (\$3.2bn), or less than six weeks' imports. The government would be expected to have negotiated a stand-by credit with the International Monetary Fund before acting decisively on exchange controls, but this arrangement would be designed to provide a cushion against the unexpected, such as the impact of a Mexican-style crisis.

With South Africa due to repay some \$1.6bn in foreign debt over the next two years, and the balance of payments under pressure from a surge of imports, few economists see

Nominal rand



The forecasts given imply assumptions about the cross rates. The dollar is set at DM 1.47 and V105 by year-end and DM 1.50 and V110 by end 1996. Thus, if we are correct, the Rand is set to lose ground to the dollar but not much to the other currencies.

Source: Smith New Court South Africa

opportunities to invest funds generated by selling off local assets. Trevor Manuel, the minister of trade and industry, acknowledges that the abolition of foreign exchange controls forms an essential part of this debate.

Such signposts as the government has been able to erect in the past 18 months all point in the direction indicated by Mr Liebenberg and Mr Stals. The financial rand - the two-tier currency system designed to prevent non-residents removing capital from the country - was smoothly abolished in March.

Since then, the government has introduced "asset swaps", whereby the authorities have allowed South African institutions to exchange assets with foreign firms, accompanied by a guarantee that there is no foreign exchange risk. Each application is examined individually and so far deals worth more than R500 have been approved.

Regional political developments are also encouraging the process of gradual liberalisation. South Africa's membership of the Southern African Development Community (SADC) has concentrated attention on the role that Pretoria should play as the engine of regional economic growth, and the opportunities this offers one senior industrialist.

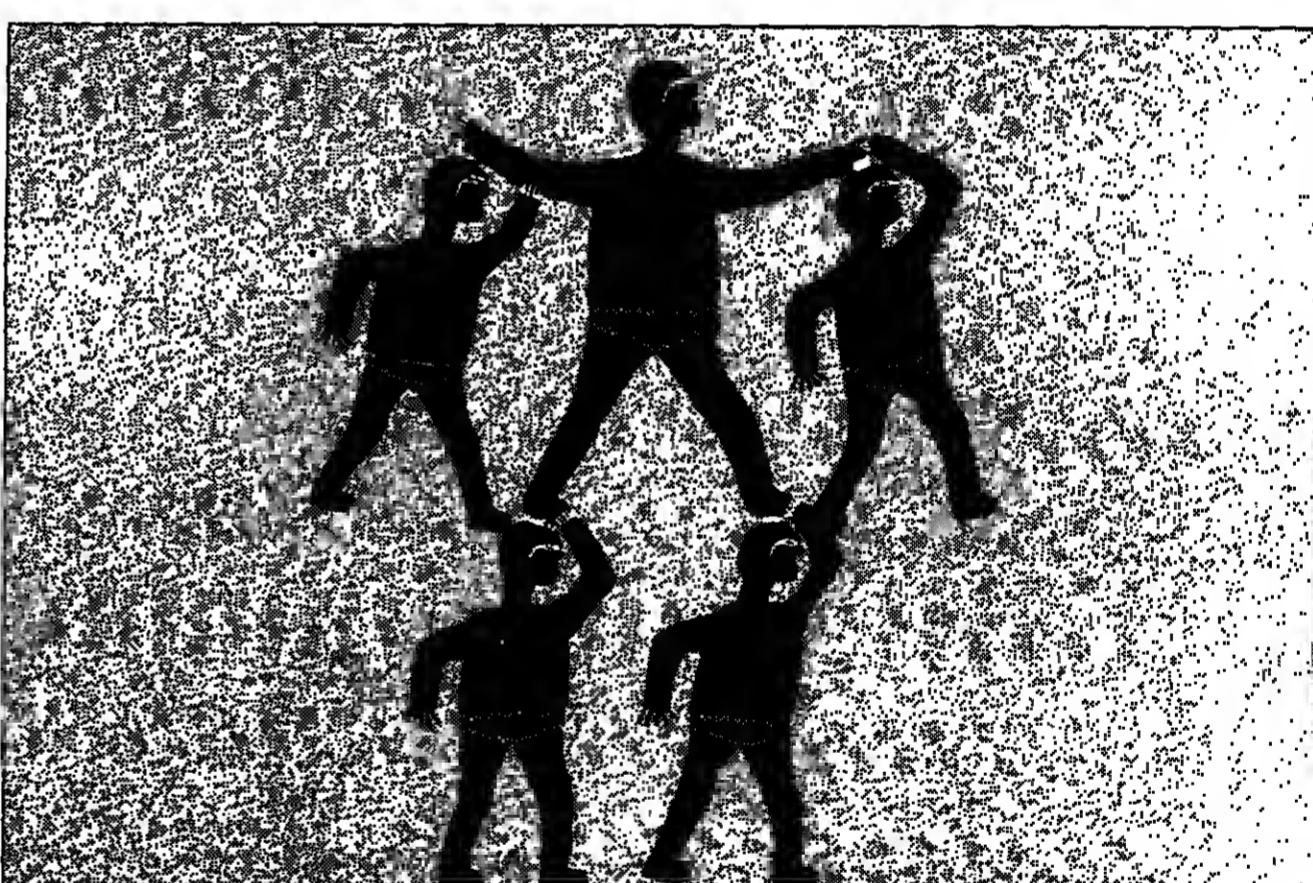
The maintenance of foreign exchange controls also impinges on other domestic debates, such as the international competitiveness of local companies, and the market dominance enjoyed by the largest corporations.

The arrival of more foreign companies might inject greater competition, but it is unrealistic to expect the conglomerates to become more focused when they have such limited opportunities.

and foreign investors are deterred by the implicit assumption by government that if South Africans were given an alternative they would rush to put their money offshore. "If we appear out to be half of this increase is short-term, and can leave as swiftly as it arrived.

The arguments advanced by the advocates of a big bang approach focus more on the risks that South Africa will run if it does not act swiftly to remove exchange controls. They say, with some justification, that domestic savings are insufficient to stimulate the growth levels needed to address the country's fundamental social and political problems.

Increased investment will have to come from overseas, and foreign investors are deterred by the implicit assumption by government that if South Africans were given an alternative they would rush to put their money offshore. "If we appear out to be half of this increase is short-term, and can leave as swiftly as it arrived.



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8 SOUTH AFRICA

■ Business environment by Philip Gavith

Former opponents form new compact

If white business wishes to flourish it must help less fortunate black counterparts

The South African business community has matched political change rapidly and extensively. Much is made of the fact that, through ownership, a few large groups continue to dominate the economy. But this has not resulted in standstill. These giants still tower over the corporate landscape, but it is not their size that is striking, rather the turmoil of new structures springing up from the ground.

Much of the activity involves the arrival of high profile foreign companies, but locals, especially black businessmen, are also getting in on the act. Hardly a day passes without an announcement in the press which, as recently as two years ago, would have been inconceivable. Radical politicians have changed overnight into hustling businessmen, and company chairmen who enjoyed the largesse of the National Party government have long since realised that they need a new set of friends – in the ANC. What is most noticeable is

how quickly a compact between white and black business has been struck. The deal is that, if white business wishes to survive and flourish in the new South Africa, the price it must pay for doing so is helping advance its less fortunate black counterparts.

It is easy to be cynical about the expediency of a process where white business trades its capital and expertise for the political connections and access of its new black partners. In the recent deal which saw the black-owned Thebe group take a 5 per cent stake in the large electronics and telecommunications group Altron, there was no effort to hide the fact that Thebe's appeal for Altron lay in its "enviable networking competence in business". Few would argue, though, that if black business is to have any chance of catching up with its white counterparts, such arrangements are unavoidable. Many would privately admit that such bargains are a small price to pay for a stable political transition. For, on this point, business speaks with one voice: the political revolution has gone better than anyone could have hoped. Healthy economic growth has also helped business's spirits, with many large companies reporting over

20 per cent growth in earnings this year, and some substantially more.

In South Africa's case, healthy profits can be quite unrelated to politics. Indeed, world economic growth and the state of the commodity cycle are much more important. Leslie Boyd, chairman of Anglo American Industrial Corporation, recalls that their best ever years were 1989/90, the height of the sanctions era, but also, more importantly, the height of the commodity cycle. For industrialists like Mr Boyd, the post-apartheid era brings both challenges and opportunities. The challenges come in the form of greater competition, the opportunities in the form of new partners, technologies and markets, though exchange control still remains a barrier to going abroad. The Anglo group is now in partnership with ten different international partners, ranging from Daewoo and Ford, to Alcatel and R&R Nasco. In industries where tariff barriers are falling, margins are shrinking. In the case of the motor industry, for example, the tariff protection on imported cars has fallen from around 115-125 per cent to 65 per cent, and will fall further to 40 per cent in 2002. The compensation is that the market is

growing, perhaps from 200,000 passenger cars/year to 340,000.

While some parts of the economy are clearly more competitive than others, the arrival of foreign competition has not caught the better companies unaware. Some of them have for many years been using international benchmarks of productivity and quality to assess their performance. There are few industries where foreign multinationals have not been operating for years. McDonalds and AT&T may be new arrivals, but Pizza Hut, Kentucky Fried Chicken and Slimmans have long been fixtures in the corporate landscape.

Many South African companies, especially those with a consumer focus, believe their comparative advantage lies in their understanding of developing markets. Rick Manell, director at Anglovaal, one of South Africa's larger companies, says: "The new markets are essentially those which address needs of developing consumers, such as staples, basic services and transport. Most of the first world competitors want to get into the first world sector. While we will still compete strongly in our established markets, maybe this gives us a gap." He points

out that "relationships and cultural affinity" also confer an advantage on South African companies.

While most businessman credit the government with a reasonable performance at the national reconciliation and macro-economic level, there remain one or two significant areas of tension. The most important of these is the view, widely held in business circles, that government and the unions are pricing labour out of employment. "It is not logical in a nation with an unemployment problem like us to have trade union strength like we have now, supported by the government," comments one senior executive.

Mr Boyd says what business is asking for is not a change to the way that existing businesses are run, but that government should not stand in the way of new businesses developing, based on low wages. "Thinking that high wages will bring growth and productivity is putting the cart before the horse. We have to improve our productivity first and dramatically. Then, as and when growth levels of four to six per cent are achieved on a sustained basis, wages will be dragged up."

The other area on which there is widespread business

agreement is that exchange control should go, and this seems only a matter of time.

There are also calls for more competitive tax rates and fiscal incentives to invest, though these are less unanimous.

There has also been considerable disquiet at the shambles and understaffed state of the Customs and Excise department, which has made South Africa a haven for dumping and grey imports, putting some businesses under great pressure.

Chris Liebenberg, the finance minister, has taken steps to address the problem, but business will probably have to live with inadequacies in this area for some while yet.

To a certain extent, business and government remain uneasy bedfellows, both too mindful of the recent past. Businessmen remember that Trevor Mannel, minister of trade and industry, was only a few years ago a T-shirted activist in the townships. The tone of many of his comments, in turn, shows the belief that "big business" and apartheid were cosy bedfellows is never far from his mind. The rhetoric, however, tends to be more prickly than the practice, and most businessman say that government is not a big factor in being internationally competitive, its survival is under threat in the short term.

Part of the programme is aimed internally at creating a community of interest with all of its employees; and part is aimed externally at ensuring that the group is identified as a constructive element in the communities within which it operates – as part of, and not outside, society.

The three main internal thrusts of repositioning are: affirmative action, quality of life (education, health and housing) and employee participation. Externally, they are: working with businesses and business people who may have been disadvantaged by political legacies, contracting out and community investment.

To those who argue that repositioning is in conflict with achieving international competitiveness, Mr Hervor says: "If a company succeeds in being internationally competitive, it endangers its survival in the medium term; similarly, if a company succeeds in repositioning itself but fails to become internationally competitive, its survival is under threat in the short term.

Furthermore, it is not only what companies do, but how companies go about doing it, not only substance, but symbolism, style and mood."

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South Africa's finest infrastructure in terms of networks, systems and staff

Barry Swart, managing director of First National Bank, speaks to John Spira, Business Editor of a leading Johannesburg newspaper.

Spira: Are you pleased with manner in which FNB has been progressing?

Swart: Yes. All sections of the bank have been performing well. The biggest growth has come from Webbank, our "wheels" bank, which has increased market share to a substantial 30 percent. FNB also increased market share in the home loans area to a meaningful 11.5 percent. We've achieved smaller market share in the retail banking area, but this is a priority for us. Planning, too, is that we're steadily increasing our ratio of non-interest income to interest income. That's the global trend and we regard such a strategy as important. FNB is still in the process of building its assets in order to better utilise its infrastructure. We need a bigger critical mass in order to optimise our infrastructure – South Africa's finest in terms of networks, systems and staff.

To achieve this objective, we've expanded the number of value added products and we've persuaded our customers to buy more value added products per capita. Whereas five years ago we had two products per customer, we now have four. In the last 12 months, we've added a new product to our savings account base – over the past 18 months, mainly in the mass market.

Accordingly, we're looking at ways and means of better serving that market. For example, we're in the process of going the smart card route. We've ordered our first million smart cards. We helped set the standards for smart cards and we're beginning to roll out at 15 of our branches. We're aiming at cost effectiveness and giving our mass market customers a chance to use more sites.

In our corporate banking, we've bought the 50 percent of Cash Paymaster Services that it didn't own.

This company pays pensions on behalf of certain regional governments by biometric thumbprint technology means. We've clinched the contract for Namibia and we've bid for a number of provincial contracts in South Africa. FNB has won to excess of 70 percent of all the provincial government business in open competition with other banks and has moved up its market share of municipal business from 14 percent three years ago to 34 percent.

FNB Corp has voted the best merchant bank of the year by PFM Survey.

In Botswana, from having no business three years ago, we now have more than 30 percent of the market.

We've bought Meridian Bank's business in Swaziland.

We're the only South African company to have been included in the world's top 100 companies by Computer World for the effective use of technology.

All of this has been achieved on the back of the outstanding systems and services for which FNB is renowned. It's been a good year.

Spira: You've mentioned Namibia, Botswana and Swaziland. Where else is FNB active in Africa?

Swart: We only have a physical presence in those three countries. We don't want to open up branches in other countries unless it's possible to gain a meaningful presence – to be a dominant player.

In the meantime, we take care of our customers' needs by using carefully selected correspondent banks. As a result, we have a large share of South Africa's trade with Africa.

Spira: What are you doing beyond Africa?

Swart: In the Far East we have FNB Asia based in Hong Kong. In the past year our presence there has been upgraded from a deposit-taking company to that of a universal bank. This gives us more flexibility and enables us to raise money at lower interest rates thereby enhancing the profit potential. It's an operation that we'll build over the years.

Our Zurich operation has been a little disappointing. Funding is a problem, so the business is going slower than we would have liked.

Our international merchant banking and trust operations under Henry Ambacher are making excellent progress. All these market conditions have not been easy for the London-based merchant bank, bear in mind that we are in the UK for strategic reasons. It's the country with which we have the closest historical trading ties and London is very much a world financial centre.

The Henry Ambacher offshore banking and trust operations are doing well and have been expanded during 1995 with the acquisition of a deposit-taking company to that of a universal bank. This gives us more flexibility and enables us to raise money at lower interest rates thereby enhancing the profit potential. It's an operation that we'll build over the years.

A concern militating against its removal is the fear of capital outflows. To my mind, that fear is exaggerated. After all, where are you going to get the yields elsewhere in the world that you get in South Africa? And that's not in the high risk stocks but in good, solid investments. Our blue chips are showing 30 percent plus growth. This is good by any standard. The yield is 10 percent. Not so? Do I see the concern? Not significantly, it will drift greatly lower in line with inflation differentials. In the past year it's only depreciated by 4 percent. I believe Chris Stals has been doing an extremely good job.

Spira: Is the government doing a good job?

Swart: Yes – in many ways; in others less so. On the financial discipline front, it's doing an excellent job. The budget deficit as a percentage of GDP is coming down. The Treasury has shown it will be cheaper to have a flat rate of interest than a variable rate. This is good by any standard.

I'm critical of the length of time the government has taken to implement privatisation. It must get on with it, because we can generate huge sums of money for the Reconstruction and Development Programme and other areas. Someone must be doing the job. The longer it takes, the less effective it will be.

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■ Interview with Derek Keys: by Philip Gavith

Government needs time

The former finance minister is now chairman of Billiton International

Gawith: How do you mark the Mandela government's score card?

Keys: I think they are doing very well, but what isn't generally perceived is that everything important they are doing will take a generation to do, if they are doing it properly. That applies to organisations like turning the police from an instrument of oppression to a community aid, and to material things, like housing and health. I think particularly people outside South Africa, who don't know the country very well, are disappointed at what looks to them like a very slow rate of progress. But I don't think the voters are, and I think the latest election results show what I have always tried to tell people here, and that is that the electorate is savvy and patient.

Is there a single outstanding priority for the government?

The thing that is least addressed is some kind of direct remedy for the unemployment level. You can have much more rapid economic growth than we are having for a very long time without fundamentally changing the unemployment percentage - because of the rate of natural increase, and because the figure from which you start is so high. The market isn't going to address that problem and solve that. So all the right things they [the government] are doing needs to be supplemented by a programme of direct action, and it is fundamentally aimed at unskilled males.

Is the South African challenge all about getting from 3 per cent annual growth to 6 per cent?

It can certainly get from 3 per cent to 5 per cent, but my point is that even 6 per cent doesn't address the core problem, and the RDP (Reconstruction and Development Programme), as it is constituted at present, doesn't attack that problem either. The way in which you get to that 6 per

cent is by raising the level of saving and investment, and through productivity gains.

The problem is that the productivity gains destroy jobs, so that while you create some jobs with your net new investment, you are destroying others with your productivity gains, which means that your unemployment problem is chronic in relation to economic growth calculations, and requires some direct action.

How investor friendly is the South African environment?

I don't think you can assess the question of either tax rates or incentives as a general topic. The overseas investor is

wasn't a huge catch-up gap which had to be filled. The places that were short-changed in that period by the economy were really the social investment areas, like housing.

Are you surprised that foreign investors have not committed to large capital projects?

Why would you put up a plant in an area that wasn't in one of the great trading blocs?

If you were a worldwide business, why would you establish a plant in South Africa? Of all

countries, it is the remotest from a large pool of spending power. It is nice that it is in the same time zone as Europe and it is nice that people speak

just blossom like a rose. I think that is just a romantic idea. I think, in a number of respects South African businesses have a lot to learn in the much more competitive atmosphere, and they will be learning that at home as the tariff levels come down - they don't have to go abroad to go through that learning curve.

I don't think, though, that South African business is that flabby. I think it is quite taut, but it operates like business operates anywhere - it doesn't set out to solve problems that it isn't immediately facing.

What progress has been made with black economic empowerment?

I think there is impressive progress being made in old industries, particularly up to the middle management level - I'm thinking now particularly of the mines. There is a certain scaling of the top structure, which we all know about, and there is this big intervening area where the progress is slow and I think invariably has to be slow. Gavin Kelly (former chairman of Anglo American) said years ago that it takes 18 years to make a mine manager.

It has nothing to do with colour; it has to do with the areas of experience he has to master. What is your response to those who worry about the succession to President Mandela?

I refer them to an answer Mr Mandela himself made when asked that question on Australian TV. He reminded his interviewer that it had been his colleagues who had successfully fought to bring down apartheid, while he had merely sat back in jail!

What is the main risk to the cautiously optimistic scenario for South Africa?

If the long-term nature of the problems isn't sufficiently appreciated, and the need for direct action on the unemployed, unskilled males isn't appreciated, there could then be a risk of the baby - of reliance on the market - being thrown out with the bathwater, and people turning to radically different solutions. I see the need now for a mixed approach of direct action together with market sensitivity.



Derek Keys: It needs a generation to make changes Picture: Ashley Aherne

probably paying a tax rate of 35 per cent - that doesn't compare unfavourably with the tax regime in other countries. As far as incentives go, I rather doubt whether another S37(e) [now defunct] incentive scheme, which was the catalyst for large capital projects such as Columbus and Alusaf] would produce more. I just don't think it would be terribly effective at present. What you want to do is use the money you would be giving away in those sorts of tax incentives in industry schemes aimed at world competitiveness.

What is your assessment of the extent of foreign investment?

I think it's just gone back to being normal. The economy kept going in a very remarkable way during the whole sanctions period. It's not like eastern Europe where you find there are huge gaps. There

English and it has a good legal system and strong financial infrastructure - that's all super. But in the end you have to sell your product.

South Africa has to increase its own savings rate to the point where it can generate a level of investment from its own savings which will allow it to increase its income. The biggest thing the government can do is correct its own deficit. If they manage to keep the level of government consumption in real terms where it is, the deficit will disappear.

How big an obstacle is exchange control to the globalisation of South African companies?

My direct experience of exchange control is that a reasonable case gets a positive answer. I don't think there are companies with a unique competence which, given a larger field for their activities, would

I refer them to an answer Mr Mandela himself made when asked that question on Australian TV. He reminded his interviewer that it had been his colleagues who had successfully fought to bring down apartheid, while he had merely sat back in jail!

Less predictable was that the US would attach such importance to the market. The appointment of an ambassador-ranking minister counsellor, responsible for commercial affairs, was as strong a signal of commercial diplomacy as Ron Brown, the US commerce secretary, could send.

While the US clearly sees considerable economic potential in South Africa, the appointed person, Millard Arnold, makes clear that they have greater ambitions. They do not only wish to help US business, they are "primarily looking to encourage black eco-

■ Foreign investment: by Philip Gavith

US leads the charge back

The best evidence of the market's potential is that many companies have returned

"Encouraging, but far from overwhelming," could serve as an assessment for the extent of foreign investment seen in South Africa since the Mandela government took over.

There has been a steady stream of foreign companies establishing a presence, some very high-level trade delegations - including visits from the UK, German and Malaysian prime ministers - many enthusiastic words about the potential, but no announcements of large projects.

This was pretty much to be expected. New entrants were always likely to commit the minimum amount of capital to the country until they were convinced that the political settlement was durable, and had established the extent of the market for their products.

Against that backdrop, and the reality that there is still a residual scepticism among foreigners about South Africa's ability to pull it off, the trends have been very positive.

Such as expected, US companies have made most of the running. They had left in the largest numbers during the sanctions period of the late 80s - the total number of US companies with direct investment in South Africa fell from around 300 at its peak to around 100 in 1991 - and these same companies have led the charge back.

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While the US clearly sees considerable economic potential in South Africa, the appointed person, Millard Arnold, makes clear that they have greater ambitions. They do not only wish to help US business, they are "primarily looking to encourage black eco-

nomic empowerment". And there is a more ambitious political goal. Says Mr Arnold: "This relationship will affect the way the US looks at Africa. It will arrest the view of hopelessness and negativity. The South African voice will make it more difficult for the world to ignore the continent."

Mr Arnold is very optimistic about South Africa. He praises the politicians and believes the crime problem is manageable. What US companies like, he says, "is that the country feels like you can do business. This could be part of the States. You feel at home - people speak the same language, offices look similar; there are blacks and whites. Most important of all, businesses think they can make money out here."

The fact that most of the companies that left have now returned must be the best evidence of the market's potential. Managers of multinationals based in South Africa confirm that their profits compare favourably with those achieved in other markets.

Mr Arnold does add, though, that it has not all been plain sailing. He acknowledges that the price US companies are paying for their long absence is that they have yet to penetrate the "fabric of society" to form the sort of trusting relationships necessary for good business.

There is anecdotal support for this view. AT&T is one company singled out for having ruffled feathers in high places by being insensitive in the way it throws its weight around. Kodak is also said to have encountered resistance from former clients.

According to the Washington-based Investor Responsibility Research Centre, the number of US companies with direct investment or employees in South Africa rose by 29 per cent, to 206 in the year following the first democratic elections. Bill Mallory, president of the American Chamber of Commerce in South Africa, the appointed person, Millard Arnold, makes clear that they have greater ambitions. They do not only wish to help US business, they are "primarily looking to encourage black eco-

alds, Levi Strauss and Bechtel) and those which never left, such as his own company, Ingroill Rand.

Companies in the financial services, communications and information technology sectors have led the way back, while food and hotels have been other active sectors. Pillsbury, Heinz and RJR Nabisco have all established links, while the large hotel chains - Hyatt, Hilton, Inter-Continental and Sheraton - are either involved in projects, or looking for sites.

While the US has made the running, there have been some other interesting trends. Around 18 Malaysian companies, for example, have invested about R1bn in the country, and there is also an Indian presence. United Breweries (of India) has invested in the black-owned brewer, National Sorghum Breweries. India was one of the earliest countries to sever ties with South Africa.

Foreign visitors are struck by several features of the

The investment trends have been very positive

South African economy. First,

unlike in eastern Europe, China and Russia, there are no big gaps to be filled. It is not simply a question of walking in and setting up shop unopposed. Inevitably, there is someone there already. Second, foreigners are put off by the amount of "vertical integration" they encounter - where the same group is involved in all stages of the supply chain from the raw material through to the delivery of the finished good. Companies can find themselves in the situation where they are dependent in some way on their competitor.

The shortage of skilled labour is also a feature, with companies often required to do a lot of training. Rainer Hagemann, managing director of BMW (SA), says that they spend around three times the national average on training, but warns that with increased

competition squeezing margins, this may not be sustainable.

More generally, Mr Hagemann says the performance of government departments is uneven. While some, like finance and trade and industry, perform to a first world standard, others have a third world flavour. He laments that in areas such as health and education, there seems always to be a "levelling of the playing fields at the lowest standards".

There is also a misconception that South African productivity is too poor for it to serve as a base for exporting to other markets. In the case of BMW, it used to look at its South African plant purely as a vehicle for serving the local market, but Mr Hagemann says they are now "working very diligently on being world competitive". While South African productivity lags in Germany by a factor of 10 - 80 cars a day against 800 - South Africa actually comes out ahead when cost per car is considered. He says direct comparison is also unfair in that German plants enjoy much higher levels of automation.

Mr Mallory, of Ingroill Rand, says the lesson of his company's experience is that "if you have a niche product, and the manufacturing technology, you can be competitive in South Africa". His company produces a pump which can be landed in New York more cheaply than the same product produced in their Athens, Pennsylvania, plant.

Other successful niche operations include the crank shafts produced by Athaots Diesel, and the leather trim in BMWs, with 70-80 per cent of the worldwide supply coming from South Africa.

While the government gets a generally favourable press from foreign companies, there are still some grumblings. One senior manager says: "The government has shown itself to be inexperienced and in the hands of lots of advisers." There is also widespread agreement, among both domestic and foreign companies, that the government has failed to get to grips with the crime epidemic.

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have invested in an iron-ore harbour in China, both of which will earn much-needed foreign exchange. They purchased Titanium deposits in South Africa and for the first time will be manufacturing stainless steel, in addition to many steel-related products for the building industry.

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Cape Town is one of South Africa's main tourist attractions and is making a bid for the 2004 Olympics

■ Tourism: by Scheherazade Daneshkhu

Rich new seam opens up

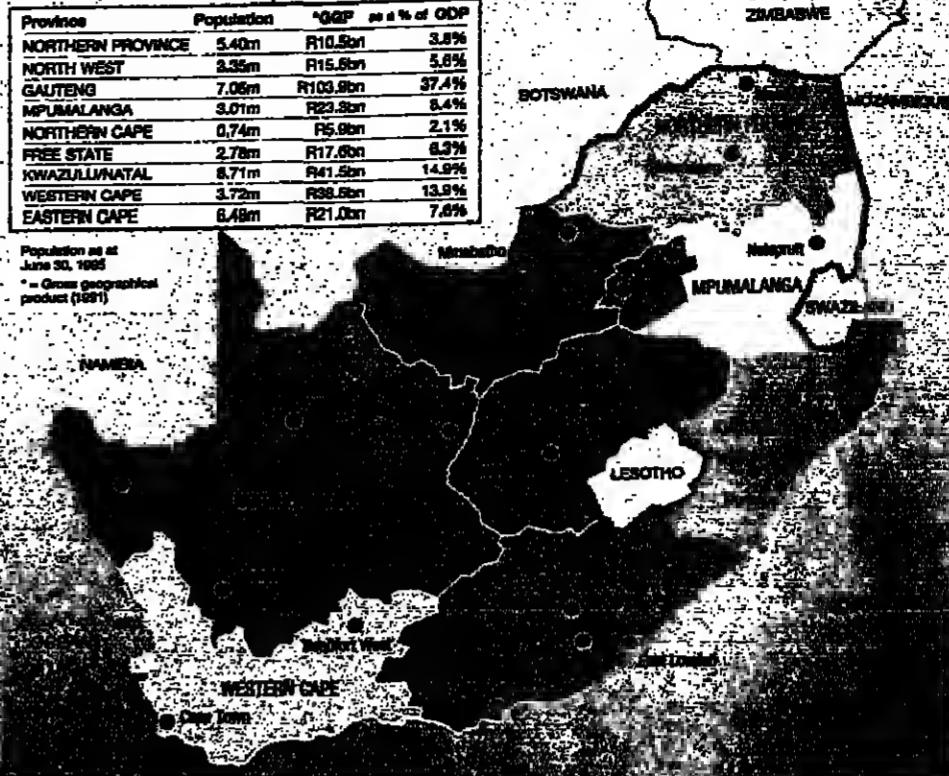
South Africa is becoming one of the world's most popular tourist destinations

When gold and diamonds were discovered in South Africa during the nineteenth century, people from many other lands were attracted to its shores. Today, the government hopes that South Africa will once again be a draw for visitors from abroad, but as tourists rather than gold-diggers.

Tourism is South Africa's fourth largest foreign exchange earner, generating R7bn last year, but Mavuso Msimang, executive director of the South African Tourism Board, says the government's aim is for tourism to overtake the mining industry, currently the largest contributor, within four years.

Last year 3.7m people arrived in South Africa from abroad, an 18 per cent increase on the previous year, making South Africa the second most popular tourist destination on the African continent after Tunisia.

The tourism board expects 4.2m visitors this year, a 14 per cent increase on 1994, a figure that has been bolstered by the staging of the Rugby World



Cup in May. Dawie de Villiers, minister for tourism and the environment, wants to see these numbers up to 4.5m by

the end of 1996 and to 6m by 2000.

The sharp growth of the industry began five years ago when sanctions against South Africa were gradually lifted after the release from prison of Mr Nelson Mandela, leader of the African National Congress.

There is much lost ground to be made up, however. Despite the growth in visitor numbers, tourism contributed 3 per cent to the gross national product last year, well below the world average of 10 per cent. Less than 4 per cent of the workforce is employed in tourism, compared with a world average of 7 per cent.

With almost half the adult population out of work, the government sees job creation as the main benefit. Every 30 new tourists are estimated to create one direct and two indirect jobs.

The industry is also seen as a potential contributor to the government's reconstruction and development programme, earning valuable foreign exchange and stimulating private sector investment in infrastructure services such as roads, water and electricity facilities.

However, the industry's growth is threatened by a number of factors, of which violence heads the list.

Political violence in the province of KwaZulu-Natal and crime in central Johannesburg have increased in recent months and the government has responded by laying plans for a special police unit to combat crime against tourists.

There are signs, too, that the country's infrastructure may not be able to cope with increased demand unless there is considerable investment to expand facilities.

Johannesburg international airport is the gateway to the country, yet despite a recent upgrade, it is still small and lacks gate departure lounges.

Cape Town, one of the main tourist attractions and is making a bid for the 2004 Olympics. Gordon Oliver, chief executive of the Cape Tourism Authority, admits, however, that Cape Town's airport was an "embarrassment" until eight months ago when services were substantially improved. It is scheduled to have a new international terminal.

There is also considerable room for improvement in the provision of good quality services. Studies of the lessons of the Rugby World Cup prepared for the South African tourism board found that although tourists rated service at restaurants, hotels and car hire companies as good, they thought service at fast food outlets was poor and were unimpressed by public transport and taxis.

There is also an acute shortage of luxury coaches.

Mr Msimang says that one of the greatest challenges is that of promoting a tourism culture and involving the black and Asian populations. "Unfortunately tourism is looked on by a lot of people as an elitist industry," he says. Most of the country's hotels and game lodges, for example, are owned by whites. "If tourism is to be sustainable, the large bulk of people who are left out should be brought in - not simply as providers of labour - but as investors, otherwise there will be instability."

One way of doing this, he says, would be to stimulate entrepreneurship in areas outside the traditional nature-based attractions, such as townships and the Indian community in Durban, home to one of the largest Indian communities outside India.

Mr Ousmane N'Diaye, the World Tourism Organisation's regional representative for Africa, earlier this year tried to allay the fears of some of Africa's traditional tourist markets, such as Kenya, worried by South Africa's competitive threat.

While South Africa's strong position on the continent might take away business and international tourism from other African states, he also expected its economic power to have a positive effect on its neighbours.

These effects would include a spillover of increasing numbers of international tourists to other parts of southern Africa; increased business travel stimulated by South Africa's expanding economy; and greater travel, as a result of growing wealth, by South Africa's newly empowered black community.

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IN BRIEF
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revenue raises DM1bn from telco
junket shaves 100s of 100s
groups in Latin America's metal
apple and IBM close software joint
Korean keeps faith with Samsung
details on Sunday's air services
100s in Australia's insurance
Aust shares slide on warning
big cow clash ends in 100s
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KEY FACTS

Area 1,221,037 sq km
Population 41.24m (1995 estimate)
Head of state President Nelson Mandela
Currency Rand (R)

Average exchange rates 1994 \$1=R3.549; 13/11/95 \$1=R3.635

1994 £1=R6.442; 13/11/95 £1=R6.669

ECONOMY

	1994	1995*
Total GDP (\$bn)	121.9	133.3
Real GDP growth (%)	2.3	3.0
GDP per capita (\$)	3,004	3,217
Components of GDP (%)		
Private consumption	57.7	
Total investment	19.7	
Government consumption	20.8	n.a.
Exports	27.5	
Imports	-25.8	
Consumer prices (% pa)	9.0	10.2
Real ind. output (% pa)	1.3	2.9
Reserves million gold (\$bn)	1.7	1.7
3 month TB rate (%)	11.0	13.8
Long bond yield (%)	14.7	14.9
FT-A index (% change over year)	+19.7	-0.2
Current account balance (\$bn)	-0.6	-1.6
Exports (\$bn)	25.1	26.2
Imports (\$bn)	21.4	23.5
Trade balance (\$bn)	3.7	2.7
Export volume of goods (% pa)	0.8	4.0
Import volume of goods (% pa)	15.2	12.0
Total foreign debt (\$bn)	27.8	n.a.
Main trading partners (1994 %)		
US	4.9	16.2
Japan	4.6	10.4
Asia excluding Japan	9.8	10.8
Africa	9.5	2.8
EU</		

Pens up



IN BRIEF

Mannesmann orders 13% higher

Mannesmann, the leading German engineering and telecoms group, reported a 13 per cent rise in orders to DM27.9bn (\$20bn) in the nine months ending September 30. Page 18

Thyssen raises DM1bn from telecoms sale
Thyssen, the steel and engineering group which wants to become one of Germany's leading telecoms operators, said it had raised about DM1bn (\$712m) from six international financial groups through the sale of a 27 per cent stake in Thyssen Telecom, its telecoms subsidiary. Page 18

Peugeot shelves idea of US plant
Peugeot-Citroen, the French automotive group, has shelved the idea of building a plant in the US, a market which it abandoned seven years ago. However, the formation of a partnership in the US has not been ruled out. Page 19

TV groups in Latin America's satellite deal
Four of the world's leading television programming and distribution groups, led by Mr Rupert Murdoch's News Corporation, have joined forces to create a satellite service covering Latin America. Page 20

Apple and IBM close software joint venture
Apple Computer and IBM have pulled the plug on one of the joint ventures they formed four years ago to counter the dominance of Microsoft and Intel in personal computer technology. Kaleida Labs, a Silicon Valley multimedia software development company, is to close in mid-January. Page 20

Hopewell keeps faith with Bangkok project
Mr Gordon Wu, managing director of Hopewell Holdings dismissed advice from Hong Kong bankers that the property and infrastructure group should quit its Bangkok mass transit project. Page 21

Obstacles on runway for airlines' tie-up
Air New Zealand and Australia's Ansett Airlines may have ended months of negotiation and speculation last week, when they announced outline plans for a tie-up. But there are some big obstacles to overcome before the deal can take off. Page 21

L&G joins in Australian insurance deal
Legal & General Australia, an offshoot of the UK insurance company, and SGIO Insurance, the recently privatised Western Australian-based general insurer, emerged as joint buyers of the insurance operations of the South Australian government for A\$170m (US\$127m). Page 22

Rexam shares slide on warning
Shares in Rexam dropped 37p to 835p in London after the UK packaging and printing group issued its second profits warning in four months. Page 22

'Mad cow' clash splits UK meat industry
The usually tight ranks of the UK meat industry have been split by a bitter dispute over charges for disposing of cattle organs that may be infected with 'mad cow disease'. Page 25

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Chief price changes yesterday

FRANKFURT (DME)			
Alfa Romeo	+ 10	BMW	+ 31
BMW	+ 103	Deutsche B&G	+ 43
Deutsche B&G	+ 5	Mercedes	+ 10
Fiat	+ 6.9	Opel	- 22
Opel	+ 6.9	Seat	+ 22
Seat	+ 12.5	Siemens	+ 10
Siemens	+ 12	Unilever	+ 30
Unilever	+ 7	Volvo	+ 19
Volvo	+ 19	Wells Fargo	+ 20
Wells Fargo	+ 21	West LB	+ 19
West LB	+ 17	Westdeutsche	+ 19
Westdeutsche	+ 4	Witco/Union Central	+ 4
Witco/Union Central	+ 4	Zimmer	+ 4
Zimmer	+ 37		
PARIS (PMI)			
Alfa Romeo	+ 10	BMW	+ 31
BMW	+ 103	Deutsche B&G	+ 43
Deutsche B&G	+ 5	Mercedes	+ 10
Fiat	+ 6.9	Opel	- 22
Opel	+ 6.9	Seat	+ 22
Seat	+ 12.5	Siemens	+ 10
Siemens	+ 12	Unilever	+ 30
Unilever	+ 7	Volvo	+ 19
Volvo	+ 19	Wells Fargo	+ 20
Wells Fargo	+ 21	West LB	+ 19
West LB	+ 17	Westdeutsche	+ 19
Westdeutsche	+ 4	Witco/Union Central	+ 4
Witco/Union Central	+ 4	Zimmer	+ 4
Zimmer	+ 37		
LONDON (Pearce)			
Alfa Romeo	+ 10	BMW	+ 31
BMW	+ 103	Deutsche B&G	+ 43
Deutsche B&G	+ 5	Mercedes	+ 10
Fiat	+ 6.9	Opel	- 22
Opel	+ 6.9	Seat	+ 22
Seat	+ 12.5	Siemens	+ 10
Siemens	+ 12	Unilever	+ 30
Unilever	+ 7	Volvo	+ 19
Volvo	+ 19	Wells Fargo	+ 20
Wells Fargo	+ 21	West LB	+ 19
West LB	+ 17	Westdeutsche	+ 19
Westdeutsche	+ 4	Witco/Union Central	+ 4
Witco/Union Central	+ 4	Zimmer	+ 4
Zimmer	+ 37		
TOKYO (Yen)			
Alfa Romeo	+ 10	BMW	+ 31
BMW	+ 103	Deutsche B&G	+ 43
Deutsche B&G	+ 5	Mercedes	+ 10
Fiat	+ 6.9	Opel	- 22
Opel	+ 6.9	Seat	+ 22
Seat	+ 12.5	Siemens	+ 10
Siemens	+ 12	Unilever	+ 30
Unilever	+ 7	Volvo	+ 19
Volvo	+ 19	Wells Fargo	+ 20
Wells Fargo	+ 21	West LB	+ 19
West LB	+ 17	Westdeutsche	+ 19
Westdeutsche	+ 4	Witco/Union Central	+ 4
Witco/Union Central	+ 4	Zimmer	+ 4
Zimmer	+ 37		

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Tuesday November 21 1995

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Italgas takes lead in Hungary sale

By Virginia Marsh in Budapest

closed yesterday while bids for minority stakes in 14 electricity companies are due by November 30.

The sales represent the greatest opportunity yet for Western utilities to buy into the energy sector in the former Eastern bloc.

Although price will not be the only determinant of which bids are successful, the outcome of the first round puts the Italians in a strong position.

Under the tender regulations, bidders may either acquire Tigray, the largest of the five companies, or two of the other GDCs.

They must also have an acceptable business plan covering investment in expansion

of the gas network, exploration and environmental improvements. In their bid the Italians indicated Tigray would be their first choice.

The Italian consortium bid \$172m for Tigray and \$30m and \$67m for two smaller GDCs.

APV Rt said Ruhrgas, the German utility, had entered the top bid for Ddgaz with an offer of \$32m, while Gas de France, the only company to bid for all the GDCs, had offered a top price of \$77m for Egaz, the smallest of the five.

A total of 22 bids had been entered, less than anticipated, but top bids ranged from 300 per cent to 400 per cent of companies' book value, higher than had been expected.

The GDCs had combined fixed assets of \$16.3bn (\$915m) at the end of last year.

Officials were delighted at the response, adding that it boded well for the electricity sales.

A total of 24 companies pre-qualified for the tenders which may be followed by up to two more rounds of bidding.

European companies, several of which have developed close ties with the local energy industry since 1989, dominated the bidding. No bids were entered by US companies, which have less of a local presence, although several US companies including Amoco and Tenneco pre-qualified.

Tight timescale, Page 18

Japanese groups to fuse plastics divisions

By Jenny Lucey in London

Mitsubishi Chemical, Japan's largest chemicals company, is divesting off its plastics business in a Y170bn (\$11.7m) joint venture with Tonen Chemical, a subsidiary of Tonen, the Japanese oil refiner.

The move marks the latest step in a restructuring of Japan's petrochemicals sector, which has suffered from overcapacity, weak domestic demand and high costs.

The joint venture will produce the two most common bulk plastics, polyethylene and polypropylene, which are used in the car and electronics industries and for packaging.

Mitsubishi and Tonen's combined annual production will be 906,000 tonnes of polyethylene and 645,000 tonnes of polypropylene, equivalent to about 3 per cent of global capacity.

In Europe, only Montell, the joint venture between Shell and Montedison, and Borealis, formed by Neste and Statoil, are bigger producers of those plastics.

Mitsubishi hoped the joint venture would lift the combined plastics sales of Mitsubishi and Tonen to more than the existing Y170bn a year. It also expected that the new venture would "drastically cut costs by streamlining the two companies' sales activities".

The main problem for Japanese plastics producers has been the loss of their protected domestic market, as car and electronics manufacturers have moved to alternative sites. To compete for this business overseas, Japanese plastics manufacturers have come up against low-cost producers of South Korea and Taiwan, creating what Mitsubishi described as "severe competition". This has been particularly pronounced for polypropylene and polyethylene, prompting Showa Denko and Nippon Petrochemicals to merge these businesses in February this year, and Mitsubishi and Ube to do the same in April. Analysts suggest further consolidation will follow in the industry.

Mitsubishi Chemical has only moved into profits in the past year, following its formation through the merger of Mitsubishi Petrochemical and Mitsubishi Kasei last October.

The new venture will begin operations by the middle of the year. It will also sell polyethylene for Nippon Unicar, a joint venture between Tonen and Union Carbide of the US. Lex, Page 16

British companies take stock as demand falters

and the US had cut demand for chemical raw

INTERNATIONAL COMPANIES AND FINANCE

EUROPEAN NEWS DIGEST

Amper upbeat over accord with Siemens

Amper, the Spanish electronics group, said it expected to ratify a wide-ranging agreement with Siemens of Germany before the year-end, adding that negotiations between the two companies were going well. Amper shares closed down Pta145, or 10 per cent, at Pta1,510, off a low of Pta1,305, on heavy turnover of 500,000 shares, with dealers citing rumours that its proposed accord with Siemens may be in trouble.

In July, the two companies signed a pre-accord whereby Siemens would take a majority stake in both the Spanish company's Amper Telematica and Amper Elasa units. As part of the agreement, a new company, Siemens Telecommunicaciones Espana, would be created which would group all the German company's Spanish telecoms assets, except those related to mobile phones, and the Spanish group's Amper Telematica unit's activities. "The possibility is remote that an agreement will not be reached and the probability is above 90 per cent," Amper said.

AFX News, Madrid

Générale des Eaux sales ahead

Générale des Eaux, the French water and waste management group, posted sales of FF117.6bn (\$24.24bn) in the first nine months, up 5.8 per cent. For the full year, the company reiterated its previous forecast of a rise in sales of between 5 per cent and 6 per cent, on a constant structure and exchange rate basis.

In the first nine months, the company said sales in France were FF150.7bn, up 3.7 per cent from a year earlier. Broken down by sectors, water distribution sales rose by 5.9 per cent, property revenue declined, construction and civil engineering remained stable and revenue from its mobile phone operations rose sharply. Abroad, sales were FF136.9bn, up 6.7 per cent on a comparable structure and exchange rate basis. Water distribution and electricity distribution in the US performed particularly well, it said.

AFX News, Paris

■ Chargeurs, the French industrial group, said sales rose 17 per cent from FF17.2bn to FF18.45bn in the nine months to September. In the three months to September, sales rose 16 per cent to FF1.59bn.

AFX News, Paris

■ Euro RSCG Worldwide, the French communications group, said sales in the nine months to September were FF18.6bn, unchanged from a year earlier. Sales on a comparable structure and exchange rate basis were 3.8 per cent higher, including a 0.8 per cent rise in France and a 5.8 per cent increase abroad.

AFX News, Paris

■ Mr Juerg Benz, treasurer of SMH, the Swiss watch group, said he expected the company's 1995 net profit to fall from 1994's SF15.5m to SF12.7m (\$22.6m). "We expect to see 1995 net profit about 15 per cent less than the year earlier," Mr Benz said in an interview with the Sonntags-Zeitung newspaper.

AFX News, Zurich

Telecoms growth sparks advance at Mannesmann

By Michael Lindemann in Bonn

Mannesmann, the leading German engineering and telecommunications group, yesterday reported a 13 per cent rise in new orders to DM27.9bn (\$19.85bn) in the nine months ended September 30, and said its profits had "improved" compared with the same period a year earlier due to "considerable" growth in its telecoms business.

The group also reported "improvements" in engineering activities, which range from cranes to the Leopard 2 battle tank.

Sales rose 11 per cent in the nine months to DM23.5bn, from

DM21bn a year earlier – again driven by strong growth in the telecoms business, which lifted turnover 58 per cent to DM1.9bn. Mannesmann said its D2 mobile phone network now had more than 1.3m clients, including 163,000 new customers in the third quarter.

Mannesmann does not report profits for the nine-month period, but had registered a DM1.1m net profit for the first six months of 1995, compared with a loss of DM27m in the first half of 1994.

The Dusseldorf-based group made no comment on the outlook for the rest of the year. When it reported its six-month figures in August, the group

said it expected "favourable" growth for the full year and that sales and new orders would exceed last year's record.

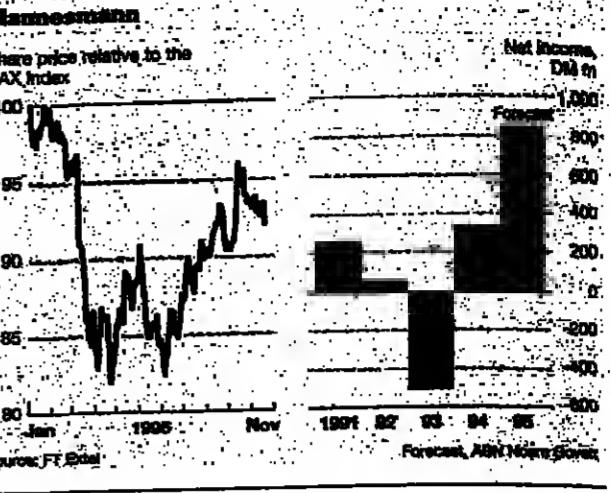
At that time Mannesmann said prospects for capital expenditure worldwide remained good and this was likely to benefit the group's considerable engineering and plant activities.

However, Mannesmann yesterday said the strength of the D-Mark against the dollar and other European currencies continued to be a brake on sales and earnings. To counter this it is to increase its purchases in so-called soft-currency countries. It also noted that earn-

ings from its fast growing telecoms activities were all in D-Marks.

The automotive components division, which includes VDO and Fichtel & Sachs, reported an unspecified fall in profits after the sale to a Dutch company of the Hercules, the bicycle business, which last year generated sales of DM80m.

Hartmann & Braun, the loss-making electronics business sold last month to Elsag Bailey, the US-quoted process automation group, reported a 5 per cent fall in sales. The group's trading division, built around a 19 per cent rise in new orders to DM3.9bn.



Source: FTSE

Finnish pulp and paper groups link

By Christopher Brown-Humes in Stockholm

The rapid consolidation of the Finnish forestry industry continued yesterday when Metso-Seria, one of the country's leading pulp and paper groups, said it was buying stakes in parts of the privately-owned Myllykoski group for FM1.6bn (\$322m).

The deal gives Metso-Seria a 50 per cent stake in Myllykoski's German subsidiary, Albruck, and a 36 per cent holding in Myllykoski Paper, a new grouping of Myllykoski's Finnish paper mills.

The collaboration creates Europe's third-largest producer of magazine paper and provides a base for the two groups to expand their European printing paper businesses.

Analysts believe the tie-up will eventually lead to a full-scale merger, creating a third force in the Finnish forest sector after this year's mergers joining Recola (and its United Paper Mills subsidiary)

to Kymmen, and Enso-Gutzeit to Veitsiluoto.

It also represents a success for Metso-Seria, which had been side-lined by the mergers and frustrated in previous efforts to expand. For the first nine months of this year, Myllykoski Paper had pro-forma profits of FM1.5bn, while Albruck produced a FM1.26m operating profit on turnover of FM3.83m.

One immediate consequence of the deal may be a decision to cancel Myllykoski's previously-announced plans to build a coated magazine paper plant with a capacity of 300,000 tonnes per year at Albruck. Metso-Seria suggested yesterday it favoured expansion through acquisition.

A full merger of Metso-Seria and Myllykoski would create a group with annual turnover of about FM1.9bn, against FM4.6bn for the forestry businesses of UPM-Kymmene – which will be Europe's largest pulp and paper group – and FM3.0bn for Enso-Gutzeit/Veitsiluoto.

Minorco buys German quarry group

By Judy Dempsey in Berlin

Minorco, the international natural resources group, has paid DM65.5m (\$4.8m) for Kies- und Natursteinbetriebe (KNL), an east German company quarrying sand, gravel and limestone.

The company declined to give details of KNL's trading profits or sales.

However, it insisted the

acquisition would not be earnings dilutive. The acquisition would strengthen the group's foothold in and around Leipzig, the second largest construction site in Europe after Berlin.

It was also part of the group's strategy of investing in niche operations in the region, Mr Nick von Schmidling, the group's investor relations manager, said yesterday.

Minorco already has three

operations in east Germany, where it is the largest sand and gravel producer.

KNL, which had 100 employees on its books, was placed in receivership last year following the collapse of Mr Jürgen Schneider's building empire.

Its sale coincides with the end of the building boom in east Germany.

Dentsche Bank Research recently reported that real

Tight timescale for energy offerings

Virginia Marsh on the privatisation of Hungary's utility companies

The most ambitious attempt to date at utility privatisation in the former Soviet bloc got under way yesterday with the deadline for bids for majority stakes in Hungary's five regional gas distribution companies (GDCs). A second tender for electricity utility MVM, the country's second-largest company, closes in nine days.

The sales represent the greatest opportunity to date for western utilities to buy into the east European energy sector. They will be able to establish a strategic foothold in what is expected to be the continent's fastest growing region over the next decade.

On offer are stakes of 50 per cent plus one vote in the five GDCs, which together had fixed assets of Ft63.3bn (\$16.6m) at the end of last year. APV-Rt, the privatisation body, is being advised on the gas sales by N.M. Rothschild, the UK merchant bank.

MVM, which last year had revenues of Ft164.4bn and assets of Ft682.0bn, is being split up and privatised in 14 units.

A stake of 24 per cent is being offered in the core company, which will retain the national grid and Paks, Hungary's Soviet-designed nuclear plant. Stakes of between 34 per cent and 49.7 per cent are being sold in 13 non-nuclear power generation and supply companies.

The electricity and GDC sales have attracted interest from several of Europe's largest energy companies. British Gas, Gaz de France, Austria's OMV, and Rubigas, Bayernwerk, PrensenElektro, and RWE of Germany participated in the 22 bids entered in yesterday's GDC tenders.

The German electricity utilities have also purchased information memoranda for MVM companies, as have some 20 other international companies including Electricité de France, Southern Electric of the US and UK companies PowerGen, Eastern Group, Midlands Electric and National Power.

The only company that is not expected to attract several bids is the core MVM company, due to its nuclear component. The Hungarian authorities

on November 30. Bidders add that they have too short a period – 45 days – to evaluate companies and prepare offers.

"Neither we nor our very experienced advisers have ever seen a privatisation process quite like this one," one executive western energy executive says. He adds that from the information released so far, the utility his company is interested in bidding for could be worth anywhere between \$200m or minus \$100m."

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Mr Tamas Szuchman, Socialist privatisation minister, insists APV Rt will be able to meet its timetable in spite of the difficulties of processing more than 100 expected bids and negotiating the sales of 19 companies in a matter of weeks. It took the authorities seven months to negotiate the sale of one independent power producer to PowerGen earlier this year.

Mr Lajos Bokros, finance minister, however, said in a recent interview that he did not expect revenues from the sales until July.

Nevertheless, the government, under pressure to meet its budget revenue targets, decided to press ahead with the sales this year, leaving itself just three months to agree on a long-term price formula and resolve many other outstanding regulatory issues in time for the publication of tender documents in October.

However, bids for the electricity companies may be lower than for the gas groups due to considerable uncertainties on long-term regulatory and pricing issues. This has prompted fears the government will postpone or cancel sales of companies receiving low bids as it did two years ago in an earlier attempt to sell the GDCs.

Part of the problem is the speed with which the tenders were organised. The government, a Socialist coalition, approved even more radical privatisation plans for the sec

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gear your investment up to 4 times book value for the gas companies. They hope they will get similarly high bids for MVM companies, several of which – especially on the generation side – would require significant investment, on top of the purchase price, to bring them up to western standards.

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However, potential investors say they have been given unclear and incomplete information, especially for MVM companies. After dozens of complaints and questions, the authorities were last week forced to issue changes and corrections to the MVM tender and are expected to make further amendments this week, just days before bids are due

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INTERNATIONAL COMPANIES AND FINANCE

Peugeot shelves its plans for return to US market

By Haig Simonian,
Motor Industry Correspondent

Peugeot-Citroën, the French car group, has temporarily shelved plans to return to the US car market, which it abandoned some years ago.

Mr Yann Delabrière, chief financial officer of the PSA holding company which controls Peugeot and Citroën, said in an interview that research had persuaded the group to drop any idea of building its own US plant.

"Our studies showed that a partnership would be the only way to proceed, if at all," he added.

The possibility of collaboration in the US was being discussed informally at meetings with other car producers. However, the participation of another manufacturer would delay any project.

Mr Jacques Calvet, PSA's chairman, has stressed the US this year as part of the group's strategy to reduce its dependence on western Europe.

PSA wants to double the pro-

portion of cars sold outside Europe from 12 per cent to 25 per cent early in the next century. It is already active in Asia and South America.

Mr Calvet has indicated that a convincing presence in the US market could be created only by having several models and producing locally to avoid exchange rate risks. That prompted a series of studies which were due to reach a conclusion this year.

In spite of original enthusiasm for building an independent US factory, the abandonment of the idea is not surprising in view of the cost and Mr Calvet's recent emphasis on lowering borrowings.

The change of tack comes as Peugeot is gearing up to assault the European market with its upper-midrange 406 saloon.

The new car, launched in France and Germany last month, covers a crucial segment in which Peugeot has traditionally been strong.

The new car will have to be at least as successful as its

predecessor, the 405. Mr Delabrière said that most of the 0.7 per cent fall in PSA's European market share in the first nine months of this year was attributable to waning demand for the 405 ahead of its replacement.

He said that the new car should boost profits, in spite of weak demand for new cars in Europe this year and the limited growth forecasts for 1996.

PSA expects to sell more than 200,000 units of the 406 next year, at least matching the sales peak of its predecessor, which took up to 18 per cent of sales in the sector in 1995.

However, margins should be higher than on the 405 because the new model was 10 per cent cheaper to manufacture, Mr Delabrière said.

The 406 has received plaudits from the European motoring press and should consolidate PSA's position in the family car sector, where it is already well-represented by the Citroën Xantia.

Sweden's car industry slips into reverse

Third-quarter downturn has plunged the sector back into the gloom, reports Hugh Carnegy

Just when it seemed that long-standing worries about the viability of Sweden's car industry had been dispelled by a profits surge at Volvo and Saab, the country's two manufacturers have posted gloomy results for the third quarter.

The worst surprise came from Saab Automobile, managed and half-owned since 1989 by General Motors of the US. Saab announced a third-quarter loss of SKr322m (£39m), plunging the company to a deficit of SKr127m for the first nine months and snuffing out the glow of optimism it had generated in 1994, when it posted a 12-month profit for the first time in six years.

Saab's Swedish half-owner, Investor, the Wallenberg industrial empire's main holding company, acknowledged the extent of its concern, saying it was discussing Saab's future with GM.

Volvo Car Corporation remained in profit, but its nine-month operating profits slid 7 per cent to SKr192m. In the third quarter, the operating margin shrank to 1.7 per cent, far below Volvo's own targets.

In a clear sign of stress within the organisation, Volvo announced last week that Mr Tomas Svensk, the car company's marketing chief appointed less than a year ago, had left the company - the latest in a series of senior management changes.

Saab has undergone a deep transformation since GM bought into the company. The recent strengthening of the Swedish krona for much of their troubles. With their biggest markets in the US and the UK, they have been hit by the rise of the krona against the dollar and sterling. At the same time, they suffer from the sustained strength of the D-Mark, because both groups are heavy net purchasers of German parts.

Yesterday, Volvo Car Corporation announced a reorganisation of its management structure to put more emphasis on marketing and profitability.

The reverses at both Saab

and Volvo came in spite of a significant increase in sales, both by value and numbers of cars sold. Saab sold 26,500 cars in the first nine months, 16 per cent more than in the same

Swedish car results: operating profit/loss

	Saab SKr m	Volvo SKr m
1994 Q1	(63)	229
Q2	203	224
Q3	144	516
Q4	418	700
1995 Q1	111	930
Q2	84	650
Q3	(32)	350

Source: company reports

weak link in the Volvo group.

So what is going wrong?

Volvo and Saab blamed the recent strengthening of the Swedish krona for much of their troubles. With their biggest markets in the US and the UK, they have been hit by the rise of the krona against the dollar and sterling. At the same time, they suffer from the sustained strength of the D-Mark, because both groups are heavy net purchasers of German parts.

But analysts say this is not the whole story. "The krona is still at a fundamentally favourable level despite its recent trend," says Mr John Lawson of DRI, McGraw Hill in London.

The other main factors cited by the companies are the heavy discounting of prices in their main markets (where overall sales trends are weak), high marketing costs, and high product development costs.

"For all of their troubles, they have one of the best brands in the car industry," he says.

But Volvo's lack of a strategic partner means it carries a heavy cost burden for its size. "Volvo is in a situation where it has got to achieve a better than average success with every product it brings out in order to be competitive with rival European producers," Mr Lawson says. It is a tall order, and one that both Volvo and Saab have yet to prove they can meet.

Mr Ludvigsen, meanwhile, reckons Volvo's post-Renault strategy of building up volumes to 500,000 cars a year against 360,000 last year, while extending its product range to encompass a broader customer span.

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Developing a successor to the Volvo 960 (above) is proving an expensive exercise

Thyssen nets DM1bn from disposal of telecoms stake

By Michael Lindemann in Bonn

Thyssen, the steel and engineering group which wants to become one of Germany's leading telecoms operators, yesterday said it had raised about DM1bn (£712m) from six international financial groups through the sale of a 27 per cent stake in Thyssen Telecom, its telecoms subsidiary. Thyssen's shares rose DM5.50 to DM222.50.

The deal values Thyssen Telecom at about DM3.5bn with shares costing DM2,154 apiece. The new partners include Commerzbank, one of Germany's big three banks; West LB, the German public sector bank; a consortium headed by Westdeutsche Genossenschafts-Zentralbank; ING of the Netherlands; and PartCom, a subsidiary of the French Caisse de Dépôts et Consignations.

Sal Oppenheim, the Cologne-based investment bank, took a 10 per cent stake in Thyssen.

Telecom earlier this year but raised this to 11 per cent during the recent private placement, thereby becoming the largest shareholder.

Thyssen is one of five leading German companies which is busy gathering telecoms assets and experience in order to compete with Deutsche Telekom, the state-owned operator, once the telecoms monopoly falls across most of Europe in 1998.

Mr Dieter Vogel, the board member who takes over as chief executive of the Thyssen group next March, said the money would be used for a variety of purposes including the purchase of a 49.9 per cent stake in DBCom, the telecoms subsidiary of Deutsche Bahn, the federal railway network.

Thyssen will bid for the DBCom stake together with Bell South, the US operator with which it has a strategic alliance, and one or more German partners, Mr Vogel said. The bid for DBCom is expected

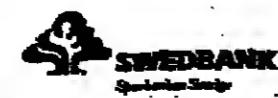
Continued Stable Development in Swedbank

- The operating result SEK 2,982 M
- Net earnings per share SEK 9.70 and return on equity 15.4 %

Result (The Group)	Jan - Sept 1995	Jan - Sept 1994	Change
Net interest income	8,329	7,562	+ 10 %
Commission and foreign exchange income	1,412	1,743	- 19 %
Other revenue	1,023	1,077	+ 1 %
Total revenue	10,834	10,362	+ 4 %
Personnel expenses	3,221	3,004	+ 7 %
Other expenses	2,831	2,991	- 5 %
Total expenses	6,052	5,995	+ 1 %
Result before loan losses	4,782	4,387	+ 9 %
Loan losses	1,800	3,350	- 46 %
Result after loan losses	2,982	1,037	+ 188 %
Capital gain on sale of Rohr	-	1,578	-
Operating result	2,982	2,615	+ 14 %

Key Figures (The Group)	Jan - Sept 1995	Jan - Sept 1994
Return on equity, %	15.4	7.9
Earning per share, SEK	9.70	3.57
Adjusted equity per share, SEK	71.10	58.10
Primary Capital ratio, %	70	57
Capital cover ratio, %	127	110
Loan loss level, %	0.63	1.10
Provision ratio doubtful claims, %	61	68
Total assets, SEK billion	467	439
Lending, SEK billion	385	395
I/E ratio before loan losses	1.79	1.73
I/E ratio after loan losses	1.38	1.11
Number of employees, Sept 30	9,760	10,217

1) Excluding capital gain on sale of Rohr Kapitalverwaltung AB.
2) Adjusted for new accounting principles for doubtful debts.



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Electricity Generation Investment Opportunity In Russia

The Government of the Russian Federation is to sell 4.5 per cent of RAO ES (UNITED ENERGY SYSTEM

of RUSSIA) - Russia's largest generator of electricity. The sale, by special auction is being undertaken by

the Russian Federal Property Fund on behalf of the Federal Government.

RAO ES is Russia's largest company by sales and second largest by revenue. It produces 70 per cent

of Russia's electricity and employs over 200,000 people.

The share capital of RAO ES is over 21.5 trillion rubles and the nominal share value is 500 rubles.

The number of shares for sale is over 1.9 billion making up 4.5 per cent of the shares of the company. The

auction is already under way and closes on 24 November 1995.

Investment in Russia benefits from the progress of economic stabilisation, enterprise restructuring,

development of the capital market, and legal and regulatory reform.

This is an opportunity for international investors. In the continuing progress of Russian priva-

tisation, international bidders for RAO ES shares will have equal opportunity with domestic investors.

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INTERNATIONAL COMPANIES AND FINANCE

November 1995 This announcement appears as a matter of record only

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AMERICAS NEWS DIGEST

First Interstate rejects Wells offer

First Interstate yesterday formally rejected a revised takeover bid from Wells Fargo, even though the hostile offer for the California bank is worth more than a rival, agreed bid from First Bank System. In a letter to shareholders, First Interstate said a combination with First Bank would yield stronger earnings and cash flow, and would result in less credit risk and a stronger market position.

The rejection, which had been expected, follows Wells' move last week to raise its offer from 0.625 of a share for each First Interstate share to 0.667. Wells has said it would take its offer directly to First Interstate's shareholders.

At yesterday's market price, Wells' offer was worth \$140.57 for each First Interstate share, while First Bank System's was valued at \$135.85. — Richard Waters, New York

Sharp rise in Goldman bonuses

Wall Street's buoyant year has led Goldman Sachs, the US investment bank, to more than double the annual bonuses it pays to employees other than partners. The bonus level still fell short of the record in 1983, however, when investment banks' profits were lifted by a surge in global bond markets.

In an internal memorandum yesterday, Goldman said this year's bonus would be equal to 20 per cent of basic salary. That compares with 8 per cent the year before and 30 per cent in 1993.

The higher bonuses follow a rebound in earnings at the private Wall Street partnership. Pre-tax profits of \$631m in the first nine months of this year were two thirds higher than a year before.

Richard Waters

Wallace hits back in bid battle

Wallace Computer Services, the Chicago-based information handling group, has used strong quarterly earnings to buttress its defence against a hostile takeover bid by Canada's Moore Corporation. Wallace said yesterday that a 45 per cent advance in net earnings for the three months to October 31 "underscores the board's determination that the company's remaining independent is in the best interests of shareholders".

Net earnings rose from \$11.6m, or 62 cents a share, to \$16.8m, or 74 cents, while sales climbed 35 per cent to \$214m. However, Wallace's shares continued to trade yesterday below Moore's \$60 a share offer, or a total of \$1.4bn. One New York trader said arbitrageurs, who are estimated to own about 40 per cent of Wallace's shares, continued to support Moore, which has threatened to walk away from the deal rather than risk its offer.

Moore is soliciting shareholder proxies in a bid to unseat Wallace's directors and overturn Wallace's "poison pill" at the US company's annual meeting on December 8. Holders of about 73 per cent of Wallace shares have tentatively tendered their stock to Moore.

Bernard Simon, Toronto

George Weston advances 51%

George Weston, the holding company for the Weston family's food processing and retailing and resource holdings in Canada, posted a 51 per cent gain in third-quarter net profit. However, the group saw sales dip 5 per cent as a result of the disposal of US grocery supermarket subsidiary.

Net profit was C\$52.3m (US\$38.7m), or C\$1.11 a share, against C\$34.7m, or 74 cents, a year earlier, on sales down at C\$3.66bn, compared with C\$3.85bn. Net profits for the first nine months were C\$131.2m, or C\$2.78 a share, up 83 per cent from C\$71.6m, or C\$1.52. Sales advanced from C\$9.8bn to C\$10bn.

Robert Gibbons, Montreal

TV groups in Latin America link-up

By Christopher Parkes
In Los Angeles

Four leading television programming and distribution groups, led by Mr Rupert Murdoch's News Corporation, have joined forces to create a satellite service covering Latin America.

This will be enhanced by the addition of Mexico-based Grupo Televisa, the biggest Spanish-language programming provider in the world, and TCI International, a subsidiary of Tele-Communications Inc, which is the biggest cable TV group in the US.

The venture partners will pool a potent blend of resources including sports, music, film and magazine material.

Although analysts suggested that it would be years before the deal was profitable, they also noted that it would make it difficult for any prospective

competitors to make their mark in Latin America.

The partnership's resources will include Netsat, a recent joint venture in direct-broadcast satellite TV between News Corp and Globo, the largest media company in Brazil.

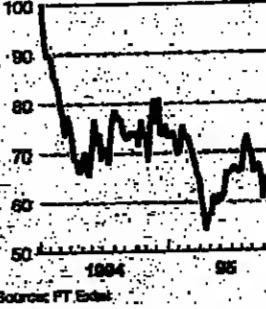
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Tele-Communications

Share price relative to the Nasdaq Composite



Source: PT Bank

supplies Spanish-language sports services in its home market and in Mexico.

News Corp already had a foothold in Latin America in the form of its El Canal Fox channel, which feeds dubbed

for television programmes and

films into an estimated 3m homes. Mr Murdoch said earlier this year that he expected to invest \$500m in the Nasdaq venture with Brazil's Globo, which was expected to attract 4.5m viewers within a few years.

The new venture represents a substantial investment in direct-to-home satellite services, which some analysts see as the preferred route for providers of TV and other electronic services – especially in regions with underdeveloped infrastructures.

PanAmSat, a private satellite operator, in which Telesat has a large minority stake and which plans to have four satellites serving Latin America by 1997, was named yesterday as a service provider to the partners.

Other participants include Intelsat and News Datasat.

Apple and IBM close software venture

By Louise Kehoe
in San Francisco

Apple Computer and IBM have quietly closed one of the joint ventures they formed four years ago as part of a broad effort to counter the dominance of Microsoft and Intel in personal computer technology.

Kaleida Labs, a Silicon Valley multimedia software development company, is to close in mid-January. IBM and Apple said financial details were not revealed.

Formed as a 50-50 joint venture in 1991, Kaleida was aimed

at creating software that would establish multimedia standards for personal computers, video game machines and interactive computers.

After long delays, the venture recently completed development of a multimedia programming language, called ScriptX, which will now be transferred to a development group at Apple.

Both IBM and Apple said that they planned to use the technology.

The closure comes as other aspects of the four-year old "grand alliance" between IBM, Apple Computer and Motorola

appear to be losing momentum. Originally, the three companies agreed to develop jointly PowerPC microprocessors, which IBM and Apple would use in new compatible computers.

However, while Apple is now using PowerPC chips in most of its Macintosh products, IBM has backed away from plans for a PowerPC personal computer.

Recently, IBM transferred development work on PowerPC products out of its PC organization to the IBM division that develops high-performance computer workstations.

IBM "has no plans for a high volume platform based on PowerPC", Mr Bob Stephan, head of the PC business, said last week.

The closure of Kaleida Labs has raised questions about the future of Taligent, a second IBM-Apple joint venture centred on object-oriented software technology, which enables software "components" to work together, speeding up software development.

Hewlett-Packard became a partner in Taligent about two years ago. IBM and Apple both said they remained committed to Taligent's technology.

Pegasus Gold details plans to boost output

By Kenneth Gooding,
Mining Correspondent

Pegasus Gold, the North American mining company, will spend US\$300m over the next three years to lift its output by one-third to about 725,000 troy ounces in 1998, Mr Werner Neumeier, president, said.

In presentations to European analysts and investors, Mr Neumeier pointed out that in the past three years the entire management team and the company's strategic approach

had been changed. Pegasus was on course to reach its target of producing 1m ounces a year by the turn of the century.

Mr Phillips Baker Jr, chief financial officer, gave assurances that Pegasus would not turn to shareholders for cash to complete the expansion programme.

Cash flow would provide between \$140m and \$160m a year. Pegasus had \$67m cash and would by the year-end put in place a six-year, \$150m revolving credit facility.

Capital spending would peak at \$225m in 1996 before dropping to \$160m in 1997.

The company hedged some of its output to cover cash flow requirements, Mr Baker said.

It has hedged 247,000 oz at prices up to \$430 an oz, and will hedge 329,000 oz at prices up to \$485 next year and \$140,000 oz at prices up to \$469 for 1997.

Mr Baker noted that the hedging covered only 9 per cent of Pegasus's total proven and probable reserves, which had advanced from 4.6m oz in 1994 to 7.3m oz.

Mr Neumeier said that the expansion programme was expected to cut cash production costs from an estimated \$263 an ounce this year to \$248 in 1998.

Growth would come from four projects in particular: expansion of the Mount Todd mine in Australia, at a cost of \$150m; the Pullali project in Chile, at a cost of \$50m; expansion at the Zortman mine, Montana, at \$36m; and at Florida Canyon, Nevada, at \$34m.



Federative Republic of Brazil

¥ 80,000,000,000
6% Notes due 1997

DM 1,000,000,000
9% Bonds due 1998

This year, after an absence of almost 15 years, Brazil returned to the international capital markets. One thing was clear: the return had to be perfect. And it was.

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TRANCHE A
U.S. \$20,000,000

GUARANTEED DUAL BASIS BONDS DUE 2004

TRANCHE B
US \$20,000,000

GUARANTEED DUAL BASIS BONDS DUE 2004

In accordance with the provisions of the above mentioned Notes, notice is hereby given as follows:

TRANCHE "A"

Interest period: November 20, 1995 to May 20, 1996 (182 days)

Interest payment date: May 20, 1996

Interest rate: 6.25% per annum

Coupon amount payable per Bond of US\$1,000,000: US \$31,597.22

TRANCHE "B"

Interest period: November 20, 1995 to May 20, 1996 (182 days)

Interest payment date: May 20, 1996

Interest rate: 6.20% per annum

Coupon amount payable per Bond of US\$1,000,000: US \$31,344.44

AGENT BANK

BANQUE INTERNATIONALE
A LUXEMBOURG

Morgan Guaranty Trust Company of New York

US\$200,000,000

Range floating rate notes

22 February 1996

The rate of interest for the period

22 August 1995 to 22 November

1995 has been set at 6.9375%

per annum. Interest payable

on 22 November 1995 will

amount to US\$177.29 per

US\$10,000 note and US\$1,773.90

per US\$10,000 note.

Agent: Morgan Guaranty

Trust Company

JPMorgan

JP Morgan

Banque Indosuez

U.S. \$125,000,000

Floating Rate Notes

due 1997

For the six months 20th Novem-

ber, 1995 to 20th May, 1996

the Notes will carry an interest

rate of 6.625% per annum and

coupon amount of U.S. \$306.47

per U.S. \$10,000 Note.

Based on the Luxembourg Stock Exchange

Banque Indosuez

Bank

Agent: BB Securities Limited

COMPANY NEWS: UK

Alan Cane and Peggy Hollinger explain the row over group strategy at Cable and Wireless

Lord Young's fate hangs in the balance

Cable and Wireless's non-executive directors met yesterday afternoon at a secret London rendezvous to settle the fate of its chairman and chief executive. More than two hours later, no decision had been communicated to company headquarters.

Lord Young of Graffham, appointed executive chairman in 1991, and Mr James Ross, named chief executive in 1992, are locked in an acrimonious dispute over group strategy. Tensions between the two finally broke into the open late last week. Mr Ross rejected a proposal from the non-executives that he should quit early in the new year, leaving Lord Young to retire at a time of his own choosing, his 65th birthday on February 27 1997.

Mr Ross wants to set and implement group strategy without what he sees as interference from Lord Young.

Lord Young is believed to be disappointed with what he sees as Mr Ross's failure to create a coherent and credible strategy for the group. Critics say C&W, with chief interests in the US, Europe and Asia and a string of minor operations elsewhere, resembles more an investment trust than a telecoms company. There are fears that the disputes could damage ambitious deals that the company has been planning to stabilise its international strategy.

The deal at risk include a plan for Nyxex and Pactel, both US local telecoms operators, to take a stake in Cable and Wireless Incorporated. A

second deal would involve an alliance between Mercury Communications, C&W's UK subsidiary, and Nyxex Cablecomms, one of the most aggressive UK cable operators.

Veba, the German group which is C&W's largest shareholder, said: "There are questions that need to be resolved concerning C&W's strategy and also about the way the company presents itself worldwide. We welcome the fact that it has now come to a point where these issues will be clarified."

C&W's institutional investors were yesterday angry that the row seemed to have escalated to boiling point with little warning. "It is totally unhealthy and has to be sorted," said one.



James Ross, left, and Lord Young: tensions have been growing over the past few months

However, they were divided on how the non-executives should resolve the issue. Some said that if Lord Young and Mr Ross could no longer work together, the chief executive should go and the chairman depart as soon as a suitable replacement was found. This could be earlier than Lord Young's previously announced departure date.

Others, however, said the non-executives should decide based on which man had the best experience to run the company. "If I were in a shipwreck and had these people in my crew, I would have to ask which one do I kick overboard. Well, it would have to be Lord Young. I think I would prefer to give Ross a free rein than Lord Young," said one.

Rexam warns and makes \$41m purchase in US

By Patrick Hayerson

Shares in Rexam dropped 37p to 335p yesterday after the packaging and printing group issued its second profits warning in four months.

The warning overshadowed the announcement that Rexam was paying \$41m for Mark Industries, a Connecticut-based company which supplies packaging to the US lipstick case market. This year Mark, which has assets of \$21m, is expected to report sales of \$45m and operating profits, after exceptions, of \$5.5m.

The UK-based Rexam, formerly known as Bowater, is the latest company in the European packaging, printing and paper industries to have warned of deteriorating trading conditions in the second half of the year.

Demand has weakened so far that production at Rexam's speciality paper mills had fallen sharply, with as much as 40 per cent of one mill's production capacity lying idle.

Rexam said restocking would account for about half of the profits shortfall.

It added that a dramatic decline in plastic resin prices since July and signs of weakening paper prices would cause some stock losses. In addition, sales of windows in Germany would significantly cut profits in its building and engineering division.

Yesterday's drop in Rexam's shares means they have now fallen more than 35 per cent since July.

Emap gets lift from acquisitions but fears slowdown in second half

By Christopher Price

Record circulations from magazines as diverse as *Trout Fisherman* and *More!* helped Emap, the publishing and media group, report a 53 per cent rise in half-year pre-tax profits from £22.2m to £33.9m (£64m).

However, Mr Robin Miller, chief executive, warned the advertising market was likely to slip in the second half, with like-for-like growth of 6 per cent forecast against the 8 per cent in the first half.

The increase in profits came ahead of analysts' expectations, who raised their pre-tax profit forecasts from £22m to £25m for the full-year.

Mr Miller said the group had offset a sharp rise in paper prices through a cut in group costs and "quite buoyant" advertising income, which accounts for half of group revenues.

The figures were also lifted by the radio and publishing acquisitions, including the first full interim contribution from the French magazine division bought for £106m, 18 months ago.

Group turnover increased 43 per cent to £334.1m for the half-year to September 30. This included a 13 per cent rise in the UK magazines, which comprise 90 magazines, £107.1m. Operating profits rose 27 per cent to £17.7m.

The French magazine business, whose 38

tities have an 11 per cent market share, contributed £6.5m profits on sales of £81.2m. Advertising revenues grew 11 per cent, with circulation revenues up 2 per cent.

Profits from the business communications division more than doubled to £9.8m on sales 65 per cent ahead at £77m, helped by a first contribution from the European publishing business of Maclean Hunter.

Radio, one of Emap's biggest growth areas, posted a jump in profits and sales. These were helped by the first full six-month contribution from Trans World Communications. Profits more than trebled to £5.4m on sales more than doubled

at £17.4m.

L&G buys SGIC life side for A\$94m

By Nikki Taft in Sydney

Legal & General Australia, an offshoot of the British insurance company, and SGIO Insurance, the recently privatised Western Australian-based general insurer, yesterday emerged as the joint buyers of the insurance operations of the South Australian government - known as SGIC - for A\$170m.

L & G will buy the SGIC life business for A\$94m, and will also be given an investment management contract for the South Australian government's compulsory third-party insurance pool. Meanwhile, SGIO Insurance will acquire SGIC's health and general insurance operations for A\$82.1m.

The buyers will also purchase 50 per cent interests in SGIC's head office building in Adelaide for A\$24m.

SGIC had a gross written premium of A\$248m in the last financial year, with about 250,000 policyholders. It has a staff of about 685.

The insurer, which was set up primarily to provide an alternative source of a motor and household insurance in the 1970s, ran into financial problems between the late-1980s and early-1990s. These were mainly because of difficulties in its property investment portfolio and diversification into "high risk" insurance.

There have since been management changes and a restructuring.

Under the deal, the South Australian government will retain ownership of the compulsory third-party insurance fund, through its Motor Accident Commission.

The buyers will also purchase 50 per cent interests in SGIC's head office building in Adelaide for A\$24m.

Placing values Cash Converters at £23.9m

Cash Converters International, the Australia-based retailer, is coming to the Stock Exchange with a value of £23.9m (£38m).

Some 34m shares, 34 per cent of the enlarged equity, have been placed at 23.8p, raising £3.1m before expenses. Proceeds will be used to fund expansion, which is being concentrated on Europe.

The company has 124 franchised stores, specialising in second-hand goods, in Australia with a further 68 in the UK, France, New Zealand, South Africa and Canada. It is forecasting operating profits of A\$1.4m (£670,000) for the six months to December 31.

Dealers are expected to start on November 30.

Unilever's Nigerian merger approved

By Paul Adams in Lagos

Shareholders have approved the N4.2bn (£51m) proposed merger between Unilever Nigeria, a wholly owned subsidiary, and Lever Brothers Nigeria, 40 per cent owned by Unilever. It would be the largest corporate deal by quoted companies in Nigeria.

A share exchange between the two companies gained near unanimous approval at an extraordinary meeting in Lagos. The boards are applying for clearance from Nigeria's authorities for the merger, which would give Unilever control of the enlarged LBN.

Unilever would become the first multinational to take a

majority stake in a Nigerian company since recent legislation scrapped limits on foreign ownership in manufacturing and other non-oil sectors.

Other multinationals, which had their shareholdings cut to 40 per cent by decree in the 1970s, plan to follow suit.

This deal, in which IBTC, the Lagos merchant bank, is the

CONSOLIDATED BALANCE SHEET (At 30 September 1995)

(US\$ million)		30 Sep 95	30 Sep 94
ASSETS			
Liquid funds	224	241	
Marketable securities	1,920	2,390	
Placements with banks and other financial institutions	5,652	4,909	
Loans and advances	10,694	10,517	
Interest receivable	362	258	
Investments in associates	66	66	
Other investments	104	139	
Other assets	277	242	
Premises and equipment	449	440	
19,748	19,202		
LIABILITIES			
Deposits from customers	9,164	8,007	
Deposits from banks and other financial institutions	6,796	7,742	
Certificates of deposit	248	383	
Interest payable	296	193	
Other liabilities	299	361	
Minority interests	265	242	
17,068	16,928		
TERM NOTES, BONDS AND OTHER TERM FINANCING	1,165	802	
SHAREHOLDERS' FUNDS			
Share capital	1,000	1,000	
Treasury stock	(73)	(60)	
Reserves & retained earnings	487	437	
Current period's profit	101	95	
1,515	1,472		
19,748	19,202		

(Reviewed by Ernst & Young, Bahrain)

(US\$ million)		1995	1994
		Jan - Sep	Jan - Sep
INCOME FROM OPERATIONS			
Net interest income	293	280	
Other operating income	204	173	
TOTAL INCOME	497	453	
Operating expenses	296	279	
OPERATING PROFIT	201	174	
BEFORE LOAN LOSS PROVISIONS			
Loan loss provisions	(44)	(38)	
PROFIT BEFORE TAXATION AND MINORITY INTERESTS	157	136	
Taxation on foreign operations	(34)	(24)	
Minority interests in subsidiaries	(22)	(17)	
NET PROFIT FOR THE PERIOD	101	95	

CONSOLIDATED INCOME STATEMENT
(9 month period to
30 September 1995)
(Reviewed by Ernst & Young, Bahrain)

المؤسسة العربية المصرفية (ش.م.ب)
Arab Banking Corporation (B.S.C.)
ABC Tower, Diplomatic Area, P.O. Box 5698, Manama, Bahrain
Tel: (973) 332235, Tlx: 9432 ABC BAH BN, Fax: (973) 533163/533062
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NOTICE OF FINAL HEARING IN THE APPLICATION BY MONTREAL TRUST COMPANY OF CANADA IN RESPECT OF SERIES 1, SERIES 2 AND SERIES 3 BONDS ISSUED BY OLYMPIA & YORK FIRST CANADIAN PLACE LIMITED

TAKE NOTICE that the final hearing ("the Final Hearing") by the Ontario Court (General Division) (the "Court") of Application No.B287-95 (the "Application") under Rule 14.05(3)(a), (b), (c) and (f) of the Rules of Civil Procedure of the Province of Ontario, Canada (the "Rules") by Montreal Trust Company of Canada ("Montreal Trust"), in its capacity as trustee for the holders of the 10.70% Series 1 Secured Bonds due November 4, 1993 ("Series 1 Bonds"), 11.00% Series 2 Secured Bonds due November 4, 1998 ("Series 2 Bonds") and 11.00% Series 3 Secured Bonds due November 4, 1993 ("Series 3 Bonds") (collectively, the "Bonds") issued pursuant to the Trust Indenture for Secured Bonds dated as of September 19, 1988 between Olympia & York First Canadian Place Limited and The Royal Trust Company, as former trustee, as amended and supplemented (the "Trust Indenture"), is scheduled for Tuesday, December 5, 1995 at 2:30pm. (Toronto time) at 145 Queen Street West, Toronto, Ontario, or as soon thereafter as counsel may be heard.

The Final Hearing will proceed only in the event the holders of the Bonds (the "Bondholders") approve the restructuring plan to be considered at the Special Serial Meetings of the Bondholders to be held Tuesday, November 28, 1995, in accordance with the Notice of Special Serial Meetings dated October 13, 1995. At the Final Hearing, Montreal Trust will seek an order concerning the fairness of the restructuring plan to the holders of each series of Bonds and directing Montreal Trust to effect the restructuring plan.

Copies of the Notice of the Application, together with other materials concerning the restructuring, have been mailed to registered holders of the Series 1 Bonds and the Series 2 Bonds and made available to the holders of the Series 3 Bonds through Euroclear and Cetel Bank.

Any Bondholder or any other interested party may appear at the Final Hearing in person or by counsel. Any Bondholder or any other interested party desiring to appear at the Final Hearing is required to file with the Commercial List/Bankruptcy Court Office, Ontario Court (General Division), at 145 Queen Street West, Toronto, Ontario, and serve upon Montreal Trust, on or before 2:00 p.m. (Toronto time) on Monday, December 4, 1995, a Notice of Appearance including such party's address for service together with any evidence or material which are to be presented at the Final Hearing, all in accordance with the Rules. Service on Montreal Trust should be effected by delivery to the solicitors for Montreal Trust, McCarthy Tétrault, at Suite 4700, Toronto-Dominion Bank Tower, Toronto, Ontario, MSK 1E6, Attention: Malcolm M. Mercer. If a party does not attend, either in person or by counsel, at the Final Hearing, the Court may make such order as it shall deem fit without any further notice to such party. Only those Bondholders who deliver a Notice of Appearance in accordance with the Rules will be entitled to be served with any further documents, to receive notice or to take any further steps in the Application.

Dated November 21, 1995
MONTREAL TRUST COMPANY OF CANADA, as Trustee

Warns
takes \$41m
in US

Text of a letter by R W Rowland, the second largest Shareholder in Lonrho, being sent to all Lonrho Shareholders

LONRHO-IMPALA PLATINUM MERGER DOES IT ADD UP?

20TH NOVEMBER 1995

Dear Lonrho Shareholder,

The Board of Lonrho proposes a merger of its platinum assets with a competitor, the Impala platinum mines, which are owned by Gencor. Lonrho would receive shares in Implats, a subsidiary of Gencor. The Lonrho platinum mines in South Africa are the company's major asset, and for this reason your vital interests as an investor are concerned. As Lonrho shareholders, you have financed the platinum mines from their inception, and should reap the benefit.

In broad terms, Lonrho's platinum mines are young and healthy, excellently managed and South Africa's lowest cost producers. Impala is bigger, but is in more difficult ground and is less cost efficient. Impala is also an older mine and part of a group which has already mothballed two platinum mines.

In the past few years Lonrho has received varied offers from Gencor to take over Lonrho's platinum Division. It's hardly surprising.

The Lonrho Board has now published the terms for an agreed merger. These terms are not good enough, when it is realised that as formulated they result in:

① A price far less than that envisaged by stockbrokers and analysts in the past two years.

- ② Loss of ultimate control of Lonrho's biggest asset.
- ③ Loss of Lonrho's central attraction for outside investors or bidders.
- ④ Loss of direction at Lonrho, which promised to expand and support its core activities, specifically mining.
- ⑤ Exclusion worldwide from any further platinum dealing or mining by Lonrho.
- ⑥ Vulnerability to 'creeping control' by Gencor. In my opinion, further purchases of a major block of Lonrho shares would, combined with this merger, put Gencor in control of Lonrho without a full offer.

In commenting on the terms, I rely on forty years of negotiating experience in the mining industry of Southern Africa as a mine owner, as a director of Rio Tinto companies, and at Lonrho where I remain the second largest shareholder. There can be no objection to the right deal for Lonrho.

It is my firm belief that this is the wrong deal and should be voted down in the interest of Lonrho and its shareholders.

Listed below are the material difficulties which need to be explained by the Board before the EGM on 30th November, if shareholders are to reach an informed decision.

Yours sincerely
R W Rowland

WHAT WILL THE REALIZED VALUE OF THE LONRHO PLATINUM DIVISION (LPD) BE FOR LONRHO AND ITS SHAREHOLDERS IN THE PLATINUM MERGER?

£402m

On page 3 of their circular the Board of Lonrho assigns a value of about £402 million for the 29,168,125 shares of Implats that Lonrho finally expects to receive for the Lonrho Platinum Division.

£402m shareholder loans

Lonrho has shareholder loans of £46 million to LPD. According to the public Implats statement 'Lonrho will cede to Implats its claims on loan accounts against LPD amounting to R262.8 million' (£46 million). Is this an amount the shareholders have to deduct from the stated value of £402 million? If yes, this is a large sum to forego and against what is the cession made?

£3m giving up a claim

Did the Board in its calculations deduct the value of the £204 million claim by Lonrho against Implats/Impala over the Karree Mine deal? This claim is well founded and was strongly supported by the Board of Lonrho. Did the Board take the advice of an independent mining specialist and legal counsel before giving up a claim of £36 million as a concession to Implats in this merger?

Dividends

On page 3 of the circular the Board says: 'Dividends have not been paid by LPD to Lonrho for several years, because of constraints imposed by the working capital and capital expenditure requirements of LPD.'

Did the Board take into account that Lonrho is replacing a cash flow (which can be regarded as a dividend payment) of between £5-10 million annually in interest payments on the shareholder loans to LPD, with an insecure cash flow from dividends?

Is it correct to say that prospective dividends from Implats would be subject to 25% taxation in South Africa, whereas the interest payments are tax free for Lonrho and tax deductible to LPD in South Africa?

Does Lonrho have a guarantee from Implats for about £10 million payment of dividends before taxes, or not?

Value capped by Put Option

Did the Board consider that the realized equity value is limited by the Put Option to R74 per share, compared to a stated value of R77.5-R80 per share in the initial merger. Would this lower the sale price for Lonrho's Implats shareholding by between £18-£31 million?

Is it not correct that the claim of the Bafokeng tribe, (see below) which would lead to the Put Option being exercised, is serious and therefore the execution of the Put Option is a real possibility?

Morgan Grenfell

Does the stated £402 million value to Lonrho reflect the value established by Lonrho's merchant bank Morgan Grenfell, which advised Lonrho in this merger? If yes, why does Morgan Grenfell not support this merger by a full recommendation to Lonrho's shareholders in Lonrho's circular about the merger?

The circular contains a long technical report on the present state of the mines. Despite 'extensive due diligence' the circular does not contain anything from Morgan Grenfell.

Could Lonrho's shareholders have sight of Morgan Grenfell's advice and recommendation, and be told the value it has established from Lonrho's Platinum Division?

Cash

Is it correct to assume that the legal, technical and merchant banking costs are still to be deducted from the stated benefit in Lonrho's shareholders?

DOES THE BAFOKENG TRIBE'S CLAIM PERMANENTLY LIMIT THE ESTABLISHED VALUE TO R74 PER SHARE?

Kevin Gould

Did the Board consider the concern (page 44 of the circular) of the technical consultant over the claim of the Bafokeng tribe, which could lower the value of the Implats group by a significant amount?

If yes, who is the senior counsel in Johannesburg who advised Lonrho that the probability is that any such action will fail? (page 84 of the circular)

Surely one line cannot accurately represent his entire opinion bearing in mind the likely legal, factual, and constitutional complexity of the claim. Did he qualify his opinion in any way or offer specific advice to the Board?

Will Lonrho shareholders be able to see the written comment of the senior counsel or at least a précis of it, and if not, why not?

7% equity to the tribe

Is the Board of Lonrho aware that Implats offered the Bafokeng tribe the right to subscribe for 7% of the equity of the Implats Group during the years 1990-1994, as stated in the annual reports of Implats from 1990-1994?

Did the Board of Lonrho and merchant bank Morgan Grenfell consider this factor and how would the possible concession of these rights or any other financial claim by the tribe affect the value of Lonrho's equity stake in this merger?

Net value

As outlined in an article by South African Business Day, dated 14th November 1995, the claim of the Bafokeng tribe seems to have substance. Why does the Board of Lonrho enter into a merger of its major asset where the probability of a claim against the merger partner, whether successful or not, is high and imminent?

Would Lonrho then only be able to realize a maximum net value of around £330 million for its Lonrho Platinum Division, whereas Lonrho's chief executive earlier this year helped analysts of the City to establish a value for Lonrho's 72.59% interest in LPD in the range of £450-500 million?

The maximum price of R74 per share as a result of an execution of the option would enable Gencor to take over LPD for a far lower price than they would have to pay as a direct offer.

Advice

Has the Board of Lonrho approached the legal advisers of the Bafokeng tribe in order to assess the position of their claims, before entering into this agreement?

Is it correct that the Bafokeng tribe claim, which affects most of the mining rights of Implats, is fully prepared and ready to be issued?

Why is the Board not waiting for the outcome before merging the mines?

WHAT ARE THE BENEFITS AND THE SYNERGIES OF THE MERGER?

What the Board says

The following is an extract from page 5 of the circular: '... believes that the mergers will provide the following benefits to Lonrho shareholders:

- it will allow more rapid and extensive development of LPD's assets. The development of LPD's operations has been constrained for some time by high levels of borrowing. The enlarged Implats will have low borrowing;
- it will produce a number of operational improvements arising, in particular from the sharing of mining and processing techniques. In the short term, however, mining synergies are likely to be balanced broadly by the costs of achieving them. In the medium and longer term, the Directors believe that there will be substantive benefits for Implats shareholders, including Lonrho.'

Capital Expenditure

Is it correct (page 24) that the platinum production 'with minimal capital expenditure, the platinum output of LPD can be increased rapidly to a level of some 600,000 oz from the 1995 achieved level of some 350,000 oz', and that the proposed increase in platinum production to 770,000 oz per annum by the year 2001 will be achieved with a planned capital expenditure of additional £165 million over the next years, which means an improvement of 220,000 oz per annum from the 1995 achieved level of some 350,000 oz?

Efficiency

Is it equally correct that Implats would achieve an improvement of nearly the same size (240,000 oz per annum) with a capital expenditure program of R427 million, only over the next 3 years?

2½ times the costs

Where is the capital expenditure benefit to LPD if Implats, expansion program for the same increase in production costs 2½ times more than that of LPD and the planned capital expenditure program of LPD could be financed by the cash flow at present without the need for further capital?

Synergies?

Production costs 20% lower of LPD

Based upon the annual reports from Implats, it is obvious that the production cost in R/kg of platinum group metals 'pgm' from the smelter has risen from 19,000 in 1991 to 27,000 in 1995 (page 31), whereas the production cost at LPD has not risen from 1991 to 1995 and is at about 21,589 R/kg of pgm in 1995 (page 16).

LPD's production costs are 20% lower than those of Implats.

Operating costs 22% lower

The planned operating cost per oz at LPD for the year 2000 are projected to be 666 R per oz whereas at Implats they are projected to be 811 R per oz, which is a cost difference of 22% in favour of LPD.

Since 1978 LPD has steadily increased output in each and every year, whereas Implats record volatile production levels with 1995 lower than most recent years. (page 31).

On page 12 of the circular the technical consultant says: 'Upon completion of the merger a team will be constituted to review the synergistic opportunities available to the merged quantity and to make proposals to the board regarding the means by which they can be realised.'

Can it be that the Board of Lonrho has not assessed the potential synergies of merging 'the lowest cost primary underground producer' LPD with the high cost producer Implats before proposing the merger to Lonrho shareholders?

Reserves

The technical report states on page 25:

'Lonrho Platinum Division has substantial shallow reserves.'

In fixing the price for LPD, did the Board of Lonrho and the merchant bank Morgan Grenfell reflect the significant added value of these reserves, which can be extracted at the lowest cost in the industry?

If yes, what is the value given to these reserves by Morgan Grenfell, the company's merchant bank?

1995 accounts

Why does the Board not make the 1995 figures of LPD available to Lonrho shareholders in order to enable them to compare LPD's figures with those of Implats for 1995?

Other offers

Did the Board consider a potential bid from the major platinum producer Anglo/Rustenburg and did Lonrho's merchant bank Morgan Grenfell approach them in order to establish the highest possible value for Lonrho's 72.59% stake in the Lonrho Platinum Division? If not, why not?

The technical consultant notes that LPD's expansion programmes are highly capital efficient. Lonrho is certainly not under financial pressure.

Until eight months ago all Lonrho directors with relevant experience and the entire South African management were opposed to a Gencor merger.

What rationale is there for giving up Lonrho's best stand-alone asset for a price which, after all the deductions and risks are considered, appears to be no more than £500-£550 million?

SUFFICIENT INFORMATION

Raines

Why has the Board of Lonrho refused to give enquiring shareholders copies of the relevant published documents, thus depriving them of the opportunity to properly evaluate the effect of the transaction on the Company?

How can shareholders evaluate the transaction if the only way that they can inspect the 2,000 or so A4 sheets of published documents is by poring over them in the company solicitors' offices during the 8 working days that remain before the EGM?

Clear view

What inconsistencies or drawbacks would be clear from these documents if shareholders' professional advisers had a proper opportunity to review them?

A proper and open evaluation before the EGM will help us all to get this vital deal right.

Response: If you share the concerns expressed in this advertisement contact Lonrho's company secretary and attend the EGM on 30th November.

ASK YOUR ADVISERS TO EVALUATE THE DEAL CAREFULLY AND ACT ON THEIR ADVICE

NISSAN CAPITAL OF AMERICA, INC.

YEN 6,000,000,000 FIXED/REVERSE FLATING RATE NOTES DUE 1996
YEN 4,000,000,000 FIXED/FLATING RATE NOTES DUE 1996
(the "Series A Notes")

Notice is hereby given that "Series A Notes" Coupon No. 6 will pay a coupon amount of Yen 909,184. The rate of interest for the "Series A Notes" Coupon No. 6 has been fixed at 0.020313% and the interest payable will amount to Yen 15,325. Both Series A Notes and Series B Notes will be payable on the relevant Interest Payment Date May 20, 1996 in respect of Yen 10,000,000 nominal of the Notes.

November 20, 1995, London
By: Citibank, N.A. (Issuer Services), Agent Bank

CITIBANK

CITICORP

U.S. \$250,000,000

Subordinated Floating Rate Notes Due August 2003
Notice is hereby given that "Series A Notes" Coupon No. 11 will be paid on February 20, 1996 and the interest rate of 5.75% and the interest payable on the relevant Interest Payment Date February 20, 1996, against Coupon No. 11 will be US\$72,47 in respect of US\$5,000 nominal of the Notes and US\$1,469.44 in respect of US\$10,000 nominal of the Notes.

November 20, 1995, London
By: Citibank, N.A. (Issuer Services), Agent Bank

CITIBANK

**Every day,
we help
thousands of
people like
Zoe fight
cancer.**

Give people with cancer a fighting chance

Over 800,000 people in the UK have directly given to our vital research. We would like to make a donation of £5.00.

(Cheques payable to Imperial Cancer Research Fund)

or change £ _____ to my Access/Visa/Amex/Discover/Charity Card No. _____

Expiry Date _____ / _____ Signature _____

Mr/Mrs/Ms/Ms

Address _____

Postcode _____

Please return your donation to:
Imperial Cancer Research Fund
FREEPOST (WC4065/3)
London WC2A 3BR FTA2

LEGAL NOTICES

No. 054459 of 1995
IN THE HIGH COURT OF JUSTICE
CHANCERY DIVISION

IN THE MATTER OF
UNISTAT GROUP PLC
IN THE MATTER OF
THE COMPANIES ACT 1985

NOTICE IS HEREBY GIVEN that the Order of the
High Court of Justice (Chancery Division)
dated the 21st day of November 1995, reducing
the share premium account of the above named company by £990,327 was
made by the Registrar of Companies on
13th November 1995.

Dated the 21st day of November 1995

Adrian Morris Crop
Barrister-at-Law
2 April Street
LONDON EC2A 2HA
Tel: 0171 638 1111
Solicitors of the said Company

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ON THE MOVE



■ Yuzo Matsushita (left) has been named managing director of NKK Europe, based at the Japanese steel company's European headquarters in London.

Matsushita joined NKK in 1986, and since 1993 has been a member of the group's re-planning company's steel operations.

■ Australian specialty fashion retailer COUNTRY ROAD has appointed Michael Warner chief executive to run its US operation, which lost A\$3.5m (US\$2.6m) in the year to July 30.

■ Roman Gozalo, 50, has been named chief administration officer for Elf Aquitaine, replacing Philippe Jacques. Patrick Timhart, 45, inherits his previous post as managing director of Elf Exploration Angola, and Maurice Comtet, 51, has been named director of human resources for Elf Exploration Production.

■ David Stevens has been appointed vice president, exploration at NORANDA MINING AND EXPLORATION. He was until recently senior

vice president of exploration at Independence Mining, a division of Minco.

■ Pierre Hubert-Delonce replaces Jean Matouk as chairman of France's SOCIETE MARSEILLAISE DE CREDIT, with a brief to oversee its privatisation.

■ Rick Mina, 38, has been named managing director of FOOT LOCKER EUROPE, with responsibility for Woolworth Corporation's 218 Foot Locker stores in Europe. Michael Connell becomes director of merchandise operations.

■ Edmund Wong, 37 (left), becomes senior vice president of UNITED OVERSEAS BANK, Singapore's largest

financial institution, heading a new strategic investment division.

■ Bruce Bastian has resigned from the board of NOVELL, the networking software company. He had joined the board as a result of the 1994 acquisition of WordPerfect Corporation, which he founded with Alan Ashton in 1979.

■ Jonathan Ornstein is to resign as ceo of CONTINENTAL EXPRESS, a wholly owned subsidiary of Continental Airlines of the US.

■ Richard Roy has joined IBEX TECHNOLOGIES, the

vice president and chief operating officer. Steven Weis, 53, previously chief financial officer of Rubbercraft Corporation, becomes chief financial officer.

■ Dennis Oates, president and chief operating officer of LUKENS STEEL of the US, is leaving the company to consider other business opportunities. The announcement came as parent Lukens Inc. revealed plans to integrate its Lukens Steel and Washington Steel business units.

■ Timo Korvenpaa has been named head of finance at NOKIA OY of Finland.

■ Norbert Kaestner, a COMMERZBANK veteran since 1970, becomes a deputy member of the board on January 1.

■ Jean-Claude Fontaine, 40, a Belgian, is the new director general of EURATEX, the European Apparel and Textile Organisation. He replaces Camille Blum, who becomes secretary general of the European Automobile Manufacturers Association (ACEA).

■ Jonathan Ornstein is to resign as ceo of CONTINENTAL EXPRESS, a wholly owned subsidiary of Continental Airlines of the US.

■ Richard Roy has joined IBEX TECHNOLOGIES, the

Canadian biopharmaceutical company, from Bell Canada International, as chief financial officer.

■ Thomas Peck has been appointed as national sales manager, Wirehouse Firms, by AMERICAN SKANDIA LIFE ASSURANCE. He joined Skandia in 1994 after working for Massachusetts Financial Services.

■ Martin Wagner is to head the US GENERAL SERVICES ADMINISTRATION's new office of governmentwide planning, policy and leadership.

■ NPC, the British logistics and moving services company, has made Robert Lake (left) its first chief executive in

North America. For the last six years, Lake has been president of Roadway Logistics Systems, Inc.

■ Leo Melamed, chairman emeritus of the Chicago Mercantile Exchange (CME) and inventor of financial futures, has been elected to the board of directors of the CATALYST INSTITUTE, a Chicago think tank.

■ George Lippe becomes president and chief executive of TRAMMELL CROW, the

privately-held US property company, from January 1. He succeeds James Carreker, who becomes vice chairman and retains his role as president and chief executive of Wyndham Hotels & Resorts.

■ Graham Robertson (left) has been named managing director of TETLEY AUSTRALIA. He joins from Griffith Laboratories Worldwide, where he was managing director for Australia.

■ Helmut Jost, 42, joins IBM as director of its personal computer division in Germany, replacing Hermann Caffier who is leaving the company.

■ William Nix becomes treasurer of AGCO CORPORATION, the agricultural equipment manufacturer. He was previously director of corporate finance at Carusstar Industries.

■ John Lundgren, 44, rises to president of JAMES RIVER CORPORATION's European consumer products business. Lundgren, who joined the group in 1982, was most recently responsible for

European strategic planning, marketing, purchasing and

worldwide investment business. Ivan Wheen, who has headed BT's New York investment management operation, is moving to a new post in Singapore developing BT's Asian business strategy.

Ford's Ross retires

Louis Ross (left), Ford's vice chairman and chief technical officer, is to retire at the end of the year. Ross, a director since 1985, joined Ford 40 years ago as a research scientist.

He became vice president of Ford Brazil in 1973, and two years later returned to the US to a succession of increasingly senior headquarters roles.

If Ross's seat on the 15-member

board is filled, it will most likely be by an outsider - leaving Ford's chairman, Alex Trotman, and Ford Motor Credit Co president, Edsel Ford II, as the only executive members.

At one stage, Ross had been considered a candidate in a three-way race for the Ford chairmanship, along with Alan Gilmore and Trotman. Gilmore retired at the end of 1994.

logistics.

■ Fabrizio Rindi is to be head of Italian business at Swiss insurer WINTERTHUR.

■ Hans Hoeverer, 49, becomes management board chairman at Westdeutsche Landesbank's subsidiary DEUTSCHE INDUSTRIE-UND

HANDELSBANK of Berlin. He succeeds Dirk Koerner, 53, who has transferred to New York.

■ Rebecca Sharp, 46, general merchandise manager at Texas-based Neiman Marcus, has been appointed group merchandising director of House of Fraser, the UK department store group.

■ BANK OF AMERICA has hired Mark Nuttall from the Bank of England's foreign exchange division, to boost its central bank sales team. Nuttall, who joins on January 2, will work closely with similar teams in New York, Singapore and Tokyo.

International appointments

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INTERNATIONAL PEOPLE

Paalman quits after
KNP BT 'difference'

Bert Paalman has resigned as a member of the executive board of Dutch paper and packaging group KNP BT, following the publication of disappointing third-quarter results caused primarily by setbacks in the packaging division. Paalman, who was responsible for the packaging sector, has yet to be replaced, but his tasks will be temporarily assigned to Frank de Wil, deputy chairman of the six-member executive board.

KNP BT said Paalman's resignation was caused by a "difference of opinion" on the course of action to be taken in packaging. A spokesman said the dispute was about basic principles of policy, and not about operational details, but he declined to elaborate. The disagreement is believed to centre on how to bolster the sector's performance in the short term.

The group, formed in 1983, recently reported a 40 per cent drop in third-quarter operating profits in packaging to Ff 39m. The decline, far larger than analysts' predictions, was caused in part because KNP BT had to write down the value of large stocks of waste paper - a raw material for packaging. Ronald van de Krol

Japan's Nikko Securities has turned to a former senior official of the Saudi Arabian Monetary Agency for advice on the Middle East. Ahmed Abdullah Al Malik, 58 (left), who stepped down as SAMA's vice governor in July, has been hired as a senior adviser to the president and executive board of Nikko Securities. Al Malik, who joined SAMA in 1980, after a career in Saudi Arabia's Ministry of Defence, will provide Nikko with strategic analysis and advice on political and economic developments in the Middle East, particularly those affecting Saudi Arabia.

Coleman bows out

Law Coleman, who missed out on the top job at BankAmerica Corporation, is quitting the West Coast banking giant at the end of the month. Mike O'Neill, 49, who joined BankAmerica following its acquisition of Chicago's Continental Bank last year, takes over Coleman's role as chief financial officer.

Coleman's departure was not unexpected since he lost the race to succeed Richard Rosenberg, BankAmerica's chairman and chief executive. The two had previously worked together at Wells Fargo and Coleman was part of the team that restored BankAmerica's fortunes following its near collapse in the 1980s. However, BankAmerica decided in August to pick David Coulter, head of corporate banking, to succeed Rosenberg.

O'Neill joined Continental Bank in 1974. He left ten years later to work in London as an independent workout specialist on shipping loans. He rejoined Continental in 1988 and became chief financial officer in 1992. He currently heads BankAmerica's global equity investments unit.

Bloomberg signs up

Michael Bloomberg, the wealthy founder of Bloomberg financial news service, is getting ready to take on the chairmanship of the board of trustees of The Johns Hopkins University, his old alma mater.

Bloomberg has decided to step down from the board of TIG Holdings, an insurance company spun off from Transamerica Corporation. He joined the board less than two years ago but says that increasing demands placed

upon him by his business and his expected responsibilities at John Hopkins mean he can not afford to devote the time and attention he feels necessary to serve on the TIG board. Last month Bloomberg, 53, who studied engineering and physics at Johns Hopkins, donated \$5m to his old university.

Bankers Trust move

Bankers Trust, one of the world's biggest fund managers, does not like to run with the herd. It has decided to integrate its \$125bn investment management activities around the globe under Ian Martin, a 46-year-old Australian, based in Sydney.

Martin, head of Bankers Trust Australia Limited's fund management business, is a former Australian Treasury economist. He joined STAL as chief economist in 1985 and has been responsible for turning it into one of Australia's most successful fund managers. However, with funds under management of \$30bn it is overshadowed by the \$165bn managed by BT's New York operation.

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COMMODITIES AND AGRICULTURE

Opec ceiling feels the strain

By Robert Corzine in Jeddah

The Organisation of Petroleum Exporting Countries meets in Vienna today to decide whether to change its present production ceiling of 24.52m barrels a day. The ceiling, which has been in effect since September 1993, is being undermined by over-production from a number of Opec countries, including Venezuela, Qatar, Nigeria, and Gabon.

Saudi Arabia and Kuwait, two big producers that have kept within their quotas, are expected to put pressure on the persistent violators. But there has been speculation among some Opec delegates as to whether the oil ministers of Venezuela and Nigeria in particular are in effective charge of the oil policy in their respective countries.

One Opec delegate said the oil policy of the two countries had been hijacked by higher authorities. The Venezuelan finance ministry had increasing influence over the state oil company, the delegate said, and General Sani Abacha, Nigeria's military ruler, was dominant in setting that country's oil output levels.

Opec over-production is a perennial problem for the organisation, and one that has so far defied solution.

"There is somebody always trying to cheat," said a delegate.

Some industry analysts put current Opec output at about 1m b/d over the ceiling. Estimates at the lower end of the range place it near 800,000 b/d.

The issue of over-production has been complicated by growing output from oil producers outside the organisation. Countries such as Norway and the UK have captured the bulk of the growth in oil demand this year and threaten to do so again in 1996.

Analysts say a cut in the Opec ceiling would boost prices, which in the third quarter of the year averaged \$16.34 a barrel for the benchmark Brent Blend. But previous

attempts to reduce the ceiling have proved politically impossible.

In addition Saudi Arabia, the world's largest oil exporter and the dominant Opec member, appears determined to maintain present production of 8m b/d, according to diplomats and industry observers in the kingdom.

Many western analysts say Opec should simply accept that it will have to wait until 1997 or so before it can capture a significant share of oil demand growth. They argue that a roll-over of the present ceiling, the outcome which most oil analysts and traders expect from this week's meeting, is the best way to stabilise prices.

Some Opec officials say the relative tightness of the international market means that any adherence to the present ceiling could add \$1 to \$2 to the current price.

The international oil industry will also be looking for signs of any move by Opec to claw back market share by loosening quotas and flooding the market.

Such a move is the subject of much debate within Opec countries. But it would depend on the agreement of Saudi Arabia, Kuwait and the United Arab Emirates, the three Opec states with excess capacity.

But analysts say any attempt to drive more expensive non-Opec oil from the market would raise broad political and strategic issues for the three countries, which rely on the US and the UK, both of which are producers of relatively expensive oil, to help underpin their security.

By Alison Maitland

The usually tight ranks of the UK meat industry have been split apart by a bitter row over charges for disposing of cattle organs that may be infected with "mad cow disease".

Abattoirs, many of which are suffering from the industry's overcapacity, have asked live-stock auctioneers to pass on part of the extra costs of disposal to farmers.

Auctioneers, backed by the National Farmers' Union, have refused, saying they have no mandate. Many abattoirs have responded by boycotting live-stock markets, costing auction-

ers hundreds of thousands of pounds in lost revenue.

The government tightened up the disposal regulations in August. The skull must now be destroyed along with the brain and eyes and other remains such as the spine, spleen and intestines. Previously the skull went into the meat and bone-meal rendering process. As renderers' disposal charges are fixed by weight, the new requirement has pushed up abattoirs' costs. The officials must also be stained with separately from other remains.

The extra cost to abattoirs of disposing of this "specified bovine offal", which could carry the bovine spongiform encephalopathy (BSE) disease, is put at £23m a year.

They want farmers to pay £3.50 per animal – half the £7 they say the new rules are costing them. The Federation of Fresh Meat Wholesalers, which represents slaughterhouses, is pressing the farmers' union to arrange a joint industry meeting with Mr Douglas Hogg, the agriculture minister, to discuss the impasse.

But Mr Ben Gill, the union's deputy president, yesterday refused to seek such a meeting "while I've got a gun pointing

at my head".

He accused the abattoir industry of using the new rules as a smokescreen for its overcapacity problems. He said it should cover its extra costs by lowering prices to farmers or charging more to meat processors. A fixed levy was inappropriate to cover a cost that varied between slaughterhouses, he said.

Each side is predicting the other will be forced to give way first. Abattoirs have been buying cattle direct from farmers and Mr Gill said some animals were being delivered to slaughterhouses in the middle of the night to avoid publicity.

"Some abattoirs were running at 20 per cent throughput last week. They can't do that for much longer."

Mr Peter Scott, general secretary of the meat federation, said direct buying could pose a long-term threat to the auctioneers.

Ironically, both sides agree the government should really be footing the bill.

"As it is a notifiable disease, the government ought to be funding the eradication programme," said Mr Scott. "It has dumped it at the door of the meat plants."

Mr Jim Watson, president of the Livestock Auctioneers

Association, said: "The government allowed the renderers to reduce rendering temperatures some years ago which allowed contaminated animal product to get back into the animal feed chain (and cause BSE). The government ought to face up to their responsibilities."

The agriculture ministry seems unlikely to come to the industry's rescue. "These are costs for the industry," it said yesterday. The industry has also been requesting help from the EU's veterinary fund to eradicate the disease, but the 1996 allocation has already been used up, said the ministry.

UK meat industry split over 'mad cow disease' costs

By Alison Maitland

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INTERNATIONAL CAPITAL MARKETS

Prices soften despite US budget moves

By Richard Lapper in London and Lisa Bransten in New York

The breakthrough over the weekend in the US budget deadlock generated optimism in some quarters, but neither US nor European bond markets yesterday performed to expectations, with the bigger markets drifting lower.

According to one analyst, sales of US, German and UK assets by a Japanese banking institution contributed to market softness, but most observers attributed the decline to profit-taking following last week's strong run.

"This is a classic case of 'buy the rumour, sell the fact,'" said Mr David Brown, economist at Bear Stearns International. "The markets had discounted some kind of budget breakthrough," he added.

In Europe, the day's main economic news was in the UK, where lower than expected figures for third-quarter GDP

growth confirmed a picture of economic slowdown and declining inflationary pressures.

Mr Simon Briscoe, chief UK economist at Nikkei Europe, said the figures "give the chancellor the green light for fiscal and monetary policy relaxation. But the degree of slowdown is rapidly becoming more of a concern than an opportunity."

The data initially gave a lift to the gilt market, with the December long gilt rising to a mid-morning high of 102½ in thin trading. Gilds then drifted lower in thin trading to close down a quarter point.

Despite the absence of any news on fundamentals, the German and French markets followed a similar pattern. On Liffe, the 10-year December bond future closed at 97.29, down 0.26.

French 10-year bonds were also weaker, although hopes of another cut in interest rates

continued to boost the short end of the French yield curve.

Floor trading on Matif ended with Pibor up 0.09 to 94.50, a rise of more than half a point in the last week. "The market is taking the view that rates will come down quite quickly," Mr Graham McDevitt, bond strategist at Banque Paribas, said.

GOVERNMENT BONDS

Italian bonds were hit by rumours that today's preliminary November CPI figures are likely to be worse than expected. Italian 10-year yield spreads over bonds widened by 2 basis points to 532 basis points.

US Treasury prices were lower in late morning trading as traders prepared to digest new supply set to come on to the market this week.

Near midday, the benchmark 30-year Treasury was off at 102½ to yield 6.25 per cent. At the short end of the maturity spectrum, the two-year note was unchanged at 101½, to yield 5.434 per cent.

News that President Bill Clinton and Congress had

reached agreement on a temporary bill to re-open the government helped bonds begin the day in New York with modest gains. But the markets had traded higher last week as investors anticipated a positive resolution to the budget process, so few analysts expected a big rise on Sunday's news.

Swedish bonds were buoyed by the strength of the krona. Bear Stearns' Mr Brown said the "markets are impressed by the cautious line of the Riksbank [the Swedish central bank] as far as long-term inflation is concerned." The Swedish 10-year yield spread over Germany narrowed by 13 basis points to close at 262 points.

Instead, profit-taking and preparation for the auctions sent the market modestly lower. Traders generally try to lower bond prices in advance of auctions to drive up yields, thereby making the securities more attractive to their clients.

Lately, the Treasury Department was to auction \$15bn in three-year notes and today it is scheduled to sell \$13.5bn in 10-year notes. Both of the auctions were delayed by budget wrangling in Washington.

The dollar was mixed against the yen and the D-Mark, changing hands at Y101.30 and DMI4105 compared with Y102.15 and DMI4066 late on Friday.

Peugeot finance offshoot increases debut facility

By Antonia Sharpe

Banque PSA Finance Holding, a wholly-owned subsidiary of Peugeot which provides wholesale financing for Peugeot and Citroen dealers, has increased the size of its first euro-denominated loan from FF17.5bn to

FF12.5bn.

Bankers said that since more than FF15bn had been raised from 80 banks during general syndication, the borrower had decided to increase the facility because it was unlikely to achieve a better cost of funding. "Syndication was a great success," one said.

PSA is paying 12.5 basis points over the London interbank offered rate (Libor) on the five-year credit facility. There is a commitment fee of 6.25 basis points and a utilisation fee of 2.5 basis points when usage exceeds 50 per cent.

Banks were keen to lend to PSA Finance because its bank status means the loan will only have to be 20 per cent risk-weighted rather than 100 per cent in the case of loans to corporate borrowers. "The lower risk weighting has a positive effect on the yield of the loan," said one banker.

SYNDICATED LOANS

The borrower's credit perspective was also enhanced by its being regulated by the French central bank, bankers said, adding that the appointment of Société Générale as one of the four arrangers was a shrewd move because it encouraged participation by other French banks. These have not been consistent players in other international loans arranged for French borrowers

this year, because they have been put off by low lending margins.

The other arrangers of the deal were ABN Amro, Crédit Suisse/CS First Boston and NatWest Markets. Arrangers contributed FF17.5m each, senior lead managers FF12.5m, lead managers FF12.5m, and managers FF12.5m. The facility is now closed and will be signed shortly.

Chemical Bank and Den norske Bank are arranging a Nkr700m seven-year revolving credit facility for Schibsted, a Norwegian media group.

The borrower will start to repay the loan after the first five years. It will pay a margin of 17.5 basis points over Libor in the first five years, rising to 20 points in the last two years. The commitment fee is 8.75 basis points in the first five years, rising to 10 points in the last two.

Venezuela's DM500m three-year deal well received

By Conner Middelmann

Venezuela yesterday got in ahead of two other expected Latin American D-Mark borrowers — Colombia and the Province of Buenos Aires — by launching a long-awaited DM500m issue of three-year bonds via Commerzbank.

INTERNATIONAL BONDS

Paying a 10 per cent coupon, the paper, which yields 559 basis points over the corresponding government bond, met good retail demand, traders said. But others noted that Venezuela, with its Baa2/rating, was riskier than Colombia, which is set to issue DM200m of five-year bonds this week or next via Deutsche Morgan Grenfell and SBC Warburg.

"Apart from Chile, which has no liquid bonds outstanding, Colombia is the only investment-grade Latin American borrower," one syndicate official noted.

Elsewhere, the market was quiet ahead of Thursday's Thanksgiving holiday in the US. However, activity could pick up today, with talk of a \$400m five-year offering for KfW, the German reconstruction agency, with Deutsche Morgan Grenfell and Merrill Lynch rumoured as joint leads.

• Russian deputy prime minister Mr Oleg Davydov said Russia would choose an adviser next month to work on a euro-bond issue worth \$1bn planned for next year, Reuters reports.

"We are getting ready to go out on the capital market," Mr Davydov said. The \$1bn would only be a start, with further issues possible later if it went well. "We are going to keep issuing them. The first for \$1bn... and then there could be a second and a third tranche. We will see how it goes," he said. The authorities

were looking at suggestions from investment banks, and Russia was also considering a credit rating. Mr Davydov, Russia's chief debt negotiator who last week concluded a draft accord on rescheduling with foreign banks, said he saw no reason to wait until next May's formal signing of the restructuring before working on the deal.

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WORLD BOND PRICES

BENCHMARK GOVERNMENT BONDS

Yield

Red Date Price Day's change Yield Week ago Month ago

Australia 7,500 11/05 99.000 +0.00 8.43 8.66 8.67

Austria 6,000 11/05 97.9800 -0.050 6.78 6.81 6.90

Belgium 6,000 11/05 97.9800 -0.050 6.78 6.81 6.90

Canada 8,750 12/05 100.0000 -0.050 7.65 7.62 7.70

Denmark 7,000 12/04 98.3000 -0.040 7.58 7.63 7.66

France BTAN 7,750 04/00 105.1500 -0.310 6.15 6.35 6.67

Germany DAT 7,750 04/00 105.1500 -0.310 7.02 7.05 7.55

Iceland 6,250 10/04 100.0000 -0.040 6.38 6.35 6.60

Italy 10,500 12/05 95.1000 -0.210 11.241 11.42 11.54

Japan No 129 8,400 03/00 120.3400 +0.080 1.40 1.47 1.60

No 179 4,500 08/04 102.3240 -0.210 2.78 2.72 2.78

Netherlands 10,750 11/05 102.6600 -0.200 6.38 6.35 6.68

Portugal 11,000 11/05 102.6600 -0.200 6.38 6.35 6.68

Spain 10,500 11/05 102.6600 -0.200 6.38 6.35 6.68

Sweden 8,000 12/04 103-3 -0.322 7.16 7.22 7.63

UK Gilt 8,000 12/04 103-3 -0.322 7.16 7.22 7.63

US Treasury * 8,750 10/04 103-3 -0.102 6.25 6.22 6.44

ECU (French Govt) 7,500 04/00 100.6200 -0.100 7.40 7.47 7.80

London closing. No Yaa day closing. Yield Local market standard.

* Gross producing about 12.6 per cent payable by nonresidents

Source: MMG International

US INTEREST RATES

Lates Treasury Bills and Bond Yields

Price rate

Red Date Price Day's change Yield Week ago Month ago

One month 5.50 Two year 5.47

Two month 5.45 Three year 5.45

Four month 5.45 Six month 5.45 One year 5.45

Five month 5.45 Ten year 5.45

Notes: Int Red Price E or + - High Low

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offshore facility

MARKETS REPORT

Markets cast wary eye over US budget deal

By Philip Gashaw

The dollar yesterday slipped lower in European and early New York trading as earlier optimism about a budget deal in the US gave way to scepticism about whether anything much had actually been achieved.

With no further budget negotiations scheduled until after the Thanksgiving weekend, the dollar looks likely to continue in the recent narrow range. After trading as high as Y102.75 in Asia, the dollar then lost nearly two yen to trade around Y101 in New York.

Against the D-Mark it was trading at DM1.4050. These compare to Friday's closing prices in London of Y102.23, and DM1.4048.

The dollar's early strength helped sterling, but the two slipped lower in the afternoon, with the pounds trade weighted index finishing at a new low of 82.2, after opening at 82.5. Against the D-Mark it

finished at DM2.1842, from DM2.1803, while against the dollar it closed at \$1.5483, from \$1.5521.

In Europe the main focus of activity was the cut in Finnish interest rates, with the tender rate falling by 26 basis points to 4.75 per cent, the third cut in under two months. The Swedish krona, meanwhile, was trading near an 18 month high against the D-Mark, at SKR1.662, from SKR1.674.

Elsewhere in Europe the D-Mark was generally weaker, although it reclaimed some lost ground as the dollar fell during the afternoon.

The story of the day was the steady descent of the dollar as it returned the gains made in Asian trading. Analysts said

traders in Europe had taken the view that nothing more than a very preliminary deal had been agreed, with "everything still on the table."

"We have come a little bit closer to a deal, but not much closer," said a trader at one European bank in London.

Mr Joe Prendergast, currency strategist at Merrill Lynch in London, said: "We certainly don't have a budget deal yet, but we have seen some steps in the right direction." He said the dollar had now returned to the pre-crisis situation where everybody was discounting a budget deal.

So long as the budget talks remain unresolved, there is not much likelihood of a sharp move in the dollar. Some of the fundamental trends, however, favour a stronger dollar, especially the recent Japanese trade figures. "It is quite clear that significant import penetration is taking place, and that the number one policy dilemma between the US and

Japan is disappearing," said one New York analyst.

■ Sterling, which hit a record low late on Friday against the D-Mark, was left of the book by the early rally in the dollar. Many analysts, however, expect it to still trade lower in the run-up to the budget.

One concern is that there is a potential overhang of selling pressure from UK companies who have bailed off from selling sterling in expectation that it would rally.

Mr Prendergast said that as recently as two weeks ago, the options market had not been pricing in any political risk, with sterling/dollar volatilities at a low for the year, and one month risk reversals at par. Both of these have since moved quite sharply "correcting the somewhat complacent situation of a few weeks ago," said Mr Prendergast.

He predicted that a decent recovery was possible for sterling if the more drastic market scenarios of a large cut in the budget, and a cut in interest rates, did not materialise.

In its daily operations the Bank of England cleared a £1.2bn money market shortage.

WORLD INTEREST RATES

November 20	MONEY RATES									
	Over night	One month	Three months	Six months	One year	Lomb. Int.	Dis. rate	Repo rate		
Belgium	4.5	4	4	4	4	4.5	4.5	5.5	3.5	-
week ago	3.8	4	4	4	4	4.5	4.5	5.0	3.0	6.10
France	5.5	5	5	5	5	5.5	5.5	5.0	3.0	-
week ago	5.2	5	5	5	5	5.5	5.5	5.0	3.0	5.50
Germany	3.8	3	3	3	3	3.5	3.5	3.5	3.5	3.98
week ago	3.9	3	3	3	3	3.5	3.5	3.5	3.5	4.02
Ireland	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	6.25
week ago	5.3	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	-
Italy	10.4	10.4	10.4	10.4	10.4	10.4	10.4	10.4	10.4	10.60
week ago	10.5	10.5	10.5	10.5	10.5	10.5	10.5	10.5	10.5	-
Spain	3.5	3.5	3.5	3.5	3.5	3.5	3.5	3.5	3.5	3.50
week ago	3.6	3.5	3.5	3.5	3.5	3.5	3.5	3.5	3.5	3.70
Switzerland	2.8	2.8	2.8	2.8	2.8	2.8	2.8	2.8	2.8	-
week ago	2.8	2.8	2.8	2.8	2.8	2.8	2.8	2.8	2.8	-
US	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	-
week ago	5.2	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	-
Japan	4.5	4.5	4.5	4.5	4.5	4.5	4.5	4.5	4.5	4.50
week ago	4.5	4.5	4.5	4.5	4.5	4.5	4.5	4.5	4.5	-

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OFFSHORE INSURANCES

MARKET REPORT

FT-SE 100 closes well below new intra-day high

By Steve Thompson,
UK Stock Market Editor

Share prices in London moved up again to all-time highs yesterday, measured by the stock market's main indices, the FT-SE Actuaries All-Share and the FT-SE 100.

There were, however, signs that the market's move to record levels could be running out of steam. Wall Street, one of the prime motivating forces behind the London market's recent rise, briefly penetrated the 5,000 level on the Dow Jones Industrial Average, shortly after the US market opened for trading. But it quickly dropped back to the mid-4,900s, and around two hours after

London closed for business the Dow was still jousting with the 5,000 mark.

The failure of the US index to move decisively through 5,000 was one of a number of worrying signals affecting London. Others included the emergence of yet more profits warnings, notably from Rexam, a paper group, and a decline in international bond markets.

Gilt's up around four ticks early in the session, were never performing in a convincing fashion and fell away as the day wore on, eventually closing around nine ticks down on balance.

Dealers said London had run into some determined selling pressure

when it passed 3,630. "Above that level, we ran into some real selling," said one marketmaker.

The FT-SE 100 index finished the day a net 19.6 firmer at a new intra-day closing high of 3,628.8, after reaching a record intra-day peak of 3,639.5. The FT-SE-A All-Share index ended at a best ever 1,776.97, up 7.47.

The market's early euphoria never really extended beyond the leading issues, with the FT-SE Mid 250 index always underperforming the 100 index and finally closing only 2.3 higher at 3,626.8.

Earlier, the stock market gave an immediate positive response to the rise by Wall Street on Friday night,

when the Dow came within four points of the 5,000 level on the Dow Jones Industrial Average after "double-witching hour" which saw the expiry of index and stock options in the US.

The FT-SE 100 kicked off some 12 points higher and quickly moved up to show a gain of 20 points as some institutions showed signs of being panicked into the market, after standing back during last week's advance. News of a modest downward revision in third-quarter gross domestic product gave a modest boost to sentiment, increasing the chances of a cut in domestic interest rates, dealers said.

News in the early afternoon of another significant profits warning, plus a bout of nerves as Wall Street opened, began to unsettle the market, with the FT-SE 100 eventually closing well below the day's best.

Rexam, the paper group, delivered the latest profits warning to hit the market, warning of destocking and a potential 20 per cent decline in profits. The Rexam move comes less than a week after a similar warning from Arjo Wiggins Appleton. Bunn and David S. Smith were other paper issues to suffer as the news circulated in the market.

Turnover in equities reached an encouragingly buoyant 657m shares. Customer business on Friday was valued at £1.62bn.

Rexam hit by warning

Paper shares, battered by a wave of profits warnings in recent weeks, were dealt a further body blow yesterday when sector leader Rexam announced that 1995 profits were heading for a 20 per cent setback.

Rexam, Arjo Wiggins Appleton, Bunn and David S. Smith all plunged to the bottom of their respective index performance rankings. Rexam fell more than 10 per cent, and the four stock prices incurred an average decline of more than 6 per cent.

Rexam, which stood at 519p in July, dropped to a new 1995 low, closing 37 off at 353p. At 9.3m shares, turnover was the heaviest since mid-August. Arjo retreated 12% to 180p, Bunn shed 8% to 171p and Smith lost 10% to 255p.

After recent cautious statements from KNP and Arjo Wiggins, Rexam was widely expected to follow suit. But it was the extent rather than the timing of the Rexam statement that set alarm bells ringing across the sector.

The depth of the group's destabilising difficulties also rekindled the management succession stories that have dogged Rexam for most of the past year. Chief executive Mr David Lydon is due to retire next June.

Most analysts marked down their profits estimates in line with the Rexam statement, and the 1995 range looks to be

£180m to £185m. There was vague talk of dividend cuts yesterday with cover for a maintained payout shrinking to close to 1.5 times.

Ladbroke rallies

Shares in hotels and leisure giant Ladbroke gained 5% to 132.5p following weekend press reports that suggested the group may soon be on the receiving end of a bid from Granada Group.

However, analysts quickly dismissed talk of such a merger and instead attributed part of the rise to buying from fans of the stock wishing to see it retain its place in the premier FT-SE 100 listings.

Ladbroke shares had retreated sharply following its recent profits warning, which made it vulnerable to being removed from the listings. Volume at the close was 5.2m. An analyst commenting on the bid talk said: "I cannot see the logic of such a move for Granada. It would be taking on problems it can do without."

Granada was also mentioned as a possible suitor for Pearson, owner of the Financial Times. Shares in Pearson moved ahead 7% to 655p, with turnover said to be dull. There are those in the market who believe such a deal is not so far fetched and he said yesterday: "This argument has an element of logic but I cannot see it being a contested bid; it would have to be an agreed merger."

None of the acquisition talk dimmed the attractions of Granada and the stock forged ahead 20 to 700p in trade of 2.4m shares.

The group reports final figures tomorrow and traders expect it to produce profits which beat analysts' predictions. The market range is between £240m and £250m.

GRE advances

The bid spotlight among composite insurers shifted to Guardian Royal Exchange, sending the shares racing forward late in the session.

The stock surged 13% to 247.5p, making it the best performer among Footsie constituents.

German insurance group Allianz was again mentioned as a possible suitor for the UK company, although there were those suggesting that an offer may come from UK commercial bank.

However, some people are cautious about the attractions of GRE, including Mr John Marr at Charterhouse Tilney. He said he would continue to be a seller of the shares

FINANCIAL TIMES EQUITY INDICES

	Nov 20	Nov 17	Nov 16	Nov 15	Nov 14	Nov 13	Nov 12	Nov 11	Nov 10	Nov 9	Nov 8	Nov 7	Nov 6	Nov 5	Nov 4	Nov 3	Nov 2	Nov 1	Oct 31	Oct 30	Oct 29	Oct 28	Oct 27	Oct 26	Oct 25	Oct 24	Oct 23	Oct 22	Oct 21	Oct 20	Oct 19	Oct 18	Oct 17	Oct 16	Oct 15	Oct 14	Oct 13	Oct 12	Oct 11	Oct 10	Oct 9	Oct 8	Oct 7	Oct 6	Oct 5	Oct 4	Oct 3	Oct 2	Oct 1	Nov 20	Nov 19	Nov 18	Nov 17	Nov 16	Nov 15	Nov 14	Nov 13	Nov 12	Nov 11	Nov 10	Nov 9	Nov 8	Nov 7	Nov 6	Nov 5	Nov 4	Nov 3	Nov 2	Nov 1	Oct 31	Oct 30	Oct 29	Oct 28	Oct 27	Oct 26	Oct 25	Oct 24	Oct 23	Oct 22	Oct 21	Oct 20	Oct 19	Oct 18	Oct 17	Oct 16	Oct 15	Oct 14	Oct 13	Oct 12	Oct 11	Oct 10	Oct 9	Oct 8	Oct 7	Oct 6	Oct 5	Oct 4	Oct 3	Oct 2	Oct 1	Nov 20	Nov 19	Nov 18	Nov 17	Nov 16	Nov 15	Nov 14	Nov 13	Nov 12	Nov 11	Nov 10	Nov 9	Nov 8	Nov 7	Nov 6	Nov 5	Nov 4	Nov 3	Nov 2	Nov 1	Oct 31	Oct 30	Oct 29	Oct 28	Oct 27	Oct 26	Oct 25	Oct 24	Oct 23	Oct 22	Oct 21	Oct 20	Oct 19	Oct 18	Oct 17	Oct 16	Oct 15	Oct 14	Oct 13	Oct 12	Oct 11	Oct 10	Oct 9	Oct 8	Oct 7	Oct 6	Oct 5	Oct 4	Oct 3	Oct 2	Oct 1	Nov 20	Nov 19	Nov 18	Nov 17	Nov 16	Nov 15	Nov 14	Nov 13	Nov 12	Nov 11	Nov 10	Nov 9	Nov 8	Nov 7	Nov 6	Nov 5	Nov 4	Nov 3	Nov 2	Nov 1	Oct 31	Oct 30	Oct 29	Oct 28	Oct 27	Oct 26	Oct 25	Oct 24	Oct 23	Oct 22	Oct 21	Oct 20	Oct 19	Oct 18	Oct 17	Oct 16	Oct 15	Oct 14	Oct 13	Oct 12	Oct 11	Oct 10	Oct 9	Oct 8	Oct 7	Oct 6	Oct 5	Oct 4	Oct 3	Oct 2	Oct 1	Nov 20	Nov 19	Nov 18	Nov 17	Nov 16	Nov 15	Nov 14	Nov 13	Nov 12	Nov 11	Nov 10	Nov 9	Nov 8	Nov 7	Nov 6	Nov 5	Nov 4	Nov 3	Nov 2	Nov 1	Oct 31	Oct 30	Oct 29	Oct 28	Oct 27	Oct 26	Oct 25	Oct 24	Oct 23	Oct 22	Oct 21	Oct 20	Oct 19	Oct 18	Oct 17	Oct 16	Oct 15	Oct 14	Oct 13	Oct 12	Oct 11	Oct 10	Oct 9	Oct 8	Oct 7	Oct 6	Oct 5	Oct 4	Oct 3	Oct 2	Oct 1	Nov 20	Nov 19	Nov 18	Nov 17	Nov 16	Nov 15	Nov 14	Nov 13	Nov 12	Nov 11	Nov 10	Nov 9	Nov 8	Nov 7	Nov 6	Nov 5	Nov 4	Nov 3	Nov 2	Nov 1	Oct 31	Oct 30	Oct 29	Oct 28	Oct 27	Oct 26	Oct 25	Oct 24	Oct 23	Oct 22	Oct 21	Oct 20	Oct 19	Oct 18	Oct 17	Oct 16	Oct 15	Oct 14	Oct 13	Oct 12	Oct 11	Oct 10	Oct 9	Oct 8	Oct 7	Oct 6	Oct 5	Oct 4	Oct 3	Oct 2	Oct 1	Nov 20	Nov 19	Nov 18	Nov 17	Nov 16	Nov 15	Nov 14	Nov 13	Nov 12	Nov 11	Nov 10	Nov 9	Nov 8	Nov 7	Nov 6	Nov 5	Nov 4	Nov 3	Nov 2	Nov 1	Oct 31	Oct 30	Oct 29	Oct 28	Oct 27	Oct 26	Oct 25	Oct 24	Oct 23	Oct 22	Oct 21	Oct 20	Oct 19	Oct 18	Oct 17	Oct 16	Oct 15	Oct 14	Oct 13	Oct 12	Oct 11	Oct 10	Oct 9	Oct 8	Oct 7	Oct 6	Oct 5	Oct 4	Oct 3	Oct 2	Oct 1	Nov 20	Nov 19	Nov 18	Nov 17	Nov 16	Nov 15	Nov 14	Nov 13	Nov 12	Nov 11	Nov 10	Nov 9	Nov 8	Nov 7	Nov 6	Nov 5	Nov 4	Nov 3	Nov 2	Nov 1	Oct 31	Oct 30	Oct 29	Oct 28	Oct 27	Oct 26	Oct 25	Oct 24	Oct 23	Oct 22	Oct 21	Oct 20	Oct 19	Oct 18	Oct 17	Oct 16	Oct 15	Oct 14	Oct 13	Oct 12	Oct 11	Oct 10	Oct 9	Oct 8	Oct 7	Oct 6	Oct 5	Oct 4	Oct 3	Oct 2	Oct 1	Nov 20	Nov 19	Nov 18	Nov 17	Nov 16	Nov 15	Nov 14	Nov 13	Nov 12	Nov 11	Nov 10	Nov 9	Nov 8	Nov 7	Nov 6	Nov 5	Nov 4	Nov 3	Nov 2	Nov 1	Oct 31	Oct 30	Oct 29	Oct 28	Oct 27	Oct 26	Oct 25	Oct 24	Oct 23	Oct 22	Oct 21	Oct 20	Oct 19	Oct 18	Oct 17	Oct 16	Oct 15	Oct 14	Oct 13	Oct 12	Oct 11	Oct 10	Oct 9	Oct 8	Oct 7	Oct 6	Oct 5	Oct 4	Oct 3	Oct 2	Oct 1	Nov 20	Nov 19	Nov 18	Nov 17	Nov 16	Nov 15	Nov 14	Nov 13	Nov 12	Nov 11	Nov 10	Nov 9	Nov 8	Nov 7	Nov 6	Nov 5	Nov 4	Nov 3	Nov 2	Nov 1	Oct 31	Oct 30	Oct 29	Oct 28	Oct 27	Oct 26	Oct 25	Oct 24	Oct 23	Oct 22	Oct 21	Oct 20	Oct 19	Oct 18	Oct 17	Oct 16	Oct 15	Oct 14	Oct 13	Oct 12	Oct 11	Oct 10	Oct 9	Oct 8	Oct 7	Oct 6	Oct 5	Oct 4	Oct 3	Oct 2	Oct 1	Nov 20	Nov 19	Nov 18	Nov 17	Nov 16	Nov 15	Nov 14	Nov 13	Nov 12	Nov 11	Nov 10	Nov 9	Nov 8	Nov 7	Nov 6	Nov 5	Nov 4	Nov 3	Nov 2	Nov 1	Oct 31	Oct 30	Oct 29	Oct 28	Oct 27	Oct 26	Oct 25	Oct 24	Oct 23	Oct 22	Oct 21	Oct 20	Oct 19	Oct 18	Oct 17	Oct 16	Oct 15	Oct 14	Oct 13	Oct 12	Oct 11	Oct 10	Oct 9	Oct 8	Oct 7	Oct 6	Oct 5	Oct 4	Oct 3	Oct 2	Oct 1	Nov 20	Nov 19	Nov 18	Nov 17	Nov 16	Nov 15	Nov 14	Nov 13	Nov 12	Nov 11	Nov 10	Nov 9	Nov 8	Nov 7	Nov 6	Nov 5	Nov 4	Nov 3	Nov 2	Nov 1	Oct 31	Oct 30	Oct 29</

Share Prices

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NYSE COMPOSITE PRICES

Continued from previous page

Stock	Yd	Pr	Stk	High	Low	Close	Chg	Stock	Yd	Pr	Stk	High	Low	Close	Chg
671 305 SEC Co 1.65 3.1 18 56 567 567 567 567 567															
304 205 Sec Corp	1.44	5.6	56	56	56	56	56	305 205 SEC Co	1.62	6.5	51	52	52	52	52
114 145 Secur	1.03	5.5	50	50	50	50	50	115 145 Secur	1.03	5.5	50	50	50	50	50
264 302 Secur	0.82	3.9	10	700	700	700	700	265 302 Secur	0.82	3.9	10	700	700	700	700
265 302 Secur	0.82	3.9	10	700	700	700	700	266 505 Secur	1.18	2.1	20	25	25	25	25
267 111 Secur	0.16	0.4	21	345	345	345	345	268 111 Secur	0.16	0.4	21	345	345	345	345
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AMERICA

Dow cracks 5,000 barrier at midsession

Wall Street

Blue chip shares in the Dow Jones Industrial Average edged through the 5,000 level in early afternoon trading yesterday after spending most of the morning moving in a narrow range on either side of Friday's close, writes *Lisa Bransten* in New York.

The Dow first climbed through 5,000 just after 10am but failed to hold on to that high for the rest of the morning. But it moved more decisively through that psychologically important level just before 1pm, when it Dow registered a gain of 12.65, bringing it to 5,000.

Still, there were uncertainty on Wall Street about whether the edgy market would retain its early afternoon highs until the close.

Rising issues in the Dow included Disney, up \$1 at \$60, Eastman Kodak, \$1 stronger at \$70, Texaco, which added \$1 at \$72, and General Motors, \$3 stronger at \$47.

The Standard & Poor's 500 was lower in early trading, having breached its own psychological barrier of 600 on Friday. By 1pm it was off 0.53 points at 599.54. The American Stock Exchange composite added \$0.32 at 532.48. NYSE volume was 162m shares.

Shares roared higher last week as investors bet on a positive outcome to the budget stalemate and bought shares to cover short positions before Friday's expiration of options on shares and share indices. Therefore analysts did not expect Sunday's announce-

ment, a stop-gap measure to reopen the government, to cause shares to rally.

Technology shares were mixed yesterday with the Nasdaq composite, weighted toward that sector, slipping 0.18 at 1,044.85. The Pacific Stock Exchange technology index shed 0.7 per cent.

Microsoft, the biggest company on the Nasdaq, added \$4 at \$88 and Intel gained \$3 at \$63.34, while Apple Computer slipped \$3 at \$39.95 and America Online was \$3 lower at \$77.74.

Norand shed \$11 or more than 10 per cent to \$14 after announcing that it would postpone the shareholders meeting originally set for next month and reschedule 1994 and 1995 results because of a problem completing this year's audit.

Canada

Toronto overcame early weakness in midday trade, the TSE-300 Composite index rising 2.19 to 4,601.83 in light volume of 23.8m shares.

Analysts noted that the market was unmoved by the resolution of the US budget dispute, while further uncertainty surrounding Quebec's future had tended to keep equities in check.

Canadian National Railway, the first instalment trading on a when-issued basis, gave up an early rise to C\$20 to trade C\$4 lower at C\$20, but still at a substantial premium to the offer price of C\$14.

CFCF fell C\$1 to C\$14 after it agreed to sell its CF Cable TV unit to Le Groupe Vidéotron for \$515m.

Brazil gives up 3.1%

Sao Paulo fell 3.1 per cent in midday trade on concerns over the political implications of a possible scandal surrounding a \$1.4bn contract for the Amazonian surveillance Sivan radar system.

A presidential aide and the air force minister resigned at the weekend after transcripts were published of a telephone conversation that raised questions about the way that raised the order had been awarded. The Bovespa index was down 0.22.

• Mexico was closed.

MARKETS IN PERSPECTIVE

	% change in local currency			% change in local currency			% change in local currency		
	1 Week	4 Weeks	Start of 1995	Start of 1995	Start of 1995	Start of 1995	Start of 1995	Start of 1995	Start of 1995
Austria	-1.47	-0.08	-13.72	-16.13	-8.72	-7.45			
Belgium	+2.02	+3.51	+8.84	+7.88	+18.77	+18.82			
Denmark	-0.07	-0.96	+1.12	+0.21	+12.67	+11.97			
Finland	-6.44	-10.64	-2.85	+1.23	+15.38	+14.47			
France	+2.54	+6.93	-0.90	+1.67	+12.72	+11.83			
Germany	+0.85	+0.41	+1.97	+1.83	+13.25	+12.35			
Ireland	+3.86	+4.37	+21.37	+20.17	+25.61	+24.92			
Italy	+0.57	+1.11	-7.98	-8.23	-5.70	-6.46			
Netherlands	+1.41	+1.30	+10.05	+8.71	+20.88	+19.92			
Norway	-0.68	-6.14	+4.82	+3.12	+6.67	+5.82			
Spain	+1.80	+2.66	+1.24	+6.30	+16.64	+15.72			
Sweden	+0.98	-3.84	+15.61	+19.10	+55.94	+34.86			
Switzerland	+0.71	+1.04	+20.69	+18.24	+38.30	+37.20			
UK	+2.41	+1.52	+14.45	+18.84	+18.84	+15.92			
EUROPE	+1.62	+1.54	+8.40	+8.83	+17.38	+16.44			
Australia	-0.26	+0.97	+12.12	+11.16	+7.16	+6.32			
Hong Kong	-1.82	-7.10	-7.70	+8.70	+8.82	+8.75			
Japan	+1.08	-0.53	-5.10	-7.04	+5.57	+5.29			
Malaysia	-1.58	-9.24	-19.20	-11.85	-10.14	-10.85			
New Zealand	-2.77	-3.26	+0.74	+10.08	+12.33	+11.45			
Singapore	+0.22	-2.16	-11.59	-5.11	-1.20	-1.94			
Canada	+0.32	-3.03	+10.59	+8.26	+13.15	+12.25			
USA	+1.42	-2.11	+20.79	+31.00	+32.05	+31.00			
Mexico	+1.44	-0.04	-3.13	-3.66	-38.09	-36.58			
South Africa	+0.05	+2.95	+15.24	-0.40	+12.17	+11.28			
WORLD INDEX	+1.23	+0.90	+10.25	+10.88	+13.19	+12.30			

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FT/S&P ACTUARIES WORLD INDICES

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NATIONAL AND REGIONAL MARKETS

Country	FRIDAY NOVEMBER 17 1995			THURSDAY NOVEMBER 16 1995			DOLLAR INDEX		
	US	Day's Change	Percent	US	Day's Change	Percent	US	Day's Change	Percent
Australia (22)	182.49	0.9	174.31	117.94	133.27	182.58	0.4	180.80	172.22
Austria (27)	189.59	0.2	161.55	108.31	123.22	124.51	-0.1	189.80	160.79
Belgium (25)	200.13	0.7	191.17	120.35	148.63	148.16	0.4	195.37	185.30
Brazil (28)	132.44	-0.2	138.71	93.34	124.31	124.61	1.1	179.70	184.78
Canada (10)	145.24	0.7	138.71	93.34	124.31	124.61	0.2	202.99	197.00
Denmark (26)	202.54	1.0	192.74	125.24	120.53	120.82	0.4	205.37	198.53
Finland (25)	212.87	-0.3	173.58	125.48	125.48	125.48	-1.1	215.27	205.08
France (100)	182.90	-0.4	174.71	118.31	121.98	120.59	-0.8	182.85	174.94
Germany (59)	181.01	0.3	183.80	104.07	117.59	117.59	0.0	180.46	152.66
Hong Kong (53)	354.87	-0.5	336.79	228.24	322.34	322.14	-0.6	356.30	336.55
India (16)	200.74	-0.2	198.74	162.80	162.80	162.80	-0.1	201.24	198.00
Ireland (24)	70.43	0.1	67.28	45.52	51.44	52.71	0.2	70.34	67.00
Japan (48)	142.36	1.1	135.92	92.01	103.98	92.01	1.1	140.89	134.21
Malaysia (108)	47.35	-0.7	40.23	27.62	32.12	41.52	-0.8	43.03	40.82
Mexico (18)	883.82	4.0	830.87	582.18	635.28	734.58	3.8	853.77	787.05
Netherlands (18)	280.08	0.7	244.50	188.10	189.95	189.73	0.3	300.00	288.00
New Zealand (14)	78.02	-0.2	75.60	54.83	54.83	54.83	-0.4	75.49	74.71
Norway (28)	205.58	0.3	184.48	145.80	149.80	149.80	-0.1	221.24	214.25
Singapore (44)	365.85	0.1	342.93	236.94	236.94	236.94	0.0	383.57	345.03
South Africa (45)	374.89	0.3	357.91	242.17	273.85	298.70	0.4	374.32	355.71
Spain (38)	152.70	-0.1	148.50	98.70	111.52	138.88	-0.4	157.30	154.78
Sweden (47)	311.68	0.9	297.73	201.45	227.64	302.93	0.1	308.14	294.10
Thailand (41)	224.64	0.5	216.01	148.45	148.45	148.45	0.0	222.41	214.50
United Kingdom (206)	205.94	-0.3	191.22	145.97	150.94	150.94	-1.2	205.94	193.70
USA (504)	248.97	0.5	234.93	158.98	179.				

HUNGARY

Chill wind on the River Danube

Anthony Robinson and Virginia Marsh
say Hungarians are facing the harsh truth that they must stop living beyond their economic means

It has been a year for shedding illusions and slaying sacred cows. The "goulash communism" which made Hungary a byword for relative prosperity under the old regime was financed by foreign debt. The first democratically-elected government inherited a bloated social security system but lacked the strength to cut it. But earlier this year a socialist-led government introduced a tough austerity package which obliged Hungarians to face the harsh truth: for decades they lived beyond Hungary's means.

This is a bitter pill for millions of Hungarians who live on or around an average national income of \$300 a month and for whom the last five years brought unprecedented economic change and social insecurity.

Yet they have been obliged to accept an 11 per cent cut in real wages this year, and another 3 to 4 per cent decline is planned for 1996. This follows an emergency economic, financial and exchange rate package introduced in March. Its aim was to neutralise a substantial rise in real incomes prior to the 1994 elections, reverse a dangerous widening of the trade and current account deficits and head off the risk of a potential domestic and foreign debt trap arising from inflationary pressures and rising interest rates.

By autumn the statistics were beginning to show that the politically fraught package was having the desired effect. Exports in particular responded well to an effective

21 per cent devaluation over the first half of the year. Higher investment has also helped to compensate for lower consumer demand, which in turn has led to a slackening in the increase in imports and an easing in pressures on the domestic economy. Inflation and interest rates have started to decline.

But the longer term success or failure of the austerity package is still in question. The outcome depends on the willingness of labour and the trade unions to accept the one-off cut in living standards imposed by the March package, and on the ability of a Socialist-Free Democratic coalition government, led by Mr Gyula Horn, the Socialist Party prime minister, to follow up with a radical reform of the entire social security and health system. These promised reforms are the key element in a strategy to cut government spending, lower interest rates, and hence reduce the cost of financing a near-crippling level of domestic and foreign debt.

A recent OECD report on social and labour market policies in Hungary highlighted the need to reform an old age and disability pension system which accounted for 11 per cent of GDP in 1993, and to revise a family allowance system which accounted for another 5 per cent.

In the March package the government cut some social payments, introduced income-related fees for some previously free educational and health services and underlined its commitment to broader structural reforms which will transform the economy and start to pay political dividends before the next elections in 1996.

"To appreciate what we have done you must realise that we have abolished what Hungarians grew up to accept as sacred rights," says Mr Horn, a veteran reform communist who led his revamped Socialist party to victory in the 1994 elections but is now widely accused of adopting "Thatcherite" anti-welfare policies and rapid privatisation.

Some measures were subsequently struck out by the constitutional court, which argued that cuts in benefits announced with so much speed and such little warning in March were unconstitutional and badly drafted.

The 1996 budget, which is being drawn up to conform with targets agreed with the International Monetary Fund, including a budget deficit set to fall below 4 per cent of GDP, compared with 9.5 per cent in 1994, will restore the income lost by the constitutional court ruling. But it will not soothe the ruffled feathers of a trade union movement which is at its strongest in the still state-controlled areas of the economy.

Civil servants, teachers, health-workers and other public sector workers have seen their incomes and social prestige fall since the collapse of socialism. But their numbers have continued to increase. Crucially, it was their votes which brought the socialists back to power in 1994.

Mr Sandor Nagy, Hungary's main trade union leader, helped to marshal votes for the socialist cause.

Now, after retiring from the union movement, he stands as a somewhat ambiguous figure, uncertain whether to accept a senior post, if one were offered, or to stake out his position as a future alternative leader of the left.

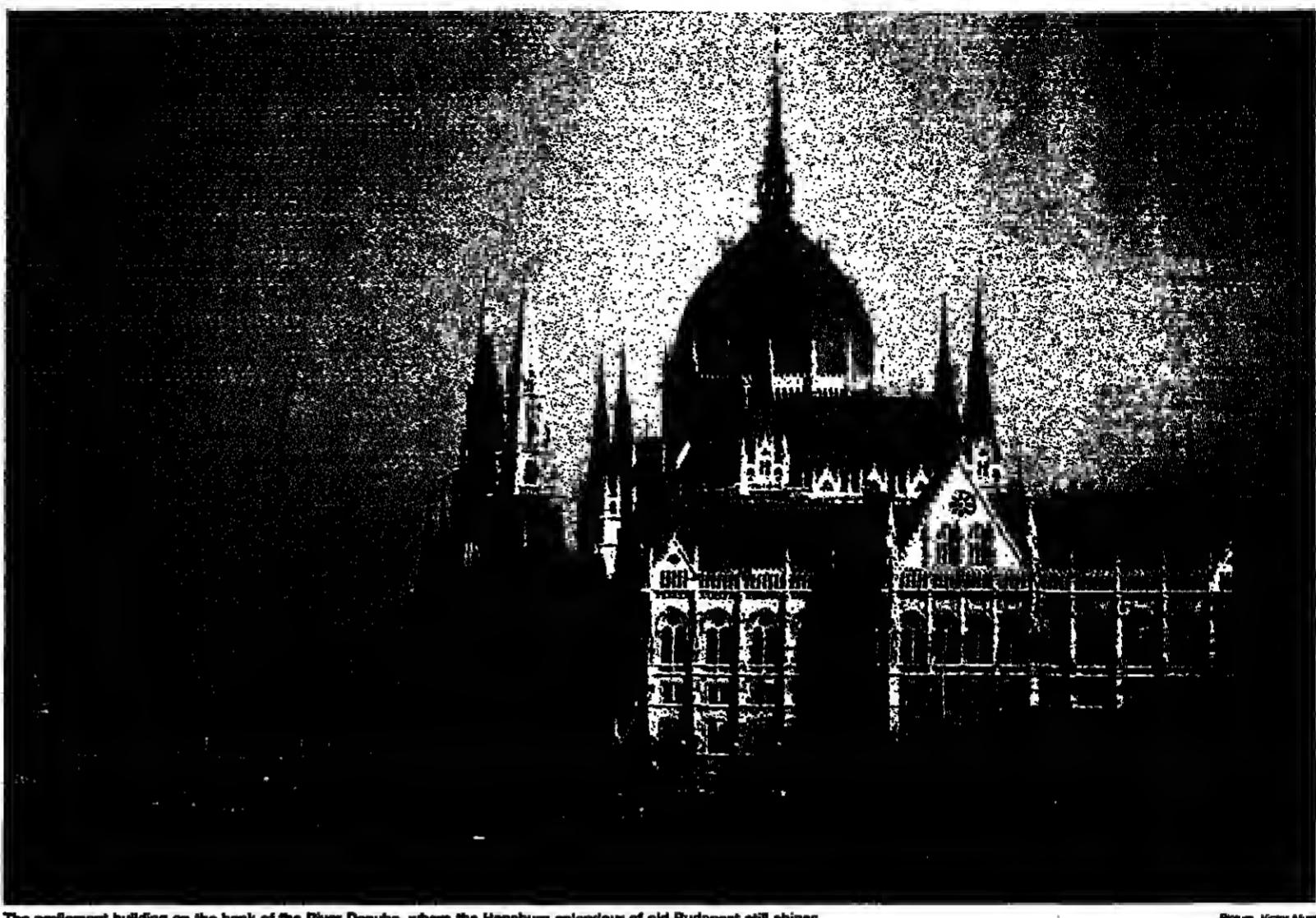
Mr Horn, meanwhile, appears to be willing to face up to his internal party critics and persevere with structural reforms and privatisation in the hope that these measures will transform the economy and start to pay political dividends before the next elections in 1996.

"To appreciate what we have done you must realise that we have abolished what Hungarians grew up to accept as sacred rights," says Mr Horn, a veteran reform communist who led his revamped Socialist party to victory in the 1994 elections but is now widely accused of adopting "Thatcherite" anti-welfare policies and rapid privatisation.

Mr Lajos Bokros, the former banker who became finance minister in March when Mr Gyorgy Suranyi was also appointed to a key financial role as governor of the central bank, is even more blunt. "The historic task of the Socialist government is to roll back the frontiers of the welfare state," he says.

A reduction of the state's role in the economy and society is not what many voters thought they were voting for in last year's elections. But Mr Horn points out that economic and social reform was put on the agenda by Hungary's reform communists before the collapse of Soviet hegemony over central Europe.

"We realised that the standard of living was being artificially supported by foreign loans and initiated the economic reforms which would have allowed Hungary to pay



The parliament building on the bank of the River Danube, where the Habsburg splendour of old Budapest still shines

Picture: Victor Marsh

its way," he said in an interview.

After the collapse of communism, power passed into the hands of the conservative Hungarian Democratic Forum government in 1990. But a government attacked by the left for being hard hearted and uncaring was actually too inhibited by such criticism to make the cuts in social welfare, or proceed sufficiently quickly with privatisation to cut the size and cost of the Hungarian public sector.

A difficult year lies ahead, but there is light at the end of the tunnel. Two decades of foreign borrowing have saddled Hungary with the highest per capita debt in the former communist world. At the same time it acquired a formidable reputation for sophisticated debt management and excellent contacts in financial markets.

Familiarity with western financial markets, and nearly two decades of cautious market-oriented reforms, gave Hungary a significant advantage over other former communist countries in the search for foreign equity capital to modernise the economy and re-integrate Hungary into world markets. As a result over \$10bn in private equity investment has flowed into Hungary over the last five years, nearly half the estimated \$22bn which has come into the region since 1990.

More than 30 of the top 50 multinational companies have made investments here. Some, such as the US General Electric corporation, which took over Tungsram and chose Hungary as a base for its global

electric light manufacturing activity, have also spotted the opportunity to make the country a base for research and development work. German companies, such as Audi, assemble high tech components in state-of-the-art factories in western Hungary, able to run 24 hours a day seven days a week, and staffed by highly trained engineers and technicians.

Thanks to such investment, much of it on greenfield sites, and to big structural changes in former state-owned companies privatised by direct sale to strategic investors, Hungary's industry has undergone significant change at the micro-economic level.

Productivity in industry is

estimated to have risen around

50 per cent over the last three years through the closure or

revamping of former state-owned lossmakers and the efficiency gains from new technology and managerial methods. The partially privatised telephone system is improving by the month and new motorways ring the capital Budapest and connect it with the Austrian capital, Vienna, 300km to the west.

This year's painful shift in resources from personal disposable incomes to the state treasury and from domestic consumption to exports is already showing through in higher exports and lower inflation. Investment is rising and economic growth is continuing. If the government keeps its nerve, and the unions keep their cool, Hungary could be well on the way to sustainable growth before next year is out.

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L to r: Bank's Gyorgy Suranyi, Premier Gyula Horn, minister Lajos Bokros

The reforming troika

Two like-minded men, who have known each other since school days, put together the March economic package and agreed to accept responsibility for its implementation.

Working closely together, Lajos Bokros at the finance ministry and Gyorgy Suranyi as president of the Hungarian National Bank have master-minded an economic and financial turnaround, surprising even themselves by its speed and scope.

While Mr Suranyi enjoys relative anonymity in his apolitical central banker's job, Mr Bokros has become the lightning rod for Socialist Party voters who feel betrayed by the

government they brought to power by a landslide in 1994. Before taking on his new job he used to write learned critiques of economic policy under the pen name "David Ricardo", borrowed from the 19th century liberal economist.

Putting his theories into practice is a fulfilling but stressful operation.

"I'm the most hated man in Hungary," he admits with a deprecating shrug. But he has learned to be slightly less confrontational after the storm caused by his candid expressed declaration that "the historic task of the socialist government is to roll back the frontiers of the welfare state".

Economy overview: by Anthony Robinson

Sacrifice wins global respect

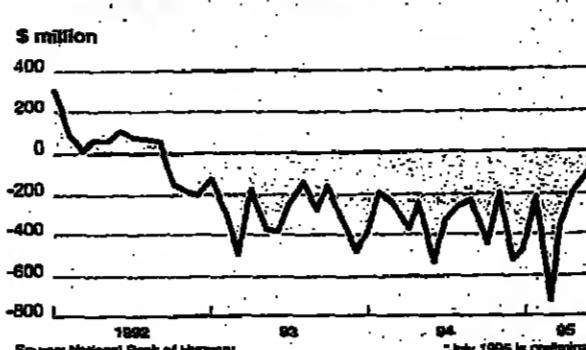
Hungary's overseas standing has been enhanced by this year's robust austerity package

The good news about the Hungarian economy is that five years of large-scale foreign investment, privatisation and the painful run-down of inappropriate heavy industry have led to a big rise in micro-economic efficiency.

Until the introduction of an austerity package in March, however, the international financial institutions were looking at other indices showing the economy as a whole in micro-economic imbalance.

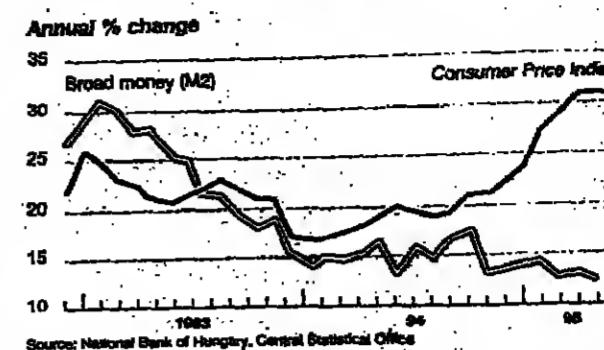
Mr Gyorgy Suranyi, president of the National Bank of Hungary, recalls that the budget deficit was running at nearly 10 per cent of GDP on an annualised basis over the first quarter of this year while the forint was clearly over-valued and interest rates and inflation were rising strongly. Importers were building up

Current account balance



Source: National Bank of Hungary

Money growth and inflation



Source: National Bank of Hungary, Central Statistical Office

The package demanded an 11 per cent cut in real incomes in 1995, and a smaller 3 per cent drop in 1996. The cut in real incomes has been achieved through higher prices and wage restraint. The effect can be seen most clearly in a seven per cent drop in the volume of retail sales over the first half of this year. Nominal wages rose around 18 per cent over the first eight months while inflation, measured by the consumer price index, peaked at over 31 per cent in June before starting what is expected to be an accelerating and sustained decline over the next two years.

The surge in inflation eliminated the wage gains accumulated in the run-up to the 1994 elections. The jump in prices was fuelled partly by sharply higher energy prices imposed at the start of the year as an essential prerequisite for the planned privatisation of the energy utilities. A further increase is due in early 1996.

The longer term benefits of the austerity package will only become clear when lower inflation cuts the cost of servicing a national debt which threatened to push the country into a debt trap. Mr Suranyi expects inflation on an annualised basis to drop to 16 per cent in 1996 from 29 per cent in 1995. Prime minister Horn, looking to the election year of 1996, hopes that by then inflation will be down to single digits, the budget deficit will be under 3 per cent of GDP and unemployment, currently over 10 per cent, will also be in single figures. If all goes to plan the economy should then

be 85 per cent privatised, compared with current 55 per cent.

Already, however, despite much grumbling within the Socialist Party and the trade union movement, the March package is working even faster than had been hoped.

Resources have been shifted from consumption to investment and exports without causing a recession. The economy should show 2.5 per cent GDP growth this year and at least 3 per cent in 1996, according to Mr Horn.

Inflation, which peaked at 31.8 per cent in July, fell to 24.8 per cent year on year in September which also saw the best foreign trade performance for three years. Exports rose to \$1.05bn in September from \$1.02bn in August while imports fell to \$1.12bn from \$1.16bn to give a monthly trade deficit of \$53m compared with \$140m in August. Over the first three quarters of this year exports rose by 1.37 per cent, or 10 per cent, while imports increased by just over 10 per cent to \$1.2bn.

The EU, which takes 64 per cent of Hungary's exports, remains by far the largest trading partner with foreign-owned plants, such as the Dm300m Audi engine assembly plant at Györ in western Hungary, functioning as low-cost production sites within a few hundred kilometres of main plants in Germany, and frequently in neighbouring Austria.

Recent months, however, have seen more trade with former Comecon markets, partly reflecting grain sales to Russia.

Banking: by Virginia Marsh

Old monoliths are shaken to the foundations

The banks are feeling the full force of the government's tough policies

Hungary's largest state banks were technically insolvent three years ago and only government bailouts worth \$3bn - equivalent to around seven per cent of last year's gross domestic product - saved them.

However, it was not until this year, under the new government, that many of the so-called "consolidated" banks started to restructure their operations in earnest. The state also began to pursue bank privatisation with more determination.

"The [former] government threw a lot of money at the banks without having a clear strategy for the sector or for its eventual privatisation," says a western banker. "It

spect

■ Privatisation: by Virginia Marsh

A timetable worthy of Lady Thatcher

Privatisation is being pushed ahead with a Thatcherite sense of urgency

Hungary's Socialist-led government has Thatcherite ambitions when it comes to privatisation. It has given itself the historic task of selling off most of the country's utilities and completing privatisation over the next two years - a timetable that would be considered highly ambitious by any

western government.

"We want to finish privatisation by the end of 1997. The dominance of private property in the economy should reach 80-85 per cent by then. Today it is 55 per cent," says Mr Gyula Horn, the prime minister. "This is privatisation of a magnitude and speed unprecedented in the west. It took the UK years to plan privatisation of water companies. We don't have that much time. Our economy can't wait that long."

On the slate this autumn alone are oil and gas company

Mol, the country's largest company; MVM, the electricity utility, which is being broken up and privatised as 14 units; and six gas distribution companies. The deadline for offers for 50 per cent stakes in the five regional GDCs was November 20 while offers for MVM companies are due by November 30.

An international private placement for 25 per cent of Mol, expected to fetch from \$210m to \$270m, is in the market at present and will be followed by a domestic offering.

Global co-ordinators Merrill Lynch, Lazard and Kleinwort Benson are due to announce the price for the international offering on November 21.

The sale, which follows the recent flotation of two other large companies, OTP, the national savings bank, and Richter Gedson, the pharmaceutical company, will be a welcome boost for the Budapest stock exchange. Although the oldest exchange in the region, it remains small and relatively illiquid with just 52 traded companies and total market capitalisation of around \$1.6bn, about four per cent of GDP. This compares with more than 1,700 companies and a market capitalisation of around \$15bn, about one third of GDP, on the Prague bourse.

If successful, the energy sector sales will brighten up an otherwise disappointing year for privatisation which had been expected to provide the state with Ft150bn (\$1.13bn) in extra revenues.

By the end of September shares in just 143 mainly small companies had been sold for a total of Ft40.45bn (\$30.4m), not enough to cover Ft547bn in costs incurred by APV Rt, the new privatisation body.

It also intends to purchase a wallpaper factory next year, possibly in Poland, and is considering investment in a paper factory in 1997, according to Mr Peter Jancso, chief executive.

In the meantime, the company is working on restructuring plans for Sotex which it bought last month from Magyar Hotel Bank which is selling off many of its assets. The company which produces bed covers, table clothes and other fine textiles, represents a "real opportunity for us," says Mr Bori, pointing out of the window to the newly acquired factory next door.

With the help of management consultants Graboplast, this year restructured Sotex, a car factory, which had been close to bankruptcy. It reduced the labour force by 40 per cent to 330, rescheduled the company's debts and appointed new management. Mr Bori says Sotex, which produces both carpets and floor tiles, will benefit from a "marketing synergy" with Graboplast's internal decorations division and also exports into eastern Europe. He believes the company will produce a Ft50m pre-tax profit next year after expected losses of Ft12m this year.

For Mr Bori, Graboplast is a "perfect example" of the positive effect of the Bokros package on business and says that the March measures, including a hefty devaluation and import surcharges, have encouraged the company to shift resources to exports. "The package is forcing us to restructure sales," he says. "Our domestic sales are in trouble. With the cuts in real wages, people can't afford to buy as much as at the moment. What we like about the package is that it supports exports. In this sense it has definitely helped."

A hungry phoenix

This successfully privatised company is looking for others to buy and manage

Graboplast, Hungary's leading artificial leather, floor covering and wallpaper manufacturer, is one of a growing band of acquisitive, profitable former state-owned companies whose entrepreneurial managers are looking for ailing enterprises to turn around. Having successfully revived their own former loss-making companies they have gained experience and confidence to apply their new skills to turning around others.

Hungarian managers at companies like Graboplast are looking around and saying: "What can we buy? We've restructured our company, let's do the same thing somewhere else," says Mr András Simor, managing director of Creditanstalt Securities Budapest.

This year, Graboplast, one of the star performers on the Budapest Stock Exchange, has bought two other enterprises to add to its two existing production units. Its main activity is producing artificial leather and internal decorations; its second unit makes non-woven material.

The company celebrated its 90th anniversary this month. It was founded in 1905 by the Grab brothers who developed an artificial leather and textiles business in the then Austro-Hungarian empire from their headquarters near Prague.

They based their Hungarian manufacturing operations in Györ, a city in the Kisalföld, the small plain, on the main western transit route out of Hungary, halfway between Vienna and Budapest.

Today's company, which occupies the same sprawling site near the city centre, was formed as a joint venture with Creditanstalt in 1990. After being restructured in 1992 and 1993 it was floated on the Budapest Stock Exchange. It is

The company is reaping the benefits of reorganisation

from Ft5.4bn and Ft399m respectively last year. Just over half of the units' sales came from exports, mainly to western European markets.

The company is reaping the benefits of reorganisation three years ago when it took the strategic decision to concentrate more on internal decorations than on artificial leather which had been its core business, says Mr Tibor Bori, finance director. Mr Bori joined the company in 1988 as part of a new management team, then with an average age of 33-35, most of whom are still at the company.

Artificial leather, much of it exported to Germany in the form of belts and trimmings for clothes, now accounts for around 30 per cent of the core company's production, down from 60 per cent three years ago. Wallpaper and floor coverings now account for 65 per cent of output and much of the new demand comes from eastern Europe and Russia - where Graboplast was strong under communism.

The company's strategic aim is to be "Number One in eastern Europe", Mr Bori says. It is in this sense it has definitely helped."

Big shake-up at the banks

Continued from facing page also sacked about 800 staff, including around 150 directors and heads of departments. He intends to reduce the number of employees to 2,500 from the present 3,400 by the middle of next year.

The previous management accepted the restructuring plan but in fact never implemented it.

ment it," he says.

Until now most Hungarian banks have concentrated on corporate customers. "This is still a cash society. Most Hungarians are underbanked and an electronic retail bank is something which barely exists at the moment. "We expect a lot of growth in this area. That's why this bank has a

future," Mr Jarai believes.

Others in the banking sector, however, believe many state banks are "unsellable" and that their importance will continue to decline as private and foreign banks expand. "They will become even smaller and disappear into oblivion," predicts a local investment banker.

Executives purged

When Mr Zsigmond Jarai took over as chief executive of Magyar Hotel Bank (MHB), one of Hungary's largest and most troubled state banks, in March, there were no fewer than 171 directors or department heads.

"I told them they were all sacked and that, in future, there would be only 45 directors and that they could all compete for these jobs. We rehired around 25," says Mr Jarai, who came in MHB from Hong Kong's Shanghai Bank.

One of Hungary's most respected bankers, Mr Jarai previously worked at Budapest Bank and at the finance ministry as banking commissioner in the last communist era government in 1989-1990. He was persuaded to take on MHB by Mr László Békesi, the former finance minister, and is being paid the minimum wage of Ft12,000 a month. His reward will come from the rise in value of share options if he succeeds in turning around the bank.

Despite being one of the main beneficiaries of the government's \$8bn bank bail-out three years ago, MHB made

losses of around Ft3bn last year and is losing market share to the many new private and foreign banks operating locally. "We have to cut costs, reduce labour, sell assets, reorganise procedures and set up a new bank," Mr Jarai says.

In just eight months, he has reduced the total workforce to 3,400 from 4,200 and plans to lay off a further 300 by the end of the year. He has also begun to move branches into smaller buildings and to sell off the bank's equity stakes in local companies, many of them acquired through debt-for-equity swaps.

More importantly, he has been separated from the "bad bank" and a "start" has been made on re-drafting lending manuals and introducing new technology. "In the past, the internal structure was not changed and the same people were left lending to enterprises. If 50 per cent of the assets are bad, then something has to be done," he says.

The value in the restructuring bank lies in its network of around 90 branches and a

Virginia Marsh

P.S. For further information, kindly contact APV Rt. Information Service:

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INTERVIEW Tamas Suchman

Supremo of the state sell-off

"Privatisation serves a long-term economic strategy," says Mr Tamas Suchman, the Socialist MP and former regional bank manager appointed

privatisation minister earlier this year. He says one third of the workforce is employed by foreign-owned companies or joint ventures and that such companies generate more than 50 per cent of exports and 60-70 per cent of new employment.

"A great deal of capital is needed to modernise the energy sector to ensure the future. There is no alternative but to privatise. We have no other source of capital," he adds.

He expects an average of four to eight bids for each of the energy companies currently out to tender - around 80 bids from the 14 electricity companies and 50 to 60 for the gas distributors.

Prospective Western investors say they have been given insufficient time to conduct due diligence and prepare offers as it is only six weeks since the tender documents were published. They also complain about the number of regulatory uncertainties including an unclear long-term price formula, hinting this could depress bids. Mr Suchman counters that most energy sector bidders have been coming to Hungary for years and that many have offices in Budapest.

One of his main concerns in the run-up to privatisation is settling pay demands and ending a spate of industrial unrest especially in the electricity sector. "It is very important we have peace with the companies and the trade unions before privatisation. The foreign companies expect this." He says APV Rt has worked out a system for evaluating offers and will be

Given the uncertainties, many expect the process to drag on well into next year

able to process bids and determine the winners in December. Given the regulatory uncertainties and the numerous companies involved, many expect the process to drag on well into next year.

Mr Lajos Bokros, finance minister, says he is not expecting revenues from the sales until the second or third quarter of next year due to the "many problems which first need to be solved." Among these he lists further adjustments to price and regulations, definition of the state's golden share and the holding structures, and settlement of local government claims.

Virginia Marsh

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Hungarian journalists have recently attended an informal briefing by minister of privatisation Tamás Suchman.

Recent months - following previous uncertainties - have seen the Hungarian privatisation gaining momentum. Privatisation tenders for assets unprecedented in extent and significance are underway. This, among others, is due to the fact that the Hungarian government was the first in Eastern Europe to determine the privatisation of the energy industry.

Contrary to the opinion frequently voiced lately that the Hungarian privatisation has slowed down, I think it has speeded up. There have been spectacular changes lately. These could take place after the Hungarian Parliament passed the Privatisation Act which came into force in June this year. Then, by the merger of the two former privatisation organisations, a single organization pursuing a unified privatisation philosophy could be set up and those important government decisions, which made the preparation of the tenders of the strategically important sectors possible, were taken.

The Hungarian privatisation has reached a crucial point. The most valuable assets are now on sale. The Hungarian government is aware of being the first to make this step in Eastern Europe. The announcement of the tender invitations followed extraordinarily thorough preparations. We have realized that only foreign investors will be able to purchase the shares of the companies in the energy industry and telecommunication, which are of strategic importance considering the operation of the country. The Hungarian government would welcome the participation of all countries in the tenders. We expect that these investments of great value will be followed by further investments.

The invitations to bid for the largest companies of the electricity industry, six power suppliers, seven power stations and the Hungarian Electricity Works have been announced recently. This is the sector where developments in the value of several billions of dollars will be needed in the forthcoming years. Considering the remarkably keen international interest, we have good reason to presume that agreements beneficial for both the investors and the country may be reached. I think it a very important upgrading factor that the Hungarian electric energy system was connected to the Western-European UCTP system in October. It is none the less noteworthy that according to an international study - which compares more than 300 nuclear power stations of the world - all blocks of the Hungarian nuclear power station in Paks are placed high, they are among the first 25.

Hungary's endeavour to diversify the purchase of energy is well-known to our partners and we are interested in the operation of a transit energy system. The new transit pipeline starting from Russia, for example, will in all probability cross Hungary. It is also common knowledge that the privatisation of the national oil company is underway and the tendering process for the five gas supplying companies is also well underway. The privatisation of the telecommunication also continues.

We strive for transparent, professionally correct transactions, therefore we work with the best known advisory firms of the world. Firms, which are also well-known in the countries where we expect the bidders to come from. For this reason the tendering process is in accordance with the international provisions and is based on techniques known in the Western countries. The phase when the information documents were prepared was very intensive and a lot of interest was generated already in this period.

I consider it a positive phenomenon that the majority of the bidders are such multinational companies, which have been thoroughly studying the companies put on sale for years now. I find it an interesting experience that a number of professional cooperation forms have become possible and these possibilities will remain open even if the firm in question possibly fails to acquire the selected Hungarian company.

The new privatisation act does not permit the subsequent intervention of the government. It is a fact, however, that this very act stipulates that the privatisation strategy of the most important companies is approved by the Board of Directors of the APV Rt. (Hungarian Privatisation and State Holding Company), whose members are appointed by the government although the government has no direct representation in the Board. Under the law the government is not entitled to revise the decisions of the Board of Directors of APV Rt., and I can declare that nothing like that has happened since the new law came into force.



4 HUNGARY

■ Foreign policy: by Anthony Robinson

Idealism rooted in history

National interests drive Hungary's passion for peace and unity in central Europe

Few people or governments care so passionately about minority rights as the Hungarians. This is not because they are unusually sensitive or idealistic. It stems from the 1920 Treaty of Trianon which turned millions of ethnic Hungarians into powerless minorities in neighbouring states after reducing Austria and Hungary to mere shadows of their former imperial splendour.

The transfer of Transylvania to Romania and the loss of a swathe of largely ethnic Hungarian populated land all around the borders of the post-Trianon Hungarian state was a bitter blow. It bedevilled central European politics in the interwar years and ensured that a revanchist Hungary came into the second world war as an ally of Nazi Germany.

That alliance enabled the right wing dictator Admiral Miklos Horthy to ride in triumph on a white horse at the head of an occupying Hungarian army through Kosice, the regional capital of eastern Slovakia while Hungarian troops later massacred Serbs in the largely ethnic-Hungarian Serbian province of Vojvodina.

When the tide of war turned, thousands of ethnic Hungarians were expelled from Slovakia in 1944-5 and Yugoslav partisans slaughtered Vojvodina Hungarians in revenge.

For 45 years such memories were smothered under the blanket of enforced "patriotic internationalism". But the re-birth of national sovereignty after 1989 revived old memories and underlined the need for democratically elected governments in the region to work out a new modus vivendi. At the same time, however, the possibility that Hungary and its neighbours would one day become members of the European Union opened up new perspectives for a solution to the old ethnic rivalries within a broader European framework of porous frontiers and respect for civil, political and other rights.

For these broader considerations, rather than merely for access to markets and investment, entry into the EU remains Hungary's top foreign policy objective. "We would like to be part of the first wave of enlargement, but in the company of as many of our neighbours as possible," says Mr László Kovács, the foreign minister.

When the new government came to power last year it first set out to secure bilateral "basic treaties" with Slovakia and Romania which recognised existing frontiers, guaranteed

and codified the rights of minorities - and to soothe the feathers ruffled by Mr József Antall, Hungary's first non-communist prime minister. The late Mr Antall declared after the 1990 elections that he considered himself to be spiritually responsible both for the 10m citizens of Hungary and the 5m people of the ethnic Hungarian diaspora.

The socialist-led coalition government reached a bilateral agreement with Mr Vladimír Mečiar, the volatile Slovak prime minister in March, but this has yet to be ratified by the Slovak parliament. No agreement has yet been reached with Romania, where continuing disagreement over the concept of the collective rights of minorities as opposed to their individual, human rights, continues to block a deal.

Meanwhile, Budapest is anxiously following the US-brokered peace negotiations between the warring former Yugoslav states and assessing the likely impact on Hungary's relations with neighbouring Croatia and Serbia.

Before the war nearly 500,000 ethnic Hungarians lived in villages along the Danube in Croatia and in the fertile plains of the Serbian province of Vojvodina. Thousands fled the fighting or slipped across the frontier to avoid military call-up. But hundreds of thousands still remain, mainly in Vojvodina where the delicate pre-war ethnic balance is threatened by the influx of Serb refugees expelled this summer from the Krajina regions of Croatia or displaced by earlier fighting in Croatia and Bosnia.

Mr Horn, the prime minister, who spent six years in Belgrade as a Hungarian diplomat in the 1980s, underlined Hungarian concerns when he met Mr Slobodan Milošević, the Serbian president, on an official visit to the Serbian capital following the Croatian army's summer blitzkrieg.

The conflicts in former Yugoslavia have already cost Hungary an estimated \$2bn in lost sales to its newly impoverished southern neighbours, the disruption of shipping along the Danube, the UN-imposed trade

embargo on Serbia and the diversion of road and rail traffic. Budapest has long ago given up any hope of compensation but hopes that Hungarian enterprises would be able to play a useful and profitable role in assisting any post-war reconstruction.

But Mr Kovács reflects Hungarian scepticism about the prospects for a lasting peace in former Yugoslavia without a determined effort by all the warring parties to tackle the underlying reasons for mistrust and commit themselves to respect and strengthen the human and civil rights of minorities after a new territorial agreement is reached. "We

must apply European standards for all groups. All minority groups must be treated on an equal footing and not be left at the mercy of the respective majority group," he says.

Today, nearly six years after buying the company and after spending around \$700m, including \$300m on new plant

CASE STUDY GE and Tungsram

Worthwhile investment

General Electric of the US did not wait for the fall of the Soviet Empire before deciding to make a big investment in Hungary.

In the late 1980s it had made the strategic decision to build a world-class lighting company and was seeking a European base. Hungary's state-owned Tungsram company was up for sale and seemed a promising target on several counts:

- it had respectable market penetration in western Europe;
- 35 per cent of its business was with other Comecon countries;
- its network of factories had a reputation for high quality and high skill levels.

In January 1990, GE paid \$150m for 50 per cent plus one share of the company and management control. It seemed reasonable at a time when few suspected that the 450m strong former Comecon market, to which Hungary belonged, would simply implode and few, outside a handful of experienced traders in the region, had realistic views on the difficulties and additional costs involved in trying to graft western methods on to socialist-era enterprises.

But in 1992, the company lost \$105m and Magyar Hitel Bank (Hungarian Credit Bank), Tungsram's largest minority shareholder, was incapable of funding the losses and subscribing to the required injection of new capital.

Today, nearly six years

after buying the company and after spending around \$700m, including \$300m on new plant

and equipment, Mr Chuck Pieper, GE Lighting Europe's chief executive officer, says "we are delighted with our investment" in what is now a wholly owned GE subsidiary.

Turnover has risen 75 per cent since 1990, despite the collapse of sales to former Comecon countries and the unexpected problems caused by the impact of high domestic inflation and effective revaluation of the forint on a company which exports 90 per cent of its output.

The key to the company's performance lies in "double digit productivity gains for each of the last five years," says Mr Pieper. The labour force, 18,000 at the time of GE's entry into the company, is now down to around 10,000, despite the transfer to its seven Hungarian plants of roughly 1,000 jobs formerly filled at other GE Lighting group factories, including those of Thorn Lighting of the UK which GE took over in 1991.

For GE and other export-oriented companies the "Bokros package", which was specifically designed to improve the export competitiveness of Hungarian-based companies, provided a welcome opportunity to capitalise on efficiency gains and heavy plant investment.

"Hungary is now doing the right thing, working on the competitiveness, and not trying to spend more than it saves," says Mr Pieper. But he insists that the crawling peg devaluation mechanism, which will cut the rate of forint devaluation in line with

the expected decline in domestic inflation, will force companies to continue to raise productivity and efficiency and not rely on the one-off boost provided by the 20 per cent drop in the forint's external value over the first six months of the year.

"Three years ago we were faced with a choice - either slow down the rate of change and investment in the face of high inflation and bureaucratic difficulties or speed up change and the search for higher productivity and efficiency. We opted to go faster, and it was the right decision. Here if you go slow you get eaten by ducks - the bureaucrats eat you up in bits."

For GE, Hungary has become a centre for the research and development effort which has led to the design of a series of new low energy, long life lamps which are being produced in the sprawling former Tungsram plant at Nagykáta, in south western Hungary close to the border with Croatia.

The new range of compact fluorescent lamps is turned out in a custom built \$30m plant for export to world markets. But the bulk of output still consists of conventional lightbulbs.

With fierce competition in the global lighting market from Osram, the lighting division of Siemens of Germany, and the Dutch-based Philips group which has invested heavily in Poland, GE is counting on its seven Hungarian plants to help it keep in the game.

Anthony Robinson

Politics: by Anthony Robinson and Virginia Marsh

Extremism kept at bay

For all their grumbling, most Hungarians prefer conservatives to fanatics

ance of payments and the budget deficit were out of control and threatening a financial melt-down. Mr Horn was forced to call on the services of two non-socialist party bankers ready to draw up balanced budgets, impose fiscal and monetary discipline and present Hungarians with a stiff dose of financial reality.

Mr Horn, strongly defends his new policies. "I am accused of pursuing very right-wing policies. These are not right wing policies, they are realistic policies. We have to pursue them. If we don't no one will be able to save Hungary. This is the reality, there is no alternative," he says.

Economically the March package appears to be working. By 1997 the results should be clear to all. By the time elections come around again in 1998 the electorate may be prepared to admit that the gain was worth the pain. But not yet.

At present the electorate is feeling sorry for itself and the Socialist Party, which tripled its support to win 33 per cent of the votes and 54 per cent of the seats in last year's elections, is deeply unpopular. The Free Democratic party, the second largest party, which swallowed its ideological objections and agreed to form a coalition government with the Socialists last July, has also lost ground. But together the coalition parties control 72 per cent of seats in parliament and can ride out temporary unpopularity.

The Socialists have a strong traditional wing linked to the trade unions. Its desire to ensure that privatisation revenues were channelled into social security funding schemes, and continuing belief in a socialist government's ability to pull powerful economic levers and defy the impersonal pressure exerted by global markets, delayed privatisation and led to the resignation of Mr László Balázs, the minister of finance minister.

But in March this year, faced with clear evidence that both the current account of the bal-

ance of payments and his party as too young and his party as too inexperienced. Now he is trying to put together a liberal-right wing alternative to the Socialists by strengthening ties with the Christian Democrats and the Hungarian Democratic Forum. It is proving an uphill struggle, but he is not disconcerted.

"Only around 25-30 per cent of the population are committed to particular parties. The fight is still on for around 60 per cent of the vote," he says. Mr Vidos agrees. "There is no established electoral behaviour. Hungarian politics will only take on a recognisable shape if privatisation is completed by the time of the 1998 elections" he argues. Time will tell, but three years is a long time in politics.



The Budapest Metropolitan Property Management Centre Co. is Inviting professional Investors

The Property Management Centre is a one-man joint stock company established by the City Municipality of Budapest, capital of Hungary for managing and utilising its saleable properties. According to Péter Schröder, the recently appointed General Manager of the Company this means extremely far-reaching activities which may be divided into three categories.

First of all the portfolio office represents the City Municipality in more than two hundred companies owned by the City. The Company manages properties with the nominal value of altogether more than ten billion HUF and represents the special owner's interests of the City. These properties belong to different kind of companies, among them hotels, such as the Kempinski Hotel Corvinus Budapest and bakeries and dairies, etc.

Another main profit of this company is the property utilisation and the sale of properties among these there are properties in the green belt of Budapest as well as sites for industrial purposes. The company is responsible for the sale of the free property on the left bank of Danube in Budapest downtown area. Now the company is looking for investors for this project.

In accordance with the intention of the City Municipality the income from the sales will be used for realising aims to develop Budapest. And finally this company co-ordinates the transformation of the firms of the City into shareholder companies and will take part with its expertise in their following privatisation. Ten of these public utility companies - among them the Metropolitan Gas Works and the Metropolitan Water Works - already operate as joint stock companies. Another five of them, as for instance the Budapest Transport Enterprise and the Budapest Public Domain Maintenance Enterprise will be transformed in the near future.

The company is engaged in other fields of activities as well and it has wide international contacts.

For further information please contact:

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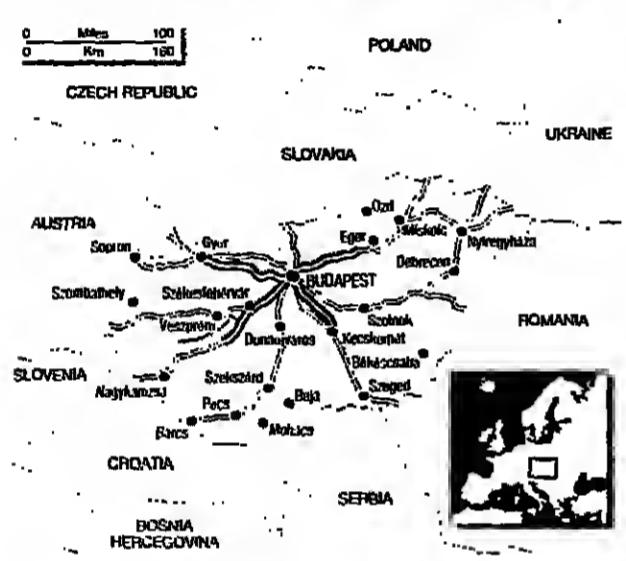
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